



The Recreation and Leisure Framework Plan

City of Shaker Heights

PREPARED BY
ACP-VISIONING & PLANNING, LTD.

The Recreation and Leisure Framework Plan

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The Recreation and Leisure Framework Plan

In 2004 the City invited the Schools, the Library and all interested residents to work together to develop a Recreation Framework to meet community needs for now and into the future. We recognize that recreation plays a large role in our daily lives, and that Shaker's facilities need to change with the times.

Over five hundred residents participated in the Recreation and Leisure Assessment through focus groups, brainstorming sessions, and public workshops. They suggested and prioritized hundreds of ideas covering all facets of recreation and leisure - from sports to the arts.

To manage the process, the City empowered a Task Force that included six residents plus representatives from City Council, the School Board and the Library Board. The Task Force synthesized the public's suggestions into thirty-three short-, medium-, and long-term initiatives. This report discusses the short and medium-term initiatives. The chart on page 1.14 summarizes the various initiatives, while Appendix B discusses them in more detail. These initiatives constitute the core of the Recreation and Leisure Framework (the Framework).



The Nature Center at Shaker Lakes is a year round facility dedicated to wildlife education.

A. The Process

The 9-month Recreation and Leisure Assessment process began with multiple focus group interviews, and moved to three public workshops, plus monthly meetings with the Task Force.

Focus Groups

Focus group meetings with dozens of community activists and leaders representing field sports, skating, the arts, swimming, senior activities, the schools and neighborhoods, were the basis for the public workshops. Strong themes related to recreation and leisure emerged from the focus groups that were later confirmed at the public workshops. They include:

- Concerns for the physical condition of existing facilities, in particular playing fields, and the lack of facilities and programs for young residents and seniors;
- A strong preference for improving facilities rather than building new ones;
- Support for regional facility sharing; and
- Recognition that well-run facilities and programs can spur economic development.

A summary of the focus group interviews is located in Appendix C.



The first public workshop deliberately involved students from Shaker's middle and high schools.



Public Workshops #1 and #2

At the first public workshop, residents, including middle and high school students, generated hundreds of ideas for recreation and leisure in Shaker (see Appendix E). At the second workshop, participants rated and prioritized the ideas developed at the first workshop.

These two workshops reinforced the themes so clearly expressed in the focus groups. They led specifically to the identification of fourteen initiatives, which are listed to the left. The full results of these two workshops are included in Appendix E.

Public Workshop #2

The 14 initiatives were ranked in the following order at the second public workshop:

1. Fields
2. New or Improved Pool
3. Walking, Hiking, and Biking Trails
4. Skateboard Park
5. Basketball Courts
6. Multi-purpose Center
7. Ice Skating Rink
8. Parks
9. Outdoor Performance Space
10. Dog Park
11. Community and Cultural Center
12. Fitness Center
13. Teen Meeting Place
14. Tennis Courts



Public workshop #2 participants

The Task Force Meetings

The Task Force met once a month from April to October 2004 to shape a Framework, based on input from the public process and staff research. In two workshops held in August and September 2004, the Task Force reviewed all proposals advanced by the public and agreed on 33 specific actions, which were sorted by priority into short-term, medium-term, and long-term actions. These actions constitute the Framework.

Public Workshop #3

The preliminary Framework was presented at the third and final public workshop; public feedback was encouraged.

The meeting drew ice hockey, skateboarding, swimming and field sports advocates. It also attracted Thornton Park area residents expressing concerns that the proposed ideas could negatively impact their neighborhood.

The advocates for new playing fields and a second sheet of ice petitioned the Task Force requesting their projects receive priority consideration and increased funding in the final Framework. The Taskforce agreed that the City and School District should work together to consider multiple options for field development, maintenance and access. It also agreed that the Framework must maintain a wide focus in order to address the multiple needs of residents.

Shaker Lakes Parkland

The Shaker Lakes Parkland, including Southerly Park and Horseshoe Lake Park, form an important open space reserve for the City and a link to regional greenways. Historically parks and lakes have been a major component of Shaker Heights recreation, and one that sets it apart from the surrounding communities.



B. The Framework

The Recreation and Leisure Framework recommends a wide range of recreational and leisure improvements that addresses the needs residents of all ages and reflects the ideas gathered throughout the public process.

The Framework follows two primary guidelines. First, funding for the short-term initiatives will come from the \$1 million City commitment plus whatever funds are allocated by the School District. An additional \$1 million are earmarked for improvements to the City's public pool; see separate discussion on page 1.10. Public dollars will be leveraged against grants and other sources of funding in order to increase the total resources available to fund the initiatives.

Second, facilities, not programming, are the focus of this Assessment. Both the community and the Task Force focused on a variety of high-quality recreational opportunities woven throughout the community. The Framework recommendations are divided into four initiative categories: Parks and Trails; Fields; a Multi-Purpose Park; and Arts & Culture. Fields (new and improved) are scattered throughout the community. The other improved and new facilities are located, for the most part, in four areas of the community, allowing residents easy access to many opportunities.

Area #1, the Shaker Lakes Parklands, contains most of the parks-focused improvements. It is also the hub of the City's existing and proposed trails network.

Area #2, the Shaker Towne Centre Area, is appropriate for all initiatives. Its potential to serve as a vibrant community and cultural core will be explored as economic development opportunities continue to expand. In the first year, the Task Force recommends drainage improvements to the playing field and expanded exercise equipment in the Community Building.

Area #3, Thornton Park, is where new and existing uses are merged in a re-designed, multi-purpose park.

Area #4, the Shaker Median, space set aside for future needs, including new fields and trails.

Around the World Park

Areas such as the one surrounding the Public Library already concentrate a variety of leisure related facilities, from the Community Building to playing fields.



Recreation and Leisure Assessments Task Force Recommendations

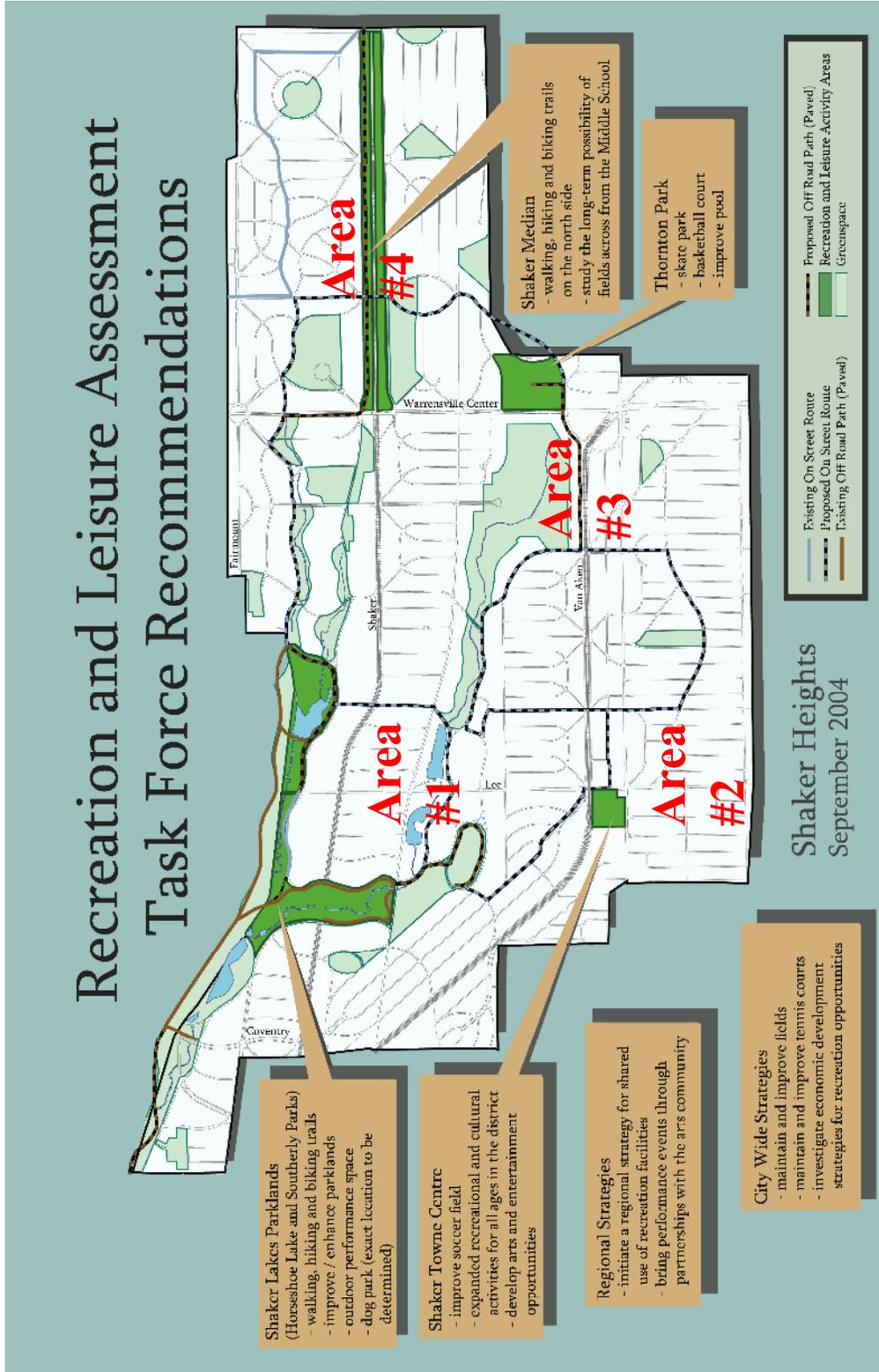


Illustration #1: The Four Initiative Areas. The four initiative areas identified by the Task Force capture and prioritize the ideas presented by the public. The actions are described in detail in Appendix B.

Parks and Trails



Shaker's system of existing trails is positioned to become the hub of a larger regional network planned for Cuyahoga County.

Parks and Trails

After identifying and ranking priorities at the second public workshop, Walking, Hiking, and Biking Trails ranked as the third preferred initiative. The need to renovate and improve the City's parks and lakes was also mentioned throughout the process. Because of their similarities, the Task Force merged these two initiatives.

The emphasis on Parks and Trails reflects a national trend. Walking and bicycling are popular activities that all residents can enjoy at relatively low cost, with minimal physical exertion, and without highly sophisticated equipment. The 2000 National Survey on Recreation and the Environment found that walking outdoors is the single most popular activity in the United States. The Task Force recommendations for Parks and Trails actions are:



Walking and bicycling are popular with residents of all ages.

Short-term Actions

- Create a network of marked bike-lanes in existing roads to take full advantage of Shaker's attractive network of streets.
- Continue ongoing efforts to improve the existing off road network of all-purpose trails. These two networks will link the City's parks, schools and major destinations.
- Link Shaker's trails to the trail networks of adjacent communities. Use City dollars to leverage grants from the Ohio Department of Natural Resources. All trail networks should reinforce the regional system envisioned by the Cuyahoga County Greenprint Framework already adopted by Shaker Heights.
- An exciting Master Plan for Horseshoe Lake Park can begin the process of upgrading all Shaker Parks, with possible enhancements such as a sculpture park, boat docks, new picnic pavilions and winter ice skating opportunities.



Horseshoe Lake Master Plan public meeting

Medium-Term Actions

- Expand regional dialogue on issues of shared development and maintenance of parks and trails, involving in the process civic organizations such as the Shaker Lakes Nature Center, Eco-City Cleveland and the Metroparks.
- Develop a master plan for Southerly Park, which could include a dog park.



Horseshoe Lake

Horseshoe Lake is one of the City's most beautiful green spaces, yet many of its features are difficult to see and enjoy.



Fields

During the public workshops, issues related to playing fields emerged as the highest priority, with an emphasis on improving and repairing existing natural grass fields. A petition presented to the Task Force and signed by 900 residents advocating the conversion of grass into synthetic fields confirmed that demand for fields is strong and concern for maintenance and access to them is considerable.

According to a recent inventory, the City and Shaker Schools operate a total of fifteen playing fields. The City owns four fields, and the Schools own eleven. All of these are grass fields and their use in recent years has increased dramatically. School uses for the fields are for Middle School, High School Freshmen, Junior Varsity and Varsity sports teams. City uses include Men's softball, Girl's softball, Parent pitch T-ball, soccer, field hockey and lacrosse leagues. Independent Associations such as Shaker Youth Baseball and Shaker Youth Soccer use the fields for league games. The Task Force recommendations for Fields are:

Short-Term Actions

- Immediate improvement and repair of a number of existing fields.
- Specific actions focus on major improvements to grass fields such as the City's field at the Library as well as repairing and reconfiguring a number of fields on school grounds, as determined with the School District.
- Staff members from the City and Shaker Schools have also started a review of current field utilization to recommend ways to optimize their use.

Medium-Term Actions

- Continue discussion regarding the need for new and/or synthetic fields. The notion of diverting a substantial portion of the \$1million dollars to synthetic field conversion was considered, but deferred. Several funding partnerships for this purpose, or for new fields, are available and can be explored.



A Multi-Purpose Park

Improving the existing swimming pool at Thornton Park emerged from the public workshops as the second highest priority. Thornton Park was also identified as a desirable place to locate two new facilities that also gained strong support in the public workshops: a basketball court and a skateboard park.

The introduction of these two new activities at Thornton Park calls for a transformation of the existing space into a more diversified park. The renovated pool, added activities, and overall redesign and re-landscaping of the Park together with an emphasis on buffering activities from surrounding residential areas is likely to re-establish Thornton Park as the center of recreational activities in Shaker Heights.



The redesigned pool and Thornton Park will offer amenities for residents of all ages.

Short-term actions

- Take immediate steps to transform Thornton Park into an attractive redesigned and re-landscaped multi-purpose recreation park. Develop a plan that includes the redesigned vehicular access and parking, the creation of landscaped buffers, and extended trails to the park.
- The first step is to renovate the existing swimming pool. Work is scheduled to start on a pool and park redesign in 2005. Estimated completion date for pool restoration is Summer 2006.
- Additional priority steps include addition of other activities such as basketball and skateboard, etc.
- Maximize usage of ice rink. Pursue regional partnerships to expand the range of opportunities available to residents through facilities sharing. For additional information on what these other communities have done see Appendix F.



Cooling off at Thornton Park.

Medium-Term Actions

- Study the addition of a second sheet of ice. This should enhance Shaker's position in its efforts to develop a regional facility sharing agreement and make financial sense.



The ice skating rink at Thornton Park is one of Shaker's best-known and used facilities.



The Shaker Community Building.

Arts and Culture

Because the ideas related to arts and culture generated at the first public workshop were more programmatic in nature, they were ranked lower on the list of initiatives at the second public workshop. The Task Force also recognized that Shaker Heights is located in a region rich with cultural opportunities within close proximity – which are heavily patronized by Shaker residents - thereby raising the issue of duplication of services with limited resources.

Several ideas, however, focused on improving facilities at the Community Building for community and cultural activities. The Community Building is located at Shaker Towne Centre, an area that currently is the focus of major redevelopment. Because many of the ideas are more likely to be implemented by the private sector (such as an Internet café serving as a youth gathering place), focusing on the Shaker Towne Centre area provides the opportunity to link recreation and leisure with economic development. Task Force recommendations for Arts and Culture are:

Short-Term Actions

- Expand activities and programs at the Community Building (transform the basement into a fitness area) and expand and promote the teen center currently hosted at the Shaker Public Library, as immediate actions.
- Coordinate with economic development efforts to introduce recreational and cultural facilities into the overall development of the Towne Centre.
- Collaborate with other Heights governments to identify any regionally unmet performing arts needs and seek a shared regional solution. The Task Force discussed at length the role performing arts should have in the context of recreation and leisure in Shaker Heights, yet expressed strong concerns about investing in a performing arts facility (as suggested by the public) in a region already rich in such facilities.

Medium-term Actions

- Examine conversion of the Community Building into a community and cultural facility.

C. Implementation

The matrix on the following page provides an at-a-glance view of the Task Force's recommendation for the distribution of the \$1 million. It also lists what type of additional funds can be leveraged to implement the Framework's short-term actions. Implementation of the entire Framework, however, will require funding beyond the \$1 million set aside by the City.

Clearly, the success of this Framework rests on partnerships, collaboration, leveraging funds and cooperation among many groups. While the City will take the leadership role in the implementation of the Framework, the continued efforts of the Shaker Schools, Library, youth sports organizations and private sector and civic organizations are pivotal. City Council will also continue to carefully balance recreation and leisure needs with the core services critical to the safety, health, and well being of Shaker residents. This makes leveraging City funds with grants and public and private partnerships all the more important.



One-time Fund Investments

Initiative	Cost	Possible Maximum Grant Funding
Parks and Trails		
Implement a network of marked bike-lanes in the existing right of way to connect recreational locations and parks.	\$50,000	
Build paved bike trails connecting with existing trails within the community and with adjacent communities.	\$150,000 ¹	\$300,000
Implement recommendations of Horseshoe Lake Park Master Plan.	\$180,000 ¹	\$300,000
Subtotal	\$380,000	\$600,000
Fields		
Improve and repair natural grass field at Library and fields at schools.	\$300,000	\$250,000 ²
Subtotal	\$300,000	\$250,000
A Multi-purpose Park		
Develop plans for the transformation of Thornton Park into a diversified and attractive multi-purpose park. Redesign vehicle access and parking, buffer and landscape, add proposed activities, and connect to trail system. Consider other activities attractive to residents.	\$25,000	
Repair and improve pool	\$1,000,000	
Build a skateboard park at Thornton Park as part of the reorganization.	\$175,000	\$5,000 ³
Build a basketball court at Thornton Park as part of the reorganization.	\$75,000	
Subtotal	\$1,275,000	
Community and Culture		
Take the lead with other Heights governments to identify any underserved areas in the performing arts arena and then address regionally.	\$25,000	
Subtotal	\$25,000	
Total	\$1,980,000	\$855,000

¹ Represents matching grant from the State of Ohio. The \$150,000 proposed for trails development and for improvements to Horseshoe Lake Park are to leverage State grants. The grant program is a 20% local/80% state match for projects.

² A portion of this amount represents Block Grant funding potentially available for Lomond Field and USA Soccer and NFL grants available for school fields.

³ Represents grant from the Tony Hawk Foundation with support from local skateboarding community.

Acknowledgements

The City of Shaker Heights would like to thank all the Members of the Recreation and Leisure Assessment Taskforce for their time, effort and help in creating this Framework. Without their insight and hard work, it would not have been possible.

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David Puffer, Executive Director

Appendix A: Principals of Recreation Framework

Introduction

During the course of the Recreation and Leisure Assessment, several themes emerged from the focus groups and public meetings. The Taskforce used these ideas as the basis for five guiding principals for the recreation initiative recommendations. The five guiding principals for the Framework Plan include:

1. Provide facilities and location for recreation that serve users of all ages and who have multiple interests.
2. Improve existing facilities.
3. Include all neighborhoods in the recreational framework.
4. Ensure a connection between various recreation facilities and locations.
5. Lead the way in regional collaboration, including working with the Shaker Schools and surrounding municipalities.

Appendix B: Recommended Actions

Introduction

This appendix describes each of the 31 recommended actions, which are grouped into: Parks and Trails, Fields, A Multi-Purpose Park, and Arts and Culture. Each action is sequentially numbered from 1 to 31. Actions 32 and 33 are listed at the end under Other Initiatives and Implementation Strategies. Each action includes information regarding its location, the recommended level of funding and source of funds, the parties responsible for implementation, potential implementation partners, and the proposed completion date.

Parks And Trails

The Long Term Vision

The long-term vision for Parks and Trails sees Shaker Heights improving and maintaining its existing parks making them once again a centerpiece of community recreation and leisure time activities. It also recommends that the City show regional leadership in implementing the Cuyahoga County Greenspace Plan, and in connecting its trails with those of adjacent communities.

Short Term Actions

1. Implement a network of marked bike-lanes in the existing right of way to connect recreational locations and parks.

***Location:** Citywide. **Investment:** \$50,000. **Funding Source:** \$1 million City commitment. **Responsible Party:** City. **Potential Partners:** Eco-City Cleveland. **Proposed Completion Date:** Spring 2005.*

2. Fix and repair existing sidewalks and paths within parks starting with Horseshoe Lake.

***Location:** Shaker Lakes Park Land. **Investment:** TBD. **Funding Source:** Capital Budget. **Responsible Party:** City Public Works Department. **Potential Partners:** Parks and trails advocates. **Proposed Completion Date:** Ongoing activity.*

3. Apply for State grants for trails consistent with Cuyahoga County Greenspace Plan, Horseshoe Master Plan, and Recreation and Leisure Assessment.

***Location:** Shaker Lakes Park Land. **Investment:** Not Applicable. **Funding Source:** Not Applicable. **Responsible Party:** City. **Potential Partners:** State of Ohio Department of Natural Resources (Ohio DNR), Clean Ohio Trails Program and Rivers & Trails program, Shaker Lakes Nature Center. **Proposed Completion Date:** Winter 2004/2005.*

4. Build paved multi-purpose trails connecting existing trails within the community's recreation, civic, and school locations and with adjacent communities.

***Location:** Community-Wide. **Investment:** \$150,000. **Funding Source:** \$1 million City commitment. **Responsible Party:** City, Schools. **Potential Partners:** State of Ohio Department of Natural Resources (Ohio DNR) grant programs, adjacent communities, Shaker Lakes Nature Center. **Proposed Completion Date:** Starts 2006, ongoing.*

5. Initiate discussion with Beachwood, Cleveland Heights, and adjacent communities to connect existing trails.

Location: Community-Wide. **Investment:** Not Applicable. **Funding Source:** Not Applicable. **Responsible Party:** City, Schools. **Potential Partners:** Shaker Lakes Nature Center, Beachwood, Cleveland Heights. **Proposed Completion Date:** Ongoing.

6. Complete the Horseshoe Lake Park Master Plan.

Location: Shaker Lakes Park Land. **Investment:** Funded. **Funding Source:** \$29,000 Capital, \$10,000 Sewer Fund. **Responsible Party:** City. **Potential Partners:** None identified. **Proposed Completion Date:** January 2005.

7. Implement recommendations of Horseshoe Lake Park Master Plan.

Location: Shaker Lakes Park Land. **Investment:** \$150,000. **Funding Source:** \$1 million City commitment. **Responsible Party:** City. **Potential Partners:** State of Ohio Department of Natural Resources (Ohio DNR), ParkWorks Grant Program, Shaker Lakes Nature Center. **Proposed Completion Date:** Ongoing.

8. Explore feasibility of creating a sculpture park with local art along trails.

Location: Shaker Lakes Park Land. **Investment:** Not Applicable. **Funding Source:** Not Applicable. **Responsible Party:** Recreation and Leisure Governing Body. **Potential Partners:** Civic sector, Art Leadership. **Proposed Completion Date:** Ongoing.

Medium Term Actions

9. Explore formation of a public/private mechanism for the continued development and maintenance of parks and trails locally and regionally.

Location: Shaker Lakes Park Land. **Investment:** Not Applicable. **Funding Source:** Not Applicable. **Responsible Party:** Recreation and Leisure Governing Body. **Potential Partners:** Trails and Parks advocates, Shaker Lakes Nature Center. **Proposed Completion Date:** 2007 and beyond.

10. Commission a Master Plan for Southerly Park.

Location: Shaker Lakes Park Land. **Investment:** TBD. **Funding Source:** TBD. **Responsible Party:** City. **Potential Partners:** None identified. **Proposed Completion Date:** 2007 and beyond.

11. Consider development a dog park Horseshoe Lake Park or Southerly Park.

Location: Shaker Lakes Park Land. **Investment:** TBD. **Funding Source:** TBD. **Responsible Party:** City. **Potential Partners:** None identified. **Proposed Completion Date:** 2007 and beyond.

Fields

Long Term Vision

The long-term vision for Fields includes continued improvement and maintenance of playing fields in response to future demographics.

Shaker Boulevard median could be converted, in the long term, to fields or other green recreational uses.

Short Term Actions

12. Improve and repair the natural grass field at Library.

Location: Shaker Town Center. Investment: \$150,000. Funding Source: \$1 million City commitment. Responsible Party: City. Potential Partners: None identified. Proposed Completion Date: Spring of 2006.

13. Continue to repair and reconfigure fields on school grounds (such as work underway to reconfigure Mercer for soccer or improvements at Lomond School).

Location: Citywide. Investment: \$150,000. Funding Source: \$1 million City commitment. Responsible Party: City, Schools. Potential Partners: NFL or USA Soccer grants. Proposed Completion Date: Ongoing.

14. Convene a City/School staff team to review current utilization of fields and to recommend ways to optimize their use (opening hours, duration of games, rotation, etc.).

Location: Citywide. Investment: Not Applicable. Funding Source: Not Applicable. Responsible Party: City, Schools. Potential Partners: None. Proposed Completion Date: Spring 2005.

15. Investigate various grant sources for fields including the National Football League and US Soccer Association.

Location: Citywide. Investment: Not Applicable. Funding Source: Not Applicable. Responsible Party: City, Schools. Potential Partners: Civic sector. Proposed Completion Date: Ongoing.

Medium Term Actions

16. Determine how many fields can be converted from grass to synthetic material, how many conversions we actually need, and what resources are available for conversion.

Location: Citywide. Investment: TBD. Funding Source: TBD. Responsible Party: City, Schools. Potential Partners: Civic sector. Proposed Completion Date: Ongoing.

17. Implement the field conversion/new fields based on determinations from above (#16).

Location: Citywide. Investment: TBD. Funding Source: TBD. Responsible Party: City, Schools. Potential Partners: Engage school and school related organizations in fund development. Proposed Completion Date: 2007 and beyond.

A Multi-Purpose Park

Long Term Vision

The long-term vision for the Multi-Purpose Park sees the City actively pursuing regional partnerships to provide recreational opportunities for Shaker residents.

Like the Shaker Boulevard median, a second sheet of ice could serve as an additional asset in the regional facility mix.

Short Term Actions

18. Develop plans for the transformation of Thornton Park into a diversified and attractive multi-purpose park. Redesign vehicle access and parking, buffer and landscape, add proposed activities, and connect to trail system.

Location: Thornton Park. Investment: \$25,000. Funding Source: \$1 million City commitment. Responsible Party: City. Potential Partners: None identified. Proposed Completion Date: Fall 2005.

19. Repair and improve pool.

Location: Thornton Park. Investment: \$1,000,000. Funding Source: separate \$1 million allocated by City Council. Responsible Party: City. Potential Partners: USA Swimming. Proposed Completion Date: Summer 2006.

20. Build a skateboard park at Thornton Park as part of the reorganization.

Location: Thornton Park. Investment: \$175,000. Funding Source: \$1 million City commitment. Responsible Party: City. Potential Partners: None identified. Proposed Completion Date: Spring 2006.

21. Build a basketball court at Thornton Park as part of the reorganization.

Location: Thornton Park. Investment: \$75,000. Funding Source: \$1 million City commitment. Responsible Party: City. Potential Partners: None identified. Proposed Completion Date: Spring 2006.

22. Convene a City/School staff team to review ice-skating rink usage and optimization opportunities.

Location: Thornton Park. Investment: Not Applicable. Funding Source: Not Applicable. Responsible Party: City. Potential Partners: None identified. Proposed Completion Date: Spring 2005.

23. Initiate a regional dialogue with regional partners for the shared use of facilities.

Location: Regional. Investment: Not Applicable. Funding Source: Not Applicable. Responsible Party: City, Schools. Potential Partners: None identified. Proposed Completion Date: Ongoing.

24. Monitor performance and use of skateboard park and basketball court.

Location: Thornton Park. Investment: Not Applicable. Funding Source: Not Applicable. Responsible Party: City. Potential Partners: None identified. Proposed Completion Date: Ongoing.

Medium Term Actions

- 25. Explore options associated with addition of a second sheet of ice at Thornton Park.

Location: TBD. Investment: TBD. Funding Source TBD. Responsible Party: City. Potential Partners: None identified. Proposed Completion Date: 2007 and beyond.

Arts and Culture

Long Term Vision

The long-term vision foresees the Shaker Towne Centre area and the Community Building becoming a vibrant community, cultural, and recreational center.

It also recommends linking economic development with recreation and leisure making the District a place that attracts privately owned leisure options aimed at all age groups.

Short Term Actions

- 26. Expand activities and programs at the Community Building (transform the basement into a fitness area) for residents of all ages. Complete fitness improvements and expand senior activities and programs.

Location: Shaker Town Center. Investment: TBD. Funding Source Capital funds. Responsible Party: City. Potential Partners: None identified. Proposed Completion Date: Spring 2005.

- 27. Promote the teen center currently hosted at the Library and expand activities.

Location: Shaker Town Center. Investment: TBD. Funding Source TBD. Responsible Party: Library, City. Potential Partners: Civic sector. Proposed Completion Date: Ongoing.

- 28. Explore regional collaboration opportunities for senior activities and programs.

Location: Regional. Investment: Not Applicable. Funding Source: Not Applicable. Responsible Party: City. Potential Partners: Civic sector, Medical community. Proposed Completion Date: Ongoing.

- 29. Coordinate with economic development efforts to introduce recreational and cultural facilities into the overall development of Shaker Towne Centre.

Location: Shaker Towne Centre. Investment: Not Applicable. Funding Source: Not Applicable. Responsible Party: City. Potential Partners: None identified. Proposed Completion Date: None identified.

- 30. Collaborate with other Heights governments to identify any regionally unmet performing arts need and seek a shared regional solution.

Location: Regional and citywide. Investment: \$35,000. Funding Source: \$1 million City commitment. Responsible Party: City, Civic sector. Potential Partners: Other Heights communities, Schools. Proposed Completion Date: None identified.

Medium Term Actions

31. Initiate steps to fully convert the Community Building to accommodate expanded recreational and cultural activities.

Location: Shaker Town Center. Investment: Not Applicable. Funding Source: Not Applicable. Responsible Party: City. Potential Partners: None identified. Proposed Completion Date: 2007 and beyond.

Other Initiatives

32. The Taskforce recommends reviewing the existing use of tennis courts and any scheduled repairs to existing courts. Shaker Schools have resurfaced four while the City has resurfaced three. While there is no need for more new courts, there is a need for continuing maintenance of the current stock.

Location: Citywide. Investment: Not Applicable. Funding Source: Not Applicable. Responsible Party: City, Schools. Potential Partners: None identified. Proposed Completion Date: None identified.

Implementation Strategies

33. Taskforce recommends that it could provide direction and input during the implementation of the Recreation and Leisure Framework Plan.

Appendix C: Focus Groups Summary

Introduction

ACP conducted six focus group sessions over a two and one-half day period with over 30 stakeholders and interested citizens. The purpose of the focus groups was to understand the "hot-buttons" and attitudes that exist in the community as well as values and priorities. Each session lasted approximately one hour. The discussion was based on a questionnaire outline that included the following eight parts:

1. Introduction
2. Definition of leisure
3. What works?
4. What does not work?
5. What would you change?
6. Investment priorities
7. Initiatives

As part of the discussion, each participant was asked to edit a "straw man definition" of leisure and recreation in the community, list three short-term and three long-term recreation and leisure initiatives, and prioritize potential investment opportunities (e.g. improve existing facilities, build new, add green space and trails, etc).

Part 1: Key Responses

The following summarizes the key responses shared by the focus groups:

- Most groups agreed that the library was one of the best run and utilized of the City's facilities and that Thornton Park was a well recognized and utilized park (ice rink, pool) even though the existing facilities were not well-designed or maintained. The Nature Park was also cited as being very successful.
- While understanding that the City had limited resources, nearly all groups shared a concern for the condition of existing facilities and the lack of maintenance. Some facilities were noted as underutilized (e.g. Horseshoe Lake and Shaker Lakes).
- The lack of youth facilities and programs, even non-structured opportunities for teen gathering and recreating, was frequently cited as a deficiency. The lack of facilities and programs for seniors was also cited.
- Nearly all groups recognized that well-maintained facilities and well-run programs reflected positively on the community and could be instrumental in attracting young families and potentially spur economic development.
- The lack of well-maintained recreation fields was noted as a major problem, especially when considering their limited number and frequent use.
- Sharing facilities was felt to be a worthwhile effort, but several cautioned that Shaker Heights is not in a position to share equally and that there is a limited distance that residents are willing to travel.
- Building and improving on what facilities the community already has in place was felt to be more worthwhile than investing in new facilities and incurring additional maintenance and operating costs.

Part 2: Definition of Leisure and Recreation

This activity tested the focus groups' notions of how to define recreation and leisure. Their comments are listed below.

- The first sentence, "What" was perceived as too general and does not include reference to address needs of all age groups, especially seniors and singles.

- Twenty-minute range is too far, (as stated in the “What “ sentence), taking in a very wide area, especially when considering the limited mobility of seniors and children.
- Not every park or recreation facility is “neighborhood” oriented (e.g. Thornton Park) as stated in the “Where” paragraph.
- A better tie between schools and the City’s recreation facilities and programs should be emphasized in the “How” sentence.
- Emphasize better utilization of what is available in the “Where” sentence.
- Definition should include economic benefits of having solid recreation, arts and cultural facilities, and programs.
- General wording not specific enough.
- Should make reference to: preserving limited amount of land available, minimizing loss of existing open space, and creating opportunities for additional open space.

Part 3: What works?

1. What works best in Shaker Heights’ Open Space and Recreation facilities?
 - Skating rink very well utilized, with a “robust “ hockey program.
 - Pool at Thornton works well and is a community gathering place. Pool appearance and recent need of major repair point to deferred maintenance. Restroom facilities thought not to be well maintained.
 - Basketball program grades K-7, is an example of cooperation between the school and the City. Program for grades 7-12 and older is not as well utilized.
 - Parent and citizen sponsored recreation programs are the most successful.
 - Shaker Family Center for young children and families works well. Felt that more support was needed from the City.
 - Shaker Lakes walking path.
 - Youth soccer is well organized.
 - Free “stuff” including sidewalks and bike paths.
 - School playgrounds are well utilized.
2. What works best in the Arts and Culture arena?
 - Because of proximity to other facilities, most of “arts and culture” is obtained outside City (e.g. University Circle).
 - Summer Performing Arts Series at the Colonnade is popular.
 - The library and its programs for children are very good and the program is very well run. The facility is also actively used by other communities.
 - School arts, especially performing arts, are very well received.
 - Festivals (e.g. Fall Festival) are well received.
 - Nature Center works very well, especially with schools.
 - Shaker Magazine very useful tool to attract people to reside in area.
 - Because of its rich architectural character and history, Shaker Heights makes an excellent “backdrop” for arts and cultural facilities and activities.

Part 4: What does not work?

1. What does not work in Shaker Heights’ Open Space and Recreation facilities?
 - Limited number of programs offered and the promotion of programs perceived as minimal.
 - Limited amount of space for sports and recreation, especially since girls are participating more actively now.
 - Deferred maintenance of facilities and parks.

- Thornton Park facilities were perceived as being very poorly designed even though it is a good site for a recreation facility.
 - Important to consider needs of all age groups.
 - Little for teens (junior high and high school) to do but just “hang out.” No quality programs or intramural/“noncompetitive” sports available.
 - No senior center to house activities. Surrounding communities have senior facilities.
 - The condition of existing recreation fields is perceived as poor because of inadequate drainage and over-use.
 - Community not perceived as family friendly or attractive to young families.
 - Impossible to host sporting tournaments (which can have some economic benefit) because of limited field space.
 - The City was perceived as having dropped programs that were not “money makers.”
 - Horseshoe Lake was thought to be underutilized. Safety a concern since there is no longer City presence (e.g. paddle boating, wading pool, and sandbox were once activities).
 - Not enough space at skating rink.
 - Playgrounds for young children are well received
 - Summer baseball has become a successful program.
 - Residents going to other communities for park and recreation activities.
 - Recreation department not perceived to be as aggressive as they could be, especially when compared to other communities (e.g. size and scope of activity program).
 - Sussex Park tennis courts could be better utilized.
 - Very few opportunities to play basketball, especially a “pick-up” game.
 - Park and greenspace areas perceived as not well-maintained (e.g. mowing, trimming, and edging).
 - Residents required to maintain property, but City property often not as well-maintained.
 - Singles and retirees left out of recreation programs.
 - Small “corner” parks in residential neighborhoods are nice but have no facilities because adjacent neighbors are concerned about potential impacts (e.g. noise, lighting, etc.).
 - No real good after school programs for children.
 - Fitness trail needs to be upgraded.
 - Community not as bike and pedestrian friendly as it seems, especially when considering lack of bike facilities (e.g. bike stands, bakeshops, etc.) and timing of traffic signals.
 - The pool is not especially well-maintained.
2. What does not work in the Arts and Culture area?
- Too close to other cultural facilities (e.g. University Circle).
 - Art and cultural programs not very visible in the community and not well promoted.
 - There are no really good facilities for the arts. School facilities are not adequate.
 - Summer theater and the lawn at the library (with the community band) are well attended.
 - Art exhibits at the library work well.
 - High school theater and the band are very good.
 - Memorial Day Parade, Pancake Breakfast, block parties and Colonnade parties are popular.

Part 5: What would you change?

1. Remembering your comments and the group’s discussion on what works and what does not work, what would you change that would improve leisure and recreation in Shaker Heights?
 - Utilization of upstairs library space for arts facility

- Establish retail area south of Shaker Town Center as gallery area using existing buildings.
 - Organizations need to speak to one another more, and develop retail centers with arts/cultural facilities.
 - Integrate arts, leisure and entertainment facilities, and activities.
 - Cost of participating in recreation activities could be lower.
 - Maintain facilities. Ice skating rink and Thornton Park are used by other communities and should be top notch.
 - Would support collection of recreation facilities, rather than one large recreation center. Ideally, it would be something that all members of family could use. Lee Road YMCA and JCC are alternatives. Recreation centers in adjacent communities are not doing well financially. Indoor track and weight room that could be shared with private organization.
 - Active involvement of corporations (e.g. Mayfield) is important.
 - Add youth programs for 5th through 8th grades.
 - Add opportunity for non-supervised recreational or “pick-up” activities.
 - Expand bike paths and bicycle facilities.
 - More space for kids to play.
 - Bring recreation services up to par with other Shaker Heights community services.
 - Upgrade existing facilities before investing in new ones.
 - Maintenance and management of existing facilities, including recreation department with “sizzle.”
 - Additional facilities mean additional operating costs, which are not often considered together.
 - Make recreation and parks a priority tool to attract young families to the community (e.g. economic development tool).
 - Sponsor performances at Shaker Lakes, but may be an issue with noise.
 - Study space that is currently under utilized to accommodate potential recreation activity and redevelop.
 - Better coordination of facilities between recreation groups and select sport groups, especially sports fields, may improve utilization.
 - Shaker Heights rich with artists that could be tapped to display work, organize efforts, etc. that could make Shaker a destination place.
 - Add “dog parks” or fenced areas for running dogs, with existing park areas.
 - Consider using artificial turf to avoid overuse of fields during heavily scheduled periods.
2. Shaker Heights is located in a large metropolitan area where a great deal of facilities and programs are available. Would you consider a strategy for leisure and recreation based on sharing facilities in the region?
- Sharing was thought to be generally good idea, with a number of participants open to the concept.
 - Need to identify recreation programs and facility/arts and culture “voids” in other communities that Shaker Heights could fill.
 - There is considerable sharing going on now, even though it is not as convenient as having facilities within the community.
 - Sharing only works with certain programs (e.g. Cleveland Heights will not share fitness facility).
 - Limited number of facilities to reciprocate in Shaker Heights.
 - Collaboration among communities was thought to be very important.
 - Sharing information would be any easy start.
 - Larger Cleveland community already has a number of arts and cultural facilities.
3. If you support this notion of regional sharing, what parameters (constraints) would you apply to it?
- Need to be in close proximity (e.g. Solon too far).

- In scheduling and programming activities, Shaker residents should take priority. There is little opportunity for residents from other communities to participate.
- Institute a pass system that all adjacent communities can use.
- Shaker residents first (for Shaker facilities) and “others” second.
- Make available to non-residents but charge more.
- Need to locate in area that will get optimal utilization from surrounding communities (especially landlocked communities like Shaker) and vice-versa.

Appendix D: Public Outreach

Introduction

During the course of the Recreation and Leisure Assessment public participation in the three public meetings was sought in a number of ways. This appendix outlines the outreach efforts and includes copies of the flyer and newsletters used.

Public Outreach

The City used both paper and electronic mediums to communicate about the Recreation and Leisure Assessment efforts with the public.

- All the public and Taskforce meetings were printed on the City's Sunshine Calendar (posted in City Hall) and posted on the City's website at www.shakeronline.com. All of these meetings were open to the public.
- Flyers and posters were distributed in a variety of locations before each of the three public meetings. This included the library, coffee shops, churches, City Hall, the Shaker Community Building, and the schools.
- Emails were sent to a variety of electronic mail lists maintained by the City including citizens who participated in the City's Strategic Investment Plan and those who signed up via the City's website to receive news and updates from the City.
- Three newsletters were created during the project, reporting on the events of the public meetings. These newsletters were emailed, printed and made available at City Hall, the Library and Community Building, and electronically posted on the City's website.
- Shaker's bi-monthly magazine, *Shaker Life*, presented an article that included a synopsis of the first two meetings and presented the Recreation and Leisure initiatives to be discussed at the third public meeting. In the November/December issue of *Shaker Life*, a profile of the Recreation and Leisure Assessment effort and the Taskforce was included.

Appendix E: Public Workshop Summaries

Introduction

This appendix summarizes and presents information produced during the two Public Workshops. A summary of each workshop's methodology is followed by a summary of the results.

Public Workshop #1

The first public workshops were conducted on May 18, 2004 at Shaker Middle School, Shaker High School, and the Community Building. The school locations were specifically for youth while the meeting at the Community Building was open to all who live and work in Shaker Heights.

The meetings included a questionnaire designed to collect information on local residents' recreation and leisure habits, the types of activities they participate in, and the arts and cultural activities attended in the previous 12 months.

After the first questionnaire, the participants were asked to mark on a map of Shaker Heights the locations of the facilities they used for recreation, leisure, arts, and culture regardless of whether they were public or private facilities/amenities. Yellow stickers were used to mark participants' residences, green stickers for recreation, and blue stickers for culture. See the results for Questionnaire #1 in this appendix.

Upon completion of the mapping exercise, a brainstorm was conducted to identify in the short-term (what should be done within the next two years to improve or enhance recreation and leisure for Shaker Heights residents) and in the medium-term actions (what should be done within two to five years to improve recreation and leisure for Shaker Heights residents). Participants shared their ideas, which were documented by the facilitator. The participants then worked together to summarize the main message that stemmed from their ideas to share in the plenary session.

A second questionnaire was then administered to assess participants' opinions on the scope of the assessment and the end product. It also collected basic demographic information to document representation at the meeting. See the results of Questionnaire #2 in this appendix.

The public meetings ended with each group presenting their maps and the summary of their ideas for improving recreation opportunities in Shaker Heights.

The results of Public Workshop #1 led to the identification of 14 distinct recreation and leisure initiatives for consideration as the assessment continued. The original 14 initiatives were as follows:

1. Fields
2. Walking, Hiking, and Biking Trails
3. Skateboard Park
4. Multi-purpose Recreation Center
5. New or Improved Pool
6. Basketball Courts
7. Parks
8. Outdoor Performance Space
9. Fitness Center
10. Teen Meeting Place
11. Community and Cultural Center
12. Dog Park
13. Ice Skating Rink
14. Tennis Courts

Results of Public Workshop #1

Recreation & Leisure Assessment Questionnaire #1

Listed below are the results of the Recreation & Leisure Questionnaire #1 which was designed to collect participants’ habits related to parks, recreation, arts, culture, and leisure and to collect basic demographic information. This questionnaire was administered at the three public workshops on May 18, 2004. One meeting was held at each of the following locations: Shaker Middle School, Shaker High School, and the Community Building.

The results are presented as percentage share of all responses for each of the meetings and then for all three meetings combined. Questions marked with an asterisk (*) were only asked during the Community Building meeting. Write-in responses submitted by participants on the questionnaire are also included in the Attachments.

Recreation

1. Where do you live? (i.e. your neighborhood or street) – Data may be geo-coded and presented on a map.

2. How often do you personally participate in recreational activities?

Response	Middle School	High School	Public Workshop	Results Combined
Once a week	13.8	19.4	6.8	11.7
More than once a week	63.8	61.1	81.8	72.8
Once a month	3.4	0.0	1.1	1.7
A few times a month	10.3	5.6	2.3	5.6
A few times a year	8.6	13.9	5.7	8.3

3. Which activity/activities do you personally participate in regularly?

Response	Middle School	High School	Public Workshop	Results Combined
Biking	23.6	13.3	30.7	24.7
Skateboarding	3.6	2.7	18.2	10.4
Hockey	0.0	5.3	5.7	3.8
Run/jog	18.2	37.3	26.1	25.8
Swim	14.5	5.3	29.5	19.8
Walk/hike	20.0	24.0	42.0	31.3
Football	12.7	13.3	0.0	6.6
Baseball	9.1	8.0	6.8	7.7
Basketball	43.6	24.0	9.1	22.5
Ice Skating/Skating	3.6	5.3	3.4	3.8
Tennis/Squash	10.9	0.0	12.5	9.3
Soccer	12.7	2.7	9.1	8.8
Lacrosse	1.8	8.0	3.4	3.8
Martial Arts/Tae Kwon Do	0.0	0.0	3.4	1.6
HS band	0.0	0.0	1.1	0.5
Rollerblade	0.0	5.3	4.5	3.3
Gym/Fitness Center	1.8	10.7	9.1	7.1
Dance	3.6	0.0	2.3	2.2
Yoga	12.7	8.0	1.1	6.0
Parks//Events at Thornton	0.0	0.0	2.3	1.1

Other	0.0	0.0	9.1	4.4
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4. If you are responsible for taking family members to recreational activities, how often do you do so?

Response	Middle School	High School	Public Workshop	Results Combined
Once a week	12.1	10.5	8.8	10.2
More than once a week	12.1	18.4	46.2	29.9
Once a month	10.3	2.6	2.2	4.8
A few times a month	12.1	10.5	4.4	8.0
A few times a year	22.4	26.3	4.4	14.4
Not responsible or no response indicated	31.0	31.6	34.0	32.6

5. Do you or any family members you are responsible for use recreation facilities, parks, open spaces, and other amenities in Shaker Heights?

Response	Middle School	High School	Public Workshop	Results Combined
Yes	65.5	71.8	89.0	78.4
No	34.5	28.2	11.0	21.6

6. If so, which ones? (Please list the approximate location for each.)
See attached list starting at page C. 5.

7. Do you or any family members you are responsible for use recreation facilities, open spaces, and other amenities that are outside the city limits?

Response	Middle School	High School	Public Workshop	Results Combined
Yes	61.8	70.3	85.4	75.1
No	38.2	29.7	14.6	24.9

8. If so, which ones? (Please list the approximate location for each.)
See attached list starting at page C. 7.

9. How do you find out about programs/facilities that are available to you?
See attached list starting at page C. 9.

Arts and Culture

1. In the last 12 months, how often have you personally attended cultural activities?

Response	Middle School	High School	Public Workshop	Results Combined
Once a week	15.8	4.9	12.1	11.6
Once a month	19.3	22.0	26.4	23.3
A few times a month	19.3	34.1	18.7	22.2
A few times in 12 months	33.3	22.0	35.2	31.7
No response indicated	12.3	17.1	7.7	11.1

2. In the past 12 months, have you personally gone to cultural events/activities in Shaker Heights?

Appendix E: Public Workshop Summaries

Response	Middle School	High School	Public Workshop	Results Combined
Yes	44.2	43.6	59.3	51.4
No	55.8	56.4	40.7	48.6

3. If so, which ones? (Please list the approximate location for each.)
See attached list starting at page C. 11.

4. In the past 12 months, have you gone to cultural events/activities outside of the city limits?

Response	Middle School	High School	Public Workshop	Results Combined
Yes	52.8	64.1	87.4	72.1
No	47.2	35.9	12.6	27.9

6. If so, which ones? (Please list the approximate location for each.)
See attached list starting at page C. 13.

Listed below are the write-in responses from Recreation and Leisure Assessment Questionnaire #1.

Recreation

6. What recreation facilities, open spaces, and other amenities do you or any family members you are responsible for use in Shaker Heights?

- | | |
|--|---|
| 1. Thornton Park, Southerly Park | 21. Soccer fields (all over), yoga (Beachwood), martial arts (Cleveland Heights), biking (all over) |
| 2. Thornton Park, Shaker/Shaker High School fields | 22. Shaker Middle School soccer fields, Courtland soccer fields, Chesterton soccer fields, Thornton Park ice rink & pool |
| 3. Woodbury field, Onaway track, Thornton Park | 23. Pool, basketball courts |
| 4. Thornton Park ice rink, soccer fields (various), baseball fields (various), HB fields, US fields | 24. Boulevard and everything else |
| 5. Field next to main library, playground and blacktop area at Fernway school, nature center, Horseshoe Lake | 25. SLRNC (Shaker Lakes Regional Nature Center), Shaker Lakes |
| 6. Thornton Park | 26. Boulevard and everything else |
| 7. Woodbury track, Thornton Park | 27. Bike trails, soccer fields |
| 8. Lomond playground, paths by lakes, Gridley triangle | 28. Middle school soccer field, Thornton Park pool |
| 9. Horseshoe Lake Park - for exercise | 29. Thornton Park - all baseball fields, soccer fields, lakes, bike trails; gund, Jacobs Field Browns Stadium |
| 10. Children and parks for games, Hathaway Brown (HB) | 30. Horseshoe Lake park, Southerly, lower lake |
| 11. Thornton Park ice rink and pool | 31. Shaker Lakes, Thornton pool, Thornton ice skating, baseball fields |
| 12. Boulevard triangle/Boulevard | 32. Thornton Park, tennis courts |
| 13. Southerly Park, Thornton, Boulevard school playground, Onaway school playground, Mercer school play ground | 33. Horseshoe Lake, Thornton |
| 14. Blvd triangle, Chesterton, SMS fields (upper & lower), SNNS athletic fields, Thornton batting cages, Mercer baseball fields, community field | 34. Pool, ice rink, Shaker median, nature center at Shaker Lakes, various school grounds, community center for soccer, lacrosse |
| 15. Pool, nature center, Sussex school open space, open space across from Middle School in median, Middle School track | 35. Thornton Park |
| 16. Thornton Park - rink, pool, batting cages, soccer lacrosse; MS field; community field at main library for soccer; Boulevard field - soccer, lacrosse, baseball; Mercer field- baseball, soccer | 36. Shaker Lake parks, Byron Park, Sussex Park |
| 17. Ball fields (baseball, soccer), Thornton Park rink and pool, area around lakes, hiking/walking paths; nature center at Shaker lakes, Fernway school ballfield | 37. Thornton- ice rink, pool; baseball/lacrosse fields (various), tennis courts (Hathaway Brown), library (both) |
| 18. Woodbury pool, Thornton Park pool, Lomond field, Lomond playground, baseball fields, tennis fields | 38. Community building, library, nature center |
| 19. Southerly, playground, Cain Park | 39. Thornton- ice rink, laurel school - skateboarding and tennis |
| 20. All | 40. Baseball fields (Byron, Mercer, High School), Thornton pool and batting cage, Woodbury pool, Shaker Country Club |
| | 41. Hathaway Brown playing fields and facilities |
| | 42. Woodbury's playground |
| | 43. Thornton ice rink |
| | 44. Thornton Park, baseball fields, sidewalks, Horseshoe Lake |
| | 45. Shaker Lakes, nature center |

Appendix E: Public Workshop Summaries

46. Nature center
47. Thornton, elementary school playgrounds, rink & pool
48. Courtland oval, Middle School, Mercer school, Woodbury, Thornton Park
49. Courtland oval, Middle School, Mercer school, Woodbury, Thornton Park
50. Woodbury library field, Cleveland Skating Club, Shaker family center, Woodbury
51. Thornton, High School tennis courts
52. Thornton Park, Horseshoe Lake
53. Parks around lakes, community center for classes
54. Middle school soccer field, Courtland, blvd fields, town center/library field, Thornton Park,
55. Thornton pool
56. Woodbury, Middle School, soccer and baseball fields, 10th grader at HB, Bertram Woods and main library
57. Run along Shaker Lakes, playing fields throughout city, Thornton ice rink, playgrounds at Hathaway Brown, main library
58. Soccer fields, baseball/softball fields, skating rink, swimming pool, music classes at CIM branch
59. Soccer fields, baseball fields, hockey rink, golf
60. Thornton pool, baseball fields, neighborhood sidewalks
61. Horseshoe Lake, nature center, Thornton Park, athletic fields, Courtland oval, ms and hs Chesterfield
62. Various athletic fields, sledding hills, Thornton
63. Nature center, MS track, Parnell Dryden, Shaker Lakes
64. Thornton Park pool
65. Pool, community center
66. Southerly Park, Woodbury, High School, Onaway, Boulevard
67. All fields, Woodbury school, Middle School and High School, Thornton Park
68. Daily walks
69. Parks, schools, playgrounds, museums
70. Thornton pool and rink, Horseshoe Lake Park
71. Soccer fields - Middle School, Chesterton, library (community), Courtland oval
72. Skate in streets
73. Open spaces, open fields for soccer, playgrounds at schools, Thornton pool
74. Boulevard, Boulevard triangle, Courtland, Chesterton, University school fields, Middle School fields, Cleveland Skating Club, Ludlow, Sussex, Woodbury, Shaker Lakes/nature center
75. Skateboard at Boulevard, Woodbury, Onaway, Shaker high, & Plymouth Church
76. Shaker nature center, Boulevard fields, roadways
77. Shaker pool, library
78. Middle school track, U school track, Horseshoe Lake, Thornton Park, rapid track by green
79. Thornton pool, walking in Shaker
80. Southerly Park, Shaker Lakes, nature center, Around World Playground
81. JCC workout facilities, SHHS (Shaker Heights High School) tennis courts
82. Beachwood
83. Soccer fields, baseball fields, parks
84. Southerly Park
85. Nature center, Thornton Park, Southerly Park, Woodbury, Middle School, High School
86. Thornton, baseball fields
87. Lomond and Sussex
88. Lomond Park
89. Lomond field
90. Thornton Park
91. Thornton Park, Boulevard playground
92. Shaker town center, Shaker Square
93. Library, Winslow Park, Lomond Park
94. YMCA
95. Tennis courts, bicycle jungle
96. Cain Park, Southerly Park, library soccer field
97. Horseshoe Lake, Thornton Park, school, metroplex
98. Thornton Park
99. Thornton Park ice rink, High School soccer fields, High School tennis courts, library
100. Sussex and Lomond
101. Thornton Park
102. Thornton Park
103. Thornton Park
104. Severance Hall, botanical garden
105. Boulevard and the triangle, Mercer
106. Pool
107. Thornton Park

- | | |
|--|--|
| 108. High school | 126. Thornton Park, Lomond |
| 109. Thornton Park | 127. Fields and pool, ice rink |
| 110. Southerly Park, hs track/field | 128. Library, park, Chilton Park |
| 111. Shaker Heights school tracks | 129. Thornton Park, lacrosse and soccer fields |
| 112. Southerly Park, nature center, pools, libraries | 130. Thornton Park, Southerly Park, Shaker Square |
| 113. Onaway playground, all soccer fields, Boulevard and library playground | 131. Thornton Park |
| 114. All baseball fields, field near Grenbriar appts, Chadbourne road, nature center, Southerly Park | 132. Malvern, hs fields, Shaker cc, Horseshoe Lake, nature center, St. Dominic's |
| 115. Sussex, Lomond, Thornton Park | 133. Field at Middle School |
| 116. Chelton Park, Shaker library | 134. Thornton Park, Parnell Dryden Park, us lower school, SHHS, SMS |
| 117. Thornton Park | 135. Southerly Park, Shaker Lakes, Shaker public library |
| 118. Horseshoe Lake | 136. Thornton Park |
| 119. Thornton Park | 137. Thornton Park |
| 120. High school, Lomond arena, Winslow | 138. Southerly Park |
| 121. Track at High School, Sussex, Lomond | 139. Sussex school, Thornton Park |
| 122. Sidewalks along Shaker blvd | 140. Thornton Park, Horseshoe Lake |
| 123. Thornton Park, nature center, Horseshoe Lake, Southerly Park, Lomond | 141. Shaker Middle School field, Thornton Park, Shaker High School arena, open areas |
| 124. Park across the street | 142. Thornton Park |
| 125. Thornton Park, High School baseball field and track | 143. Thornton Park, Shaker trail, Shaker track |

8. What recreation facilities, open spaces, and other amenities do you or any family members you are responsible for use outside the city limits?

- | | |
|--|---|
| 1. Cain Park, Various skate parks and bike trails | 13. Shaker median in Beachwood, highland golf course, Beachwood and highland Heights open space off Harvard |
| 2. Zoo; ice rinks - metroplex, Gilmore, other city rinks; soccer fields - Cleveland Heights, other various; baseball fields - other city rinks | 14. Sports plex in Warrenville, Cleveland Skating Club in Cleveland, winds of change dance studio in Moreland hills |
| 3. Hunt club (riding lessons) - Gates Mills, One-to-one fitness center, Hawken workout facility, metroparks - Chagrin | 15. Jacobs Field, Browns Stadium, Cleveland metroparks, beaches (Edgewater, mentor headlands) |
| 4. Kim's martial arts | 16. Soccer (statewide) |
| 5. Skate park (son) | 17. JCC- S. Woodland, metroparks, Cleveland Heights JCC on Mayfield rd. |
| 6. Southerly Park, Kim's martial arts school | 18. Skate parks |
| 7. Edgewater, University Circle | 19. Cain Park skate park, Mayfield skate park, Solon skate park |
| 8. JCC/Cleveland Heights, Marshall Lakes, Art museum park | 20. Cleveland athletic club, tow path, Holden arb., lake county metro parks, Russell Park (Geauga), Cuyahoga Nat'l rec area |
| 9. Cleveland Heights community center | 21. Mayfield skate park, Cain Park, North Olmsted, solon |
| 10. Cain Park, skateboarding, North Olmsted skate park, Euclid skate park | 22. YMCA, Jane Edna rec center |
| 11. Cleveland metroparks, downtown fitness center | |
| 12. Sports plex, Notre dame fields, sports plant, sports dome, CCF athletic facilities, Lodi soccer fields | |

Appendix E: Public Workshop Summaries

23. Beachwood recreation park and pool
24. Beachwood, Cleveland, Cleveland Heights
25. Metro parks
26. Skate parks - Mayfield hghts, Warrenville Hts, Willoughby, Akron
27. Ballys, karate, pilates class, basketball classes & games
28. Dog park, Eastlake, hiking in the Cuyahoga valley, various skate parks
29. Severance athletic club, Indians baseball, bowling, Cleveland metroparks, Shawnee golf course
30. Big Happy's skate park (Bedford), chenga (North Ridgeville), North Olmsted skate park
31. One-to-one fitness, arts facilities, Cleveland public theater, great Lakes theater company
32. Metroplex (Warrensville)
33. University Circle, downtown Cleveland, Cleveland Hts
34. Mayfield Hts skate park, JCU tennis courts, Joe's skate park, highland Park (golf)
35. Cleveland Skating Club, skateboard parks- Cleveland Hts, Mayfield Hts, North Randall; dance studio- Moreland Hills and South Chagrin Reservation
36. Cleveland Skating Club, University Circle
37. Bally's gym (Cleveland Hts), fitworks gym (Richmond Hts)
38. Racquet club east Beachwood rec
39. One-to-one gym, Cleveland Skating Club
40. Holden, Westwood
41. Skate parks - canton, North Olmsted, Mayfield Hts
42. Jewish community center- s. Woodland
43. Playground on Fairmount near Beachwood pool
44. Force indoor soccer, sports dome in valley view, metroplex, multiple soccer fields throughout greater Cleveland
45. Force indoor soccer, multiple soccer fields throughout greater Cleveland
46. Nature center, Shaker Lakes (Cleve Hts/Shaker), CUNRA- 'towpath', metroparks Shaker Square
47. Private fitness - Chagrin blvd
48. Squires valley view (CWRU), hiking, Eastlake dog park
49. Bike paths, Revena Park, towpath
50. Metroplex soccer fields, valley view soccer field, Hawken upper school, Notre dame college
51. Playhouse Square, University Circle orchestra museums
52. Beachwood hs pool
53. Bike throughout NE Ohio, organized sports outside city
54. Cleveland Skating Club
55. Cleveland Museum of Art, Cleveland city dance, metroplex, Museum of natural history, Cleveland botanical gardens, zoo (Brooklyn)
56. Indoor soccer facilities - Warrensville, lost nation; JCC - Beachwood
57. Mandel JCC, Cleveland athletic club, metroparks
58. North Chagrin Reservation, South Chagrin Reservation
59. Various soccer fields - south Euclid, Chagrin falls, etc
60. JCC- Beachwood
61. Music- Cleveland State University
62. Golfing
63. Cain Park
64. Metroplex, lost nations, triple play baseball academy (Warrenville Hts), fields in Cuyahoga, Geauga counties
65. Art museum
66. Metroparks, lake and Cuyahoga
67. Metroparks
68. Skate parks in many other cities
69. Open spaces, open fields for soccer, playgrounds at schools, Thornton pool
70. Brecksville reservation, metroplex soccer, lost nation soccer, softball fields in Cleveland Heights (Roxboro, Heights high), Lodi (soccer)
71. Cain Park, Mayfield Hts pool/pool, Willoughby pool/pool, North Olmsted recreation
72. Garden center (University Circle)
73. JCC, Big Happy skate park, North Olmsted skate park
74. Cain Park, Cleveland athletic club, Holden arboretum, b garden center, Blossom, Two of Art
75. Bally's in Maple Hts
76. Husband
77. Cleveland Heights

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|--|--|
| 78. Workout facilities and tennis courts in Delaware and Florida | 107. Soccer fields, museums, restaurants, parks |
| 79. Golf courses, parks | 108. Woodhill Park, skate land, USA skates |
| 80. Swim club in Mayfield | 109. Cleveland hattilarlum pool |
| 81. Hiking, fishing, walking | 110. Metroparks, Cuyahoga river rowing, art museums, music venues, Severance |
| 82. CSU to play ball w/ friends | 111. Fairfax |
| 83. Casino | 112. Oakwood Country Club, bowling alley in solon, Beachwood mall |
| 84. Woodhill | 113. Edgewater Park, metroparks |
| 85. Metroparks | 114. Metroparks, Beachwood place, legacy village |
| 86. Mentor, Edgewater, Cleveland rock gym, peninsula bike trail | 115. Camps in Ashtabula |
| 87. Park, mall, amusement parks | 116. Mosquito Lake |
| 88. Woodhill (zelma george) | 117. Metroplex, hockey arenas, mountain bike trails, bmx tracks (Akron, Huron) |
| 89. Cain Park | 118. Gesu Church, Cleveland Skating Club, Bally total fitness, Browns Stadium |
| 90. JCC | 119. Parks, gyms |
| 91. PA, a house | 120. Chautauqua NY, baseball fields |
| 92. Racket club east off of Richmond road | 121. Cotton club on miles |
| 93. Heisty road soccer club, sports plex | 122. JCC, Beachwood High School fields |
| 94. Soccer games through school team | 123. Sports plex, other rinks |
| 95. Woodhill Park | 124. African American museum, Cain Park, Karamo House |
| 96. Woodhill, Martin Luther King drives | 125. Metroparks |
| 97. Metro plex Euclid | 126. Bally total fitness |
| 98. Hawken | 127. Zelma george recreation center |
| 99. Garfield Hts recreation center gym, basketball court | 128. Coventry, University Circle |
| 100. CSU rehearsal halls | 129. Bike trails, metroparks, local ice rinks |
| 101. Garfield Park | 130. Travel soccer team (sister) |
| 102. Roosevelt camp, girl scout/boy scout camp | 131. Big Happy's skate park, chenga, North Olmsted skate park |
| 103. Boys and girls club, zelma george | 132. YMCA, Lake Erie bicycle trail, University Heights trail |
| 104. Fitworks gym | |
| 105. Twinsburg fitness center, basketball courts in Cleveland | |
| 106. Cleveland zoo, Tower City in downtown Cleveland | |

9. How do you find out about programs/facilities that are available to you?

- | | |
|--|--|
| 1. School, word of mouth | 11. Mail- newsletter, magazine |
| 2. Friends, flyers | 12. Need improvement |
| 3. Family, friends, articles | 13. Sometimes in Shaker Rec book, talking to people, searching |
| 4. Library, drug stores | 14. Shaker Magazine, activities listed in the summer, winter, fall brochures |
| 5. Family | 15. Parents, friends |
| 6. Word of mouth | 16. People |
| 7. Neighbors, Shaker Rec booklet, web site | 17. Friends |
| 8. Internet | 18. Experience, word of mouth |
| 9. Newsletters, word of mouth from other residents | |
| 10. Friends | |

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| 19. Children's sports teams, friends, newspapers, flyers | 54. Live in the community, through SYSA |
| 20. Sun promos, Shaker Rec book, newspaper | 55. Force indoor soccer, multiple soccer fields throughout greater Cleveland |
| 21. Thornton catalogue, Shaker youth sports organization, websites and mailings for soccer and baseball, school newsletters, friends | 56. Shaker online, Shaker Magazine |
| 22. Shaker Life Magazine, Plain Dealer, NPR | 57. Newspaper, radio, word of mouth |
| 23. School, looking around | 58. Rec department |
| 24. Shaker recreation info | 59. Word of mouth, Shaker Magazine |
| 25. Word of mouth | 60. Computer, magazine |
| 26. Word of mouth, sun newspaper, recreation guide for city | 61. Community life brochure, schools |
| 27. I don't | 62. Wclv/wrmr, word of mouth, Hillcrest Shaker rotary club |
| 28. Friend | 63. Rec department, community publications, word of mouth |
| 29. Newspapers, local knowledge | 64. Word of mouth, Shaker Rec guide |
| 30. Friend | 65. Shaker recreation program |
| 31. Shaker Magazine | 66. Friends, program flyers |
| 32. Shaker Magazine, recreation department catalogue, other parents | 67. Shaker Rec program, word of mouth |
| 33. Often | 68. Newspaper, magazines, recreation brochures |
| 34. Blind luck | 69. Shaker Life Magazine, rec dept brochure |
| 35. Shaker Magazine, grew up here, friends, school bulletins and newsletters | 70. Shaker rec brochure |
| 36. Brochures from various cities, friends | 71. Shaker rec guide |
| 37. Email, web | 72. Music school catalog, word of mouth |
| 38. Shaker Magazine and mailings, school | 73. Shaker Magazine, Shaker rec dept |
| 39. Friends, family, internet | 74. Sometimes |
| 40. Email, newspaper, Shaker info book | 75. Shaker heights rec catalog, other parents, friends |
| 41. Mostly word of mouth, Shaker Magazine | 76. Email, flyers, friends |
| 42. Newspapers, recreation bulletins, theater publications | 77. Internet |
| 43. City recreation guides, word of mouth, northeast Ohio tennis assoc | 78. Community building |
| 44. Shaker Rec bulletin, mail from skating club and telephone | 79. Shaker life and Shaker rec brochure |
| 45. Brochures, flyers, newspapers, Shaker Rec catalog | 80. Friends |
| 46. Newsletters | 81. Paper, word of mouth |
| 47. Word of mouth, sun press | 82. Web, Thornton park- community life magazine |
| 48. SH recreation catalog, Shaker online | 83. Rec magazine |
| 49. Websites, sun press, school flyers, Shaker Rec books, association flyers | 84. Newspapers |
| 50. Shaker Magazine | 85. Friends |
| 51. Children, Shaker Rec | 86. Mail, churches |
| 52. Newsletters, flyers, mailers | 87. Friends |
| 53. Brochure from Shaker, friends | 88. Shaker Magazine, sun press, word of mouth |
| | 89. Long time resident, family |
| | 90. Friends |
| | 91. Mom |
| | 92. Other people |
| | 93. Parents |
| | 94. Internet |
| | 95. Cousin, friends |
| | 96. Brochures, online |

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| 97. By going out | 138. Word of mouth, guides |
| 98. Shaker schools | 139. Shaker magazine |
| 99. Schools, friends, mom's friend | 140. Word of mouth |
| 100. Brochures from Shaker | 141. Friends |
| 101. Computer, newspaper | 142. Friends |
| 102. Friends | 143. Mom |
| 103. Newspapers | 144. Word of mouth, newspaper, news |
| 104. City school board, friends | 145. School, friends |
| 105. School, newspaper | 146. Call information |
| 106. Friends | 147. Shaker magazine |
| 107. I don't know | 148. Friends |
| 108. People, newspaper | 149. Newspaper, TV, word of mouth, mailings |
| 109. Friends, neighbors, school | 150. Friends |
| 110. Radio, TV | 151. Friends, family, neighbors |
| 111. Friends | 152. Friends, family |
| 112. Mail, computer | 153. Magazines |
| 113. Friends, family | 154. Friends, family |
| 114. Shaker handouts | 155. Shaker magazine, school |
| 115. I don't know | 156. School |
| 116. Other people, exploring | 157. Shaker magazine, friends, school |
| 117. Friends | 158. Internet, newspapers, family, friends |
| 118. Friends, family | 159. Community magazine, recreation magazine |
| 119. Friends, family | 160. Grandma |
| 120. Friends | 161. Internet, brochures |
| 121. Mom | 162. Friends |
| 122. Family | 163. I go to the ones I am interested in |
| 123. Friend, summer activities packet | 164. Friends |
| 124. Friends, family, flyers | 165. Student events, school |
| 125. Summer activities/camps booklet | 166. Other people, flyers, online |
| 126. Internet | 167. Not often |
| 127. Newspapers, friends, internet | 168. Word of mouth, internet, flyers |
| 128. Other people, flyers | 169. Flyers, word of mouth |
| 129. Mom | 170. Friends, school, parent |
| 130. Papers in mail, school | 171. People |
| 131. Thornton park, newspapers, letter | 172. Teachers, counselors |
| 132. People, Shaker magazine | 173. Word of mouth |
| 133. Friends, family | 174. School, flyers |
| 134. Friends, family, newspapers | 175. Shaker rec center, Shaker Magazine, word of mouth |
| 135. Mom, school | 176. Friends, family, internet |
| 136. Basketball coach | 177. Internet |
| 137. Magazines, lists of activities, as we go places | |

Arts and Culture

4. In the past 12 months, what cultural events/activities have you personally gone to in Shaker Heights?

- | | |
|---|------------------|
| 1. Playhouse Square, Cinderella ballet, jazz concert, nightown, Shaker school plays | 2. Playhouse |
| | 3. Nation center |

Appendix E: Public Workshop Summaries

4. Concerts at the High School
5. Theater production
6. HS programs, Daniel concerts, art shows at library
7. Band concerts at school, ice show at Thornton Park
8. Memorial day parade
9. Woodbury school
10. School performances - music and theater
11. Shakespeare festival at Shaker colonnade
12. School band concerts, movie theatre
13. Cleveland institute of Art, Fairmount school of music
14. Movie - Shaker Square
15. Library events - Bertram Woods
16. Shaker art fair at HS
17. Shaker art fair, jazz festival
18. Shac-aha, rrd orchestra
19. SHHS art fair, downtown jazz concert
20. Band (elementary) events
21. Autumn fest
22. School concerts
23. Poetry jam at Shaker community center
24. North union farmers market
25. Colonnade, library
26. Band concerts (Shaker band), Hathaway Brown arts festival
27. Shaker Arts council festival at Shaker town center, Shaker hs ensemble theatre
28. Hathaway Brown
29. Band concerts
30. Music education program for children in elementary school
31. Nature center, library
32. Autumn fest hart hat gallery
33. Shaker band concerts
34. Shaker band concerts
35. Parades, farmer's market, Indians
36. Parades, fairs, markets, movies
37. Art exhibit at library/craft sale, colonnade
38. Concert at colonnade
39. Band concerts
40. Colonnade, hs concerts
41. Band concerts, school plays -MS
42. Shakespeare in the park
43. School band concerts
44. Lomond open house, regatta
45. Band concerts, plays at the hs
46. Theater at commons, choral performance at hs
47. AHA! People's homes
48. Choir/music St. Dominic
49. Colonnade, community building
50. Woodbury
51. Playing the piano
52. Band- a Latin culture celebration
53. Concerts
54. Concert
55. Movies
56. Lomond school
57. Shaker baseball games
58. Basketball games, football games
59. Art museum, botanical gardens, Shaker Square
60. Ice cream social, art museum
61. NCC in Hudson, north or east of Indian Lake
62. Cleveland Museum of Art, band concert
63. City Hall, vanatran, schools
64. Museum and concerts
65. Shakespeare festival at the library
66. Park to play basketball
67. Main library, High School play
68. Festival near museums
69. Plays at main library
70. Shaker plays, musical events
71. Church- St. Methodist Church of Christ
72. Ball games
73. Regatta
74. Art fair SHHS
75. Art fair
76. Art fair SHHS
77. Sandcofa
78. Art fair SHHS
79. Plays at school
80. School play, band concerts
81. Art fair SHHS
82. Basketball games SHHS
83. Sendoff, fire works on 4th of July
84. Line up, plays
85. Fireworks at Middle School, parades for labor day
86. Pancake breakfast- memorial day
87. Choir concert SHHS, fireworks at Middle School

88. School plays at SHHS

6. In the past 12 months, what cultural events/activities have you gone to outside of the city limits?

- | | |
|--|---|
| 1. Playhouse "Cinderella" | 32. Cleveland orchestra, CMA, art institute |
| 2. Science Center | 33. Plays (NYC) |
| 3. Playhouse Square, Cleveland Playhouse, University Circle, Blossom, Cain Park | 34. Music, art museum, theater |
| 4. Cleveland Heights, theaters in Cleveland | 35. Shaker Square |
| 5. Berea, OH - city of Cleveland (University Circle), Playhouse Square | 36. Contessa gallery, bali exhibit at legacy village |
| 6. Art museum, Thorpe dance, SH Ind | 37. Playhouse Square, Cleveland Playhouse |
| 7. Severance Hall SHHS wind ensemble | 38. Playhouse Square, Cleveland Playhouse |
| 8. Cleveland Art Museum | 39. Severance Hall |
| 9. University Circle | 40. Concerts, theaters, comedy clubs- dntn Cleve Hts; Cain Park |
| 10. Plays, Cleveland Playhouse | 41. Playhouse, Playhouse Square, art museum |
| 11. Moreland hills - dance; Cleveland Playhouse and Playhouse Square, botanical gardens | 42. Symphony, plays |
| 12. University Circle area, Beck theater in Lakewood | 43. Blossom, botanical garden in Cleveland |
| 13. Concerts, plays, movie theatre | 44. Playhouse Square, ballet, Cleveland Indians |
| 14. Art galleries, concerts | 45. Cleveland symphony, Playhouse, near west theatre, CMA |
| 15. Concerts & museums in Cleveland | 46. Downtown |
| 16. Cleveland orchestra, Blossom, museums in University Circle, plays in Playhouse Square | 47. GLTF (Playhouse Square), art museum exhibits, Cleveland orchestra |
| 17. Fairmount temple | 48. Museums |
| 18. Cleveland Art Museum | 49. Cleveland Playhouse, art museum, Rock and Roll Hall of Fame, historical society, botanical |
| 19. Cleveland orchestra, Art Museum, Cain Park, Blossom moca | 50. Art museum, Cleveland Playhouse |
| 20. Taste of Chicago, jazz concert | 51. Cleveland Playhouse, ballet performances |
| 21. Downtown Cleveland Playhouse, museum, University Circle area | 52. Concerts, Severance Hall, museum visits, movies |
| 22. Playhouse Square | 53. Shows at Blossom, Cain Park |
| 23. Art museum, Beachwood and University Hts youth theater | 54. Downtown |
| 24. Art museum, University Circle | 55. Symphony concerts at Severance, brown bag concerts at trinity cathedral |
| 25. Playhouse, Art museum, Cain Park | 56. University Circle festival |
| 26. Ozzfest, vans warped tour | 57. Cleveland |
| 27. Music/arts- great lakes, CPT, Playhouse | 58. Suburban symphony at Beachwood hs, State theater cl, Cleveland Playhouse, Cleveland Museum of Art |
| 28. Playhouse Square, Cleveland Playhouse, art museum, botanical garden, theaters and movie theaters | 59. Art museums, gravity games, skate competition |
| 29. Cain Park arts festival, music at Cain Park | 60. Movies, University Circle museums, plays Cleveland |
| 30. Great Lakes theater, Cleveland Museum of Art, Severance Hall | 61. Cleveland Playhouse, Cleveland Art Museum, wrhs |
| 31. Playhouse Square, University Circle (Severance Hall, CIM) | 62. Severance Hall, Playhouse Square |
| | 63. University Circle, Cain Park, Playhouse, spaces gallery, Heights gallery |

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|--|--|
| 64. Movie theaters - Richmond, Shaker Square, Cain Park, Museum of Art | 90. Chetz fish fry |
| 65. Skate parks- far away places | 91. Playhouse |
| 66. Baseball- Indians, convention center, Art museum, zoo | 92. Brother's basketball game |
| 67. University Circle, art museum, theater | 93. Museums and concert halls in Cleveland |
| 68. Monster inc. on ice | 94. Chingy concert in Chicago, movies at randal and Severance |
| 69. Canada to the fun house | 95. Fashion show downtown |
| 70. Cavs games | 96. Fairs |
| 71. Movies, walk a thon | 97. Severance Hall, CIM |
| 72. Parade the Circle, something across the street from case | 98. Severance Hall, Blossom, guard arena, sporting events, art museum |
| 73. Guard arena | 99. Dobama theater, Cleveland Playhouse, Toledo, University theatres, playground |
| 74. Concerts at guard arena | 100. Playhouse Square, Blossom |
| 75. Socials, orchestra concert, banis, metroplex | 101. Plays in Lakewood, concerts downtown |
| 76. Bacida/african dance thing | 102. Concerts at Cleveland universities, gravity games |
| 77. PA, museum, band concert | 103. Basketball game in Euclid |
| 78. Las Vegas museum | 104. Warrensville step-shoe |
| 79. Severance Hall, art museum, history museum | 105. Fireworks at Chautauqua NY, institution at Chautauqua |
| 80. Severance Hall concerts | 106. All activities outside |
| 81. Buckeye festival/Cleveland | 107. Concert, poetry reading & slam, art exhibit |
| 82. Museums, New York Guggenheim | 108. Southern Christian leadership conference convention |
| 83. Botanical gardens, art museum, history museum, Cleveland institute of music | 109. Coldplay concert, parade on the circle, lemis, art museum, botanical garden, Cleveland institute of art |
| 84. CMSS recitals, CYO rehearsals and concerts at CSU, Cleveland orchestra, Severance Hall | 110. School play at orange, art museum |
| 85. Cleveland zoo, natural history museum, health museum | 111. Jazz festivals, concerts |
| 86. Garfield Park | 112. Museum of aerospace (Washington) |
| 87. Parade the circle, botanical garden, art museums | 113. Jazz fest |
| 88. Hough festival | |
| 89. Concerts, museums, sporting events, malls | |

Results of the Recreation & Leisure Assessment Questionnaire #2

Listed below are the results of the Recreation & Leisure Questionnaire #2 which was designed to test participants' values related to parks, recreation, arts, culture, and leisure and to collect basic demographic information. This questionnaire was administered at the three public workshops on May 18, 2004. One meeting was held at each of the following locations: Shaker Middle School, Shaker High School, and the Community Building.

The results are presented as percentage share for each of the meetings and then for all three meetings combined. Questions marked with an asterisk (*) were only asked during the meeting held at the Community Building. Comments submitted by participants on the questionnaire are also included.

5. The Recreation and Leisure Assessment should emphasize better utilization of the recreation facilities, parks, open spaces, and amenities that we currently have in Shaker Heights.

Response	Middle School	High School	Public Workshop	Results Combined
Strongly Agree	53.4	33.3	78.9	62.4
Somewhat Agree	22.4	42.4	14.4	22.1
Somewhat Disagree	13.8	12.1	5.6	9.4
Strongly Disagree	1.7	6.1	0.0	1.7
Don't Know	8.6	6.1	1.1	4.4

6. The Recreation and Leisure Assessment should respect the unique character of Shaker Heights.

Response	Middle School	High School	Public Workshop	Results Combined
Strongly Agree	43.9	48.5	56.7	51.1
Somewhat Agree	31.6	27.3	32.2	31.1
Somewhat Disagree	12.3	9.1	8.9	10.0
Strongly Disagree	8.8	6.1	0.0	3.9
Don't Know	3.5	9.1	2.2	3.9

7. There are too many recreation facilities, parks, open spaces, and amenities in the area. We should not build new ones.

Response	Middle School	High School	Public Workshop	Results Combined
Strongly Agree	1.7	3.0	0.0	1.1
Somewhat Agree	6.9	12.1	8.9	8.8
Somewhat Disagree	15.5	21.2	11.1	14.4
Strongly Disagree	74.1	57.6	75.6	71.8
Don't Know	1.7	6.1	4.4	3.9

8. There are adequate recreation facilities, parks, open spaces, and amenities in the area. What we need is better programs and better coordination.

Response	Middle School	High School	Public Workshop	Results Combined
Strongly Agree	24.1	14.7	16.7	18.7
Somewhat Agree	32.8	44.1	26.7	31.9
Somewhat Disagree	22.4	32.4	27.8	26.9
Strongly Disagree	13.8	2.9	27.8	18.7
Don't Know	6.9	5.9	1.1	3.8

9. How long are you personally willing to travel to access quality recreation facilities, parks, open spaces, and amenities?

Response	Middle School	High School	Public Workshop	Results Combined
5 minutes	8.8	3.0	4.4	5.6
10 minutes	35.1	30.3	20.0	26.7
15 minutes	26.3	12.1	30.0	25.6
20 minutes	7.0	30.3	24.4	20.0
More than 20 minutes	22.8	24.2	21.1	22.2

10. Should Shaker Heights take the lead in developing a balanced facilities sharing program with neighboring communities?

Response	Middle School	High School	Public Workshop	Results Combined
Yes	57.9	70.6	70.0	66.3
No	8.8	2.9	16.7	11.6
Don't know	33.3	26.5	13.3	22.1

11. In your opinion, how important are recreation and cultural activities and programs in Shaker Heights to attract and retain residents and businesses?

Response	Middle School	High School	Public Workshop	Results Combined
Very important	61.4	64.7	85.4	73.9
Somewhat important	33.3	32.4	14.6	23.9
Not at all important	5.3	2.9	0.0	2.2

12. If the Recreation and Leisure Assessment identifies a consensus on the creation of new recreation facilities, open spaces, and amenities would you be willing to pay for the costs?

Response	Middle School	High School	Public Workshop	Results Combined
Yes	50.9	51.5	64.0	57.5
No	19.3	15.2	13.5	15.6
Don't know	29.8	33.3	22.5	26.8

About Yourself

Please tell us something about yourself:

13. What is your gender:

Response	Middle School	High School	Public Workshop	Results Combined
Female	55.2	55.9	49.5	52.5
Male	44.8	44.1	50.5	47.5

14. Please tell us which ethnic or racial group you most closely identify with:

Response	Middle School	High School	Public Workshop	Results Combined
African-American	44.8	48.5	12.2	29.3
Asian	1.7	3.0	0.0	1.1
Caucasian	36.2	42.4	80.0	59.1
Latino or Hispanic	3.4	3.0	2.2	2.8
Other	13.8	3.0	5.6	7.7

15. If you have children at home what are their ages?*

Average age of children at home: 12.5

16. What is your age?

Response	Public Workshop
Under 19	18.8
20-29 years	1.2
30-39 years	10.6
40-49 years	40.0
50-59 years	15.3
60-69 years	2.4
70-79 years	8.2
80 or older	3.5

Average age of middle school participants: 13.3

Average age of high school participants: 15.8

Average age of student participants: 14.2

17. Please tell us about your annual household income:*

Response	Public Workshop
Less than \$15,000	5.7
\$15,000 to \$34,999	2.9
\$35,000 to \$49,999	11.4
\$50,000 to \$74,999	14.3
\$75,000 to \$99,999	15.7
More than \$100,000	50.5

18. Please tell us about your education attainment level:*

Response	Public Workshop
Less than a high school diploma	12.7
High school diploma	1.3
Some college	7.6
College graduate	32.9
Post graduate degree	45.6

19. How long have you lived in Shaker Heights?*

Response	Public Workshop
0-4 years	15.1
5-9 years	25.6
10-19 years	26.7
20 years or longer	19.8
Life-Long Resident	12.8

Public Workshop #2

The second public workshop was held Tuesday, July 13th, at 7:00 pm at the Community Building. At this meeting, the 14 initiatives were presented and described in detail. During the presentation, key questions related to each initiative were posed to the participants who, in turn, marked their responses on a questionnaire form. The questions were designed to assess participants’ opinions on the emphasis of the initiative, the time frame, its desirability and appropriateness. The results of this questionnaire are included in the initiative sheets at the end of this appendix.

After the presentation, an open forum was conducted to allow participants to advocate for the initiatives they felt would most improve recreation and leisure in Shaker Heights. At the end of the open forum, each participant was instructed to rank the priority initiatives. When appropriate, participants were also asked to indicate the preferred location for the initiative.

The ranking exercise resulted in the grouping of the 14 initiatives in three preference tiers. The numbers in parenthesis indicate the number of votes each initiative received.

The first tier included Fields (55) and New or improved pool (52). These two initiatives received the highest level of support. The second tier with votes ranging from 37 to 32 included Walking, Hiking, and Biking Trails (37), Skateboard Park (33), Basketball Court (32), and Multi-purpose Center (32). The third tier, with votes 21 and below, included Ice Skating Rink (21), Parks (11), Outdoor Performance Space (9), Dog Park (8), Community and Cultural Center (7), Fitness Center (5), Teen Meeting Place (3), and Tennis Courts (1).

The results of the questionnaire and ranking activity were used to develop a baseline scenario for recreation and leisure.

Public Workshop #2 Results Summary

The following information summarizes the results of public workshop #2 and is organized by proposed initiative.

Initiative #1: Fields

Recreation and Leisure Initiatives Questionnaire

The table below contains the results from the Recreation and Leisure Initiatives Questionnaire conducted during Public Meeting #2. A total of 120 questionnaires were submitted.

1 Fields	
1A	Should the emphasis be placed on...
67.5%	Improve and repair existing natural grass fields
16.7%	Convert an existing field into synthetic turf
6.7%	Build a new synthetic turf field
5.8%	Build a new natural grass field
3.3%	No response
1B	This initiative should be implemented...
55.5%	In the short term (The next two years)
28.6%	In the medium term (Two to five years)
5.0%	In the long term (Beyond five years)
8.4%	This initiative should not be implemented
2.5%	No Response
1C	To what extent will this initiative improve recreation and leisure in Shaker Heights?
3.48	Average Score
1D	To what extent will this initiative improve quality of life in Shaker Heights?
3.04	Average Score

Ranking

Below are the results of ranking for suggested Field improvements and locations.

Category: Fields	Number of Dots
Improve soccer fields at library	28
Shaker Median West	13
Mercer School/Courtland Oval	3
Leased space in neighboring community	0
Look for a different location	8
No location preference	2
Improve drainage	1
Total	55

Capital Improvements

Listed below is information received from the City of Shaker Heights Planning and Development Department on Fields in Shaker Heights that, as of August 2004, had been allocated capital improvements funding for the years 2004, 2005, and 2006.

Field	Amount	Year
Sussex - East	\$3,000 allocated for infield improvements	2006
Chelton Park	\$13,500 for infield and outfield drainage and 100 tons of infield mix and laser graded	2006
Ludlow	\$3,000 allocated for infield improvements	2006
Courtland Oval	\$35,000 allocated for fence, infield and grass improvements	2004
Mercer Elementary	\$10,000 allocated for infield improvements on the south infield	2005
Shaker Middle School-upper	\$20,000 allocated for infield drainage on north field	2005
	\$3,000 allocated for infield improvements on south field	2006
Lomond Elementary School	\$5,000 allocated for infield improvements on north field	2005
	\$3,000 allocated for infield improvements on south field	2006
Shaker Heights High School	\$10,000 allocated for infield improvements on south field	2006
Boulevard Elementary School	\$3,000 allocated for infield improvements	2006

Current Initiatives

Below are answers received regarding Fields from the Shaker Heights City Recreation Staff Survey distributed in July 2004.

The City capital budget for improvements to fields in the calendar year 2004 is \$18,890.

The City capital budget for improvements to fields in the calendar year 2005 is \$52,500 with an additional \$11,000 possible if approved.

The City capital budget for improvements to fields in the calendar year 2006 is \$276,000 if approved in the next funding cycle.

Between 2000 and 2003, \$12,500 was spent on improving fields.

The current annual maintenance budget for the City is \$51,300.

The department has not used any form of non-governmental funding for building, repairing, and maintaining playing fields.

Unaware of any community in the region or State that has been successful in gaining private financial support in building, repairing, and maintaining playing fields.

Unaware of any field type of facility that generates revenues through rental, sponsorships, etc.

Future Initiatives

There have been very preliminary ideas and discussions to establishing a regional cooperation relative to fields. It has been discussed to use open land in Highland Hills (adjacent community) to build fields, maybe Beachwood.

Collaboration has been considered with Warrensville Heights and a new facility on Northfield that Warrensville Heights is building.

Initiative #2: Walking, Hiking, & Biking Trails

Recreation and Leisure Initiatives Questionnaire

The table below contains the results from the Recreation and Leisure Initiatives Questionnaire conducted during Public Meeting #2. A total of 120 questionnaires were submitted.

2 Walking, Hiking & Biking Trails	
2A	Should the emphasis be placed on...
53.3%	Fixing and repairing existing sidewalks, and paths within parks
43.3%	Building new trails (linking to other communities)
3.3%	No response
2B	What improves recreation the most...
25.8%	Walking/Hiking on wood chips or crushed stone
68.3%	Paved Bike Trails
5.8%	No response
2C	This initiative should be implemented...
37.5%	In the short term (The next two years)
39.2%	In the medium term (Two to five years)
10.0%	In the long term (Beyond five years)
4.2%	This initiative should not be implemented
9.2%	No response
2D	To what extent will this initiative improve recreation and leisure in Shaker Heights?
3.44	Average Score
2E	To what extent will this initiative improve quality of life in Shaker Heights?
3.26	Average Score

Ranking

Below are the results of ranking for suggested Walking, Hiking, & Biking Trails improvements and locations.

Category: Walking, Hiking, & Biking Trails	Number of Dots
Link the Shaker Lakes together with a trail	25
Shaker Median Strip East (connect to Beachwood)	10
Existing roads and sidewalks throughout community	2
Look for a different location	0
Total	37

Current Initiatives

Below are answers received regarding Walking, Hiking, & Biking Trails from the Shaker Heights City Recreation Staff Survey distributed in July 2004.

There are three trails in Shaker Heights: around Shaker Lakes and leased by Shaker Heights, in Southerly Park, and by the Community Building/Library and owned by Shaker Heights. Shaker Heights maintains the trails and the community uses them.

Regarding building new trails, a preliminary feasibility or location study was done in 1990, public hearings held, and the community discarded the idea. It would have been located in Shaker Lakes parkland along South Park Blvd.

The City capital budget for improvements to trails in the calendar year 2004 is \$15,000.

No funding has been allocated in the City capital budget for improvements to trails in 2005 and 2006.

No funding is allocated on the City’s current annual maintenance budget for trails.

The department has not used any form of non-governmental funding for building, repairing, and maintaining playing fields.

Unaware of any community in the region or State that has been successful in gaining private financial support in building, repairing, and maintaining playing fields.

Unaware of any field type of facility that generates revenues through rental, sponsorships, etc.

Future Possibilities

Regarding collaboration there has been a preliminary discussion with Cleveland Heights extending their path using a Clean Ohio Grant. With Beachwood, it has been discussed continuing their path into Shaker Heights. Shaker Heights has met with the Mayor (of Beachwood), toured site, and discussed financing with a loan from Beachwood or a Council of Governments. (COG would have to be created.) It is recommended there is follow up to these items.

Initiative #3: Skateboard Park

Recreation and Leisure Initiatives Questionnaire

The table below contains the results from the Recreation and Leisure Initiatives Questionnaire conducted during Public Meeting #2. A total of 120 questionnaires were submitted.

3 Skateboard Park	
3A	This initiative should be implemented...
30.0%	In the short term (The next two years)
20.0%	In the medium term (Two to five years)
6.7%	In the long term (Beyond five years)
38.3%	This initiative should not be implemented
5.0%	No response
3B	To what extent will this initiative improve recreation and leisure in Shaker Heights?
2.45	Average Score
3C	To what extent will this initiative improve quality of life in Shaker Heights?
2.27	Average Score

Ranking

Below are the results of ranking for suggested Skateboard Park locations.

Category: Skateboard Park	Number of Dots
Thornton near Warrensville Center Road	33
Look for regional/collaborative solution	0
Look for a different location	0
Total	33

Current Initiatives

Below are answers received regarding Skateboard Parks from the Shaker Heights City Recreation Staff Survey distributed in July 2004.

There are no skateboard parks in the City of Shaker Heights.

The City Council had a taskforce that looked at eight or nine sites for potential location of a skateboard park. A fax was sent on August 10, 2004 regarding outcomes of the City Council’s study and the list of nine sites examined for locating a skateboard park.

Regarding other communities gaining private financial support to build skateboard parks, Tony Hawk Foundation helps build skateboard parks and the City of Cleveland got some equipment at reduced cost from Gravity Games held in Cleveland.

No funding has been allocated in the City capital budget for improvements to skateboard parks in the calendar years 2004, 2005, and 2006.

Future Possibilities

Tony Hawk Foundation provides funding for development of skateboard parks and this could, therefore, become a joint venture with Shaker Heights.

Regional cooperation with Cleveland Heights Park could create a skateboard park.

Initiative #4: Multipurpose Recreation Center

Recreation and Leisure Initiatives Questionnaire

The table below contains the results from the Recreation and Leisure Initiatives Questionnaire conducted during Public Meeting #2. A total of 120 questionnaires were submitted.

4 Multi-Purpose Recreation Center	
4A	Should the emphasis be placed on...
61.7%	An individual location
29.2%	Facilities located throughout the community
9.2%	No response
4B	Should the emphasis be placed on...
61.7%	Upgrading existing facility
28.3%	Building a new recreation center
10.0%	No response
4C	This initiative should be implemented...
20.0%	In the short term (The next two years)
39.2%	In the medium term (Two to five years)
19.2%	In the long term (Beyond five years)
16.7%	This initiative should not be implemented
5.0%	No response
4D	To what extent will this initiative improve recreation and leisure in Shaker Heights?
3.96	Average Score
4E	To what extent will this initiative improve quality of life in Shaker Heights?
3.82	Average Score

Ranking

Below are the results of ranking for suggested Multipurpose Recreation Center locations.

Category: Multipurpose Recreation Center	Number of Dots
Thornton Park	8
Near Community Building/Library	3
Various locations, including schools, improved facilities	1
Look for regional/collaborative solution	14
Look for a different location	1
No location preference	5
Total	32

Current Initiatives

Below are answers received regarding Multipurpose Recreation Centers from the Shaker Heights City Recreation Staff Survey distributed in July 2004.

There is not a multipurpose recreation center in Shaker Heights. Thornton Park would be the closest thing.

Thornton Park is owned and maintained by the City and is used in the following manner:

- Thornton Park Pool – resident membership, non-residents admission with resident.
- Thornton Park Ice Arena – resident & non-resident memberships – graduated fee schedule for non-residents.
- Thornton Park Tennis Courts-used by schools and residents.

Regarding upcoming, scheduled repairs, improvements to the pool at Thornton Park have been given priority status because it needs to be repaired.

The cost of building a new multipurpose recreation center has been estimated through a study conducted eight years ago by Burgess & Niple to expand Thornton Park facilities.

No funding has been allocated in the City capital budget for improvements to multi-purpose recreational facilities in the calendar years 2004, 2005, and 2006.

Other comments/concerns/ideas: A bond issue failed 2 to 1 about eight years ago.

Initiative #5: New or Improved Pool

Recreation and Leisure Initiatives Questionnaire

The table below contains the results from the Recreation and Leisure Initiatives Questionnaire conducted during Public Meeting #2. A total of 120 questionnaires were submitted.

5 New or Improved Pool	
5A	Should the emphasis be on...
44.2%	Repair existing pool in current footprint
15.8%	New pool with minimal amenities
10.8%	New pool with many amenities
23.3%	Build new year round pool
5.8%	No response
5B	This initiative should be implemented...
52.5%	In the short term (The next two years)
33.3%	In the medium term (Two to five years)
5.0%	In the long term (Beyond five years)
4.2%	This initiative should not be implemented
5.0%	No response
5C	To what extent will this initiative improve recreation and leisure in Shaker Heights?
3.87	Average Score
5D	To what extent will this initiative improve quality of life in Shaker Heights?
3.7	Average Score

Ranking

Below are the results of ranking for suggested New or Improved Pool improvements and locations.

Category: New or Improved Pool	Number of Dots
Thornton Park	49
Look for a different location	0
No location preference	0
Improve Thornton Pool	2
Water Theme Pool	1
Total	52

Current Initiatives

Below are answers received regarding a Multipurpose Recreation Center from the Shaker Heights City Recreation Staff Survey distributed in July 2004.

There is not a multipurpose recreation center in Shaker Heights. Thornton Park would be the closest thing. Thornton Park is owned and maintained by the City and is used in the following manner:

- Thornton Park Pool – resident membership, non-residents admission with resident.
- Thornton Park Ice Arena – resident & non-resident memberships – graduated fee schedule for non-residents.
- Thornton Park Tennis Courts-used by schools and residents.

Regarding upcoming, scheduled repairs, improvements to the pool at Thornton Park have been given priority status because it needs to be repaired.

The cost of building a new multipurpose recreation center has been estimated through a study conducted eight years ago by Burgess & Niple to expand Thornton Park facilities.

Initiative #6: Basketball Courts

Recreation and Leisure Initiatives Questionnaire

The table below contains the results from the Recreation and Leisure Initiatives Questionnaire conducted during Public Meeting #2. A total of 120 questionnaires were submitted.

6 Basketball Courts	
6A	This initiative should be implemented...
43.3%	In the short term (The next two years)
18.3%	In the medium term (Two to five years)
6.7%	In the long term (Beyond five years)
20.8%	This initiative should not be implemented
10.8%	No response
6B	To what extent will this initiative improve recreation and leisure in Shaker Heights?
3.13	Average Score
6C	To what extent will this initiative improve quality of life in Shaker Heights?
2.88	Average Score

Ranking

Below are the results of ranking for suggested Basketball Courts locations.

Category: Basketball Courts	Number of Dots
Thornton (outdoor)	1
Indoor, supervised basket ball in school gym	8
Look for a different location	0
No location preference	21
Total	32

Current Initiatives

Below are answers received regarding Basketball Courts from the Shaker Heights City Recreation Staff Survey distributed in July 2004.

There are not any outdoor basketball courts in Shaker Heights but Shaker Schools own four to six indoor courts/gymnasiums mainly scheduled for school use, physical education, sports, etc. Recreation programs are held during non-school use.

There have been informal discussions regarding the placement of temporary/seasonal/outdoor courts at Shaker Middle School and Towne Centre locations but no feasibility or location study has been completed.

No funding has been allocated in the City capital budget for improvements to basketball courts for the years 2004 to 2006 because they are all owned/maintained by the schools.

Initiative #7: Parks

Recreation and Leisure Initiatives Questionnaire

The table below contains the results from the Recreation and Leisure Initiatives Questionnaire conducted during Public Meeting #2. A total of 120 questionnaires were submitted.

7 Parks	
7A	Should the emphasis be on...
70.7%	Renovate and upgrading existing major parks (Horseshoe, Southerly)
6.9%	Build small scattered new parks
19.0%	Beautify and preserve passive green space
3.4%	No response
7B	This initiative should be implemented...
35.8%	In the short term (The next two years)
42.5%	In the medium term (Two to five years)
10.0%	In the long term (Beyond five years)
7.5%	This initiative should not be implemented
4.2%	No response
7C	To what extent will this initiative improve recreation and leisure in Shaker Heights?
3.52	Average Score
7D	To what extent will this initiative improve quality of life in Shaker Heights?
3.62	Average Score

Ranking

Below are the results of ranking for suggested Parks improvements and locations.

Category: Parks	Number of Dots
Upgrade Horseshoe Lake Park	10
Shaker Median	0
Neighborhood pocket parks	1
Link the Shaker Lakes	0
Look for a different location	0
Total	11

Current Initiatives

Below are answers received regarding Parks from the Shaker Heights City Recreation Staff Survey distributed in July 2004.

The playground study and inventory covers the number of parks available in Shaker Heights.

Horseshoe Lake Park master plan is underway to improve or repair it. Horseshoe Lake Park has been given priority status for improvements/repairs because it is a large historic park with a lake and shelter.

There has been some discussion to build new parks in the south part of Shaker that is densely populated, which would require buying houses.

No funding has been allocated in the City capital budget for improvements to parks in the calendar years 2004, 2005, and 2006.

Future Possibilities

There is a unique opportunity expand parks on vacant land in Highland Heights.

Potential funding for capital projects in the parks could come from the Ohio Department of Natural Resources from the Clean Ohio Grant or the Parkworks Grant if funding is allocated and approved by Ohio legislature for 2005/2006

**Initiative #8: Outdoor Performance Space
Recreation and Leisure Initiatives Questionnaire**

The table below contains the results from the Recreation and Leisure Initiatives Questionnaire conducted during Public Meeting #2. A total of 120 questionnaires were submitted.

8 Outdoor Performance Space	
8A	This initiative should be implemented...
10.0%	In the short term (The next two years)
17.5%	In the medium term (Two to five years)
15.8%	In the long term (Beyond five years)
54.2%	This initiative should not be implemented
2.5%	No response
8B	To what extent will this initiative improve recreation and leisure in Shaker Heights?
2.35	Average Score
8C	To what extent will this initiative improve quality of life in Shaker Heights?
2.44	Average Score

Ranking

Below are the results of ranking for suggested Outdoor Performance Space improvements and locations.

Category: Outdoor Performance Space	Number of Dots
Horseshoe Lake Park	8
Colonnade at Community Building	1
Look for a different location	0
Total	9

Current Initiatives

Below are answers received regarding Outdoor Performance Spaces from the Shaker Heights City Recreation Staff Survey distributed in July 2004.

The only area that could be close to an outdoor performance space would be the Colonnade by the Shaker Community Building.

No funding has been allocated in the City capital budget for improvements to outdoor performance spaces in the calendar years 2004, 2005 and 2006.

No funding is allocated on the City’s current annual maintenance budget for outdoor performance space. No funding in Community Life unless money is budgeted in Public Works.

Grants for certain capital construction could be researched from foundations supporting the arts or arts and culture.

Initiative #9: Fitness Center

Recreation and Leisure Initiatives Questionnaire

The table below contains the results from the Recreation and Leisure Initiatives Questionnaire conducted during Public Meeting #2. A total of 120 questionnaires were submitted.

9 Fitness Center	
9A	This initiative should be implemented...
14.2%	In the short term (The next two years)
20.0%	In the medium term (Two to five years)
10.8%	In the long term (Beyond five years)
50.0%	This initiative should not be implemented
5.0%	No response
9B	To what extent will this initiative improve recreation and leisure in Shaker Heights?
2.56	Average Score
9C	To what extent will this initiative improve quality of life in Shaker Heights?
2.38	Average Score

Ranking

Below are the results of ranking for suggested Fitness Center improvements and locations.

Category: Fitness Center	Number of Dots
Community Building	0
School gyms	4
Shaker Town Center (as a business)	1
Look for a different location	0
Total	5

Current Initiatives

Below are answers received regarding Fitness Centers from the Shaker Heights City Recreation Staff Survey distributed in July 2004.

There is a private fitness center at Mario Caprini’s building on Chagrin.

No funding has been allocated in the City capital budget for improvements to fitness centers in the calendar years 2004, 2005 and 2006.

Future Possibilities

It may be possible to locate a fitness center at the Middle School or at the Community Building within the existing space or by adding on to it. Community Building is in a TIF area.

Shaker Heights has discussed partnering with hospital fitness facility, YMCA or private fitness center.

Initiative #10: Teen Meeting Place

Recreation and Leisure Initiatives Questionnaire

The table below contains the results from the Recreation and Leisure Initiatives Questionnaire conducted during Public Meeting #2. A total of 120 questionnaires were submitted.

10 Teen Meeting Place	
10A	Should the emphasis be on...
70.8%	Adding to the current city facilities
13.3%	Building a new facility
15.8%	No response
10B	This initiative should be implemented...
31.7%	In the short term (The next two years)
23.3%	In the medium term (Two to five years)
11.7%	In the long term (Beyond five years)
30.0%	This initiative should not be implemented
3.3%	No response
10C	To what extent will this initiative improve recreation and leisure in Shaker Heights?
3.00	Average Score
10D	To what extent will this initiative improve quality of life in Shaker Heights?
3.01	Average Score

Ranking

Below are the results of ranking for suggested Teen Meeting Place improvements and locations.

Category: Teen Meeting Place	Number of Dots
Library	0
Shaker Town Center or other commercial center	0
Thornton Park	0
Look for a different location	2
No location preference	1
Total	3

Current Initiatives

Below are answers received regarding Teen Meeting Places from the Shaker Heights City Recreation Staff Survey distributed in July 2004.

The Library has a teen meeting room in the public library. This is for reading, homework, computer use, and some events for teens such as a Job Fair. The room is owned and managed by the Library and used by teens.

No funding has been allocated in the City capital budget for improvements to teen meeting places in the calendar years 2004, 2005 and 2006.

**Initiative #11: Community & Cultural Center
Recreation and Leisure Initiatives Questionnaire**

The table below contains the results from the Recreation and Leisure Initiatives Questionnaire conducted during Public Meeting #2. A total of 120 questionnaires were submitted.

11 Community & Cultural Center	
11A	Should the emphasis be on...
77.5%	Improving existing spaces
5.0%	Building a new facility
17.5%	No response
11B	This initiative should be implemented...
10.0%	In the short term (The next two years)
20.0%	In the medium term (Two to five years)
24.2%	In the long term (Beyond five years)
41.7%	This initiative should not be implemented
4.2%	No Response
11C	To what extent will this initiative improve recreation and leisure in Shaker Heights?
2.43	Average Score
11D	To what extent will this initiative improve quality of life in Shaker Heights?
2.49	Average Score

Ranking

Below are the results of ranking for suggested Community & Cultural Center improvements and locations.

Category: Community & Cultural Center	Number of Dots
Community Building	1
Shaker Town Center	6
Existing School (i.e. Woodbury or Middle School)	0
Look for a different location	0
Total	7

Current Initiatives

Below are answers received regarding a Community & Cultural Center from the Shaker Heights City Recreation Staff Survey distributed in July 2004.

There is one community building owned and maintained by the City of Shaker Heights. It is used for a variety of activities and different groups in Shaker Heights such as arts and elderly activities and city meetings.

In 2004, the replacement of flooring in basement and new exercise equipment has been funded.

\$31,000 has been allocated in the City capital budget for improvements to trails in the calendar year 2004.

No funding has been allocated in the City capital budget for improvements to trails in the calendar years 2005 and 2006.

Future Possibilities

A community performance area has been discussed and could be a catalyst at the Shaker Town Center Redevelopment.

Initiative #12: Dog Park

Recreation and Leisure Initiatives Questionnaire

The table below contains the results from the Recreation and Leisure Initiatives Questionnaire conducted during Public Meeting #2. A total of 120 questionnaires were submitted.

12 Dog Park	
12A	This initiative should be implemented...
23.3%	In the short term (The next two years)
9.2%	In the medium term (Two to five years)
4.2%	In the long term (Beyond five years)
57.5%	This initiative should not be implemented
5.8%	No response
12B	To what extent will this initiative improve recreation and leisure in Shaker Heights?
1.99	Average Score
12C	To what extent will this initiative improve quality of life in Shaker Heights?
2.09	Average Score

Ranking

Below are the results of ranking for suggested Dog Park locations.

Category: Dog Park	Number of Dots
Shaker Blvd Median (east)	1
Southerly Park	0
Look for a different location	1
No location preference	6
Total	8

Current Initiatives

Below are answers received regarding Dog Parks from the Shaker Heights City Recreation Staff Survey distributed in July 2004.

There is currently informal use of Horseshoe Lake Park for a dog park, especially in winter months. They have a website – www.nodogsallowed.com.

No funding has been allocated in the City capital budget for improvements dog parks in the calendar years 2004, 2005 and 2006.

Future Possibilities

It has been discussed to locate a dog park in the Shaker Median Strip.

Initiative #13: Ice-Skating Rink

Recreation and Leisure Initiatives Questionnaire

The table below contains the results from the Recreation and Leisure Initiatives Questionnaire conducted during Public Meeting #2. A total of 120 questionnaires were submitted.

13 Ice-Skating Rink	
13A	This initiative should be implemented...
10.8%	In the short term (The next two years)
16.7%	In the medium term (Two to five years)
17.5%	In the long term (Beyond five years)
50.8%	This initiative should not be implemented
4.2%	No response
13C	To what extent will this initiative improve recreation and leisure in Shaker Heights?
2.35	Average Score
13D	To what extent will this initiative improve quality of life in Shaker Heights?
2.14	Average Score

Ranking

Below are the results of ranking for suggested Ice-Skating Rink improvements and locations.

Category: Ice-Skating Rink	Number of Dots
Link the Shaker Lakes together with a trail	25
Shaker Median Strip East (connect to Beachwood)	10
Existing roads and sidewalks throughout community	2
Look for a different location	0
Total	21

Current Initiatives

Below are answers received regarding Ice-Skating Rinks from the Shaker Heights City Recreation Staff Survey distributed in July 2004.

There is one ice-skating rink in Shaker Heights. It is owned by the City and maintained by the City Life department. City residents, Shaker Public Schools, and non-residents use it.

\$12,000 has been allocated in the City capital budget for improvements to the ice-skating rink in the calendar year 2004.

\$80,000 has been allocated in the City capital budget for improvements to the ice-skating rink in the calendar year 2005.

\$30,000 has been allocated in the City capital budget for improvements to the ice-skating rink in the calendar year 2006.

The department has not used any form of non-governmental funding for building, repairing, and maintaining the ice-skating rink.

Unaware of any community in the region or State that has been successful in gaining private financial support in building, repairing, and maintaining the ice-skating rink.

Regarding raising revenues, there is a private ice rink that charges a fee for use and is used by many (Metroplex).

There is some thought the ice could generate some revenue; how much, when, and how has not been analyzed. 300,000 plus and many repeat visitors use the rink each year.

The rink is very well utilized from Sept. – mid May and ice time remains available during summer season.

Factors that affect full utilization of the rink are: there are newer, larger facilities within target market, a single sheet of ice, and a small sheet of ice. TP is 85’x185’ newer facilities are 100’x200’ or 85’x200.’

Suggestions to optimize use are to add a second sheet of ice with modern amenities.

The department has adjusted and improved programs to best suit the needs of the users and Friday night pizza skates were attempted in 2003-04 in order to increase use of existing rink.

Techniques that have successfully increased utilization are precision skating and women’s hockey, which are up and coming programs that we do not have ice time for during the fall/winter/spring skating season.

Future Possibilities

Metroplex (So. Miles Rd.) has recently been sold and ice skating activities will cease in 2 years. The closing of this arena will displace numerous youth hockey teams and University School High School. US expressed a limited interest in a partnership with the City in 2000 to construct a 2nd arena at TP. The interest lapsed when US signed a multi-year agreement with Metroplex for ice time.

Regarding collaboration, management is involved with a regional arena manager’s association and discussions involve ways/ideas at increasing revenues/decreasing expenditures.

Initiative #14: Tennis Courts

Recreation and Leisure Initiatives Questionnaire

The table below contains the results from the Recreation and Leisure Initiatives Questionnaire conducted during Public Meeting #2. A total of 120 questionnaires were submitted.

14 Tennis Courts	
14A	Should emphasis be on...
70.8%	Improved facilities
11.7%	New facilities
17.5%	No response
14B	This initiative should be implemented...
16.7%	In the short term (The next two years)
27.5%	In the medium term (Two to five years)
20.0%	In the long term (Beyond five years)
30.0%	This initiative should not be implemented
5.8%	No response
14C	To what extent will this initiative improve recreation and leisure in Shaker Heights?
2.55	Average Score
14D	To what extent will this initiative improve quality of life in Shaker Heights?
2.46	Average Score

Ranking

Below are the results of ranking for suggested Tennis Courts improvements and locations.

Category: Tennis Courts	Number of Dots
Middle School	0
Sussex	0
Look for a different location	0
No location preference	1
Total	1

Current Initiatives

Below are answers received regarding Tennis Courts from the Shaker Heights City Recreation Staff Survey distributed in July 2004.

There are 19 tennis courts in Shaker Heights. Ten are owned and maintained by the City and nine are owned and maintained by the Schools. The general public, camps, and the Middle School use the seven City courts at Thornton Park. The general public uses the three City courts at Family Center. High school tennis, camps, and the general public use the nine courts at SHHS.

In 2004, the schools resurfaced 4 courts at SHHS in the summer in anticipation of Children's Games.

\$90,000 is in the capital budget for the renovation of three Sussex Courts and \$29,000 for Thornton Park in year 2005.

No funding is allocated in the capital budget for the year 2006.

The department applied twice for a Tennis in the Park grant and was rejected twice.

Other comments/ideas: Improve courts at Sussex School instead of building new one, or add on to them.

Appendix F: Case Studies and Best Practices

Introduction

Research Conducted Prior to Public Workshops

ACP contacted 41 communities with characteristics similar to Shaker Heights: first suburbs with a population size between 30,000 and 40,000 and located within large metropolitan areas in the Midwest. The purpose of the investigation was to identify how these communities dealt with providing recreation services to their residents. More specifically, queries with Park and Recreation staff focused on facilities sharing and the extent to which these communities rely on single, multi-purpose recreation facilities.

Twenty-eight of the 41 communities responded to our inquiries. Each of the 28 communities is engaged in some type of facilities sharing with local school districts. Only one of the cities contacted is engaged in a limited form of multi-municipal cooperation. Westlake, Ohio, shares Tri-City Park with two other cities. A summary of the Westlake, Ohio case is summarized below.

Multi-Municipal Cooperation

1. Westlake, Ohio

- Westlake is located 13 miles west of Cleveland and, as of the 2000 Census, had a population of 31,719.
- Westlake has an agreement with 2 neighboring communities (Fairview Park and Rocky River) to share Tri-City Park, which overlaps the borders of the three communities.
- Rocky River holds the largest piece of land but each city helps with maintenance and capital improvements.
- Westlake mows the fields and Rocky River maintains the ball fields. When capital improvements need to take place, such as new or improved restrooms, each city contributes 1/3 of the cost.
- When planning activities for each summer, representatives from each community hold a meeting to discuss when each community will use the baseball and soccer fields on what days. Typically, each city uses the fields two days a week. Field usage on the seventh day depends upon demand.

Introduction

Research Conducted as a Result of Public Workshops

Best Practices

After the first Public Workshop, ACP began to look at best practices in the areas identified by the participants.

Information is being compiled on the following topics:

- Greenways and Trails
- Skate Parks
- Resurfacing of Fields
- Multi-use facilities

To the extent that it is possible, we will continue investigate best practices in communities that are similar in size and character with Shaker Heights.

ACP interviewed five cities/school districts in Ohio that are currently engaged in multi-use facilities sharing agreements. It was found that, in general, an agreement of this sort states that the school can use the recreational facility during the school day while the community can use it during off hours, on weekends, and the summer. Of the five cities/school districts interviewed, the two with the most successful facilities sharing agreements were Wooster and

Mason because there is a high demand for use of the recreational facility and the facility is shared with few or no conflicts. Each city built a new high school and passed a levy in order to build the new school and recreational facility. In the case of Mason, the facility also includes art studios and an auditorium that is used by the school as well as the community.

One city (Greenwood, Indiana) and one district (South Suburban Recreation District in Colorado) were interviewed regarding greenways and trails. While on a different scale, both entities aim to create connected, looping trails in the cities as well as in more traditional recreational areas and sought input from the community. The trails planners in the South Suburban Recreation District have been working together for more than 20 years to ensure contiguous paths throughout the area.

Multi-use Facilities

5. Wooster

- The City of Wooster has a population of 24,811 (2000 Census) and is located 34 miles from Akron.
- In spring 1991, the Rubbermaid Foundation offered the Wooster School District land to build a new high school with the stipulation that a bond issue needed to be passed to build the school. The \$32 million bond issue passed that fall.
- A \$1.2 million natatorium was planned as part of the new high school and a Volunteer Committee was formed to raise \$2.2 million to enhance it. The total cost to build the facility was \$3.4 million.
 - As a three party agreement, the 50-meter by 25-yard pool and natatorium is owned by the Wooster School District and managed by the YMCA with support and assistance from the City of Wooster.
 - A Steering Committee has been formed to maintain communication and resolve disputes among the partners. Each partner has two voting representatives with one at large member.
 - The City of Wooster has no financial stake in the natatorium but offers programs regularly with a rental fee paid to the YMCA. The school pays the YMCA \$100,000 each year for its use of the natatorium.
- A \$700,000 Auxiliary Gym was planned as part of the new high school and a Volunteer Committee was formed to raise \$2.2 million so that it could be a Field house. The total cost to build the facility was \$2.9 million. Each partner has a financial stake in an enterprise fund that operates the Field house.
 - The 55,000 square foot Field house is owned and managed by the Wooster School District. The City of Wooster and YMCA are contractually committed to a minimum number of court hour rentals.
 - A Steering Committee has been formed to maintain communication and resolve disputes among the partners and to advise the school board on pertinent matters. Each partner has two voting representatives with one at large member.
 - The City of Wooster and YMCA must combine programming that equates to 2,900 court hours. The City of Wooster uses 2,600 hours, around 50% of total usage.
 - The Field house has four multipurpose courts for basketball, tennis, volleyball, gymnastics, soccer, and a six-lane 200-meter walking/jogging track. Additionally, a floor to ceiling mechanical curtain surrounds a lacrosse court and, when it has been raised, a 70-yard indoor field court is created.
- The new high school and recreational facilities opened in fall 1994.

6. Mason

- The City of Mason has a population of 22,016 (2000 Census) and is located 22 miles north of Cincinnati.
- The Mason Community Center is operated by the City of Mason and was built by the Mason City School District. The 150,000 square foot community center opened in March 2003 and the high school opened in September 2002. The old high school is now the middle school.

- The high school and Community Center were built adjacent to the old high school's stadium by the school district on city-owned land. A \$71.9 million bond levy passed in 2000 and it is estimated that the co-located recreational facility saved \$11-12 million.
- The community center cost \$20-21 million to build and serves the City of Mason and the Mason City School District. The City charges \$450 per family to use it and this fee goes to maintaining the facility.
- The Community Center includes leisure and competition pools, a 4,000 square foot fitness center, a 1,800 weight room, a gymnasium and field house, a 1/8 mile long track, an auditorium that seats up to 1,200 people, and an activity room. The facility also has a café, an arts and crafts studio, and meeting rooms for the public to use.
- The Community Center is used by the high school during the day and the public during off hours.
- The only issue is space for basketball and because more and more people want to use the community center.

7. Cincinnati Public Schools

- In 2002, the Cincinnati Board of Education approved a \$985 million Facilities Master Plan to bring all school facilities in the district up-to-date. The plan was created jointly by Cincinnati Public Schools (CPS) and the Ohio School Facilities Commission and was broken into four segments. The State of Ohio contributed 23% of the plan's total eligible cost, state and local resources funded part of the first segment, and a \$4.6 million bond issue passed in 2003 completed funding for the plan.
- Facilities improvement funds (23% of the financing for the plan) are contributed by the State up to a certain percentage so that a school will have minimum standard of adequate facilities. If a school wants to improve a facility beyond that, the funding has to come from other sources.
- As part of the master plan, CPS is encouraging all schools being built or renovated to include a community learning center and is engaging the community to be a part of the process. As a result, community-learning centers will be built through a sustained community engagement process with a vision, mission, partnerships, implementation, and accountability, among others.
- A community-learning center can be anything a neighborhood or community wants such as a comprehensive wellness program, a recreational facility, or an after-school program.

8. City of Twinsburg and Schools

- The City of Twinsburg has a population of 17,006 (2000 Census) and is located 18 miles from Akron.
- A new high school with a fitness center was built in 1999. The school cost \$23 million to build. The fitness center cost \$12 million and was paid for by the city.
- The fitness center includes a 5,000 square foot weight room; a 40,000 square foot field house with basketball courts, indoor batting cages and a 1/8 mile track; and a 326,000 gallon indoor swimming pool.
- The fitness center was submitted twice as a levy on its own and was voted down but approved when a high school was added to the levy.
- The fitness center is open all day (5:30am – 9:00pm) for use by the high school and the public and managed by the City.
- As part of the agreement, the school pays the City for use of the fitness center. According to Jim Seikel, Director of Parks and Recreation of Twinsburg, this type of agreement has not worked very well because the high school does not have the money to use the facility. Therefore, the high school primarily uses its own facilities.

9. Warrensville Heights

- Warrensville Heights has a population of 15,109 (2000 Census) and is located 11 miles from Cleveland.

- A \$26 million levy passed in 1990 to upgrade all schools in the district. As part of this levy the high school received a new science wing and a new athletic wing that opened in December 2003.
- The new wing is used by the school during school hours and by the recreation department during off hours and the summer. It contains an indoor pool, a track, a weight room with treadmills and stationary bicycles, and a gymnasium.

Greenways and Trails

10. Greenwood, Indiana

- Greenwood has a population of 36,037 (2000 Census) and is located 15 miles south of Indianapolis.
- Greenwood completed a master plan for trails and greenways for 2002 to 2006 with a community involvement component that included public hearings and a distribution of surveys.
- The projected cost to complete the plan is nearly \$2 million.
- The main idea of the plan is to create connectivity of trails and greenways and to locate them within the city, according to the Executive Director of Greenwood's Parks and Recreation Department.
- Initial projects have centered on connecting small areas to already completed large areas whether that is with asphalt or gravel.

11. South Suburban Parks and Recreation

- The South Suburban Parks and Recreation District is a special district with an elected board that serves seven municipalities and four school districts near the Denver, Colorado area.
- Over the past 28 years, greenways and trails planners have coordinated efforts to ensure that trails are contiguous and, as a result, 112 miles of trails run throughout the district.
- A public participation planning process takes place for park development, playground renovation, and trail development.
- The annual district budget is \$64 million with \$600,000 devoted to annual trails/shelters.
- Projects in the district are managed and funded through the South Suburban Park Foundation, a 501(c)3 entity. The district works with the foundation to apply to local governments for construction of trails and other projects.
- Trails are also funded through a state trails group in Colorado, the state lottery, private donations, a portion of property taxes, and in the past a \$2 million matching grant from the U.S. Army Corps of Engineers.
- An inexpensive way to cover walking paths is to use crushed granite or limestone (or whatever material is naturally found in the area), which is a byproduct of construction and can be purchased usually at low cost.

Introduction

Research Conducted on Synthetic Turf Fields

Improving Shaker Heights City and School fields were ranked as a high priority with Shaker residents. In the public meetings, both the desire to improve natural grass fields and potentially install synthetic turf on a field were expressed. As a result, the City of Shaker Heights Planning Department contacted 5 nearby municipalities to discuss their implementation of synthetic turf fields. Of the five cities contacted, the City spoke with three. In addition, a number of near by cities responded to questions and emails about natural grass turf maintenance and user fees to support field maintenance. The key points regarding both synthetic turf and natural grass are outlined below.

Summary Synthetic Fields Best Practices

In the three cities we spoke with the synthetic field was located at a school field, included some type of collaboration (City/Schools, Schools/Parents), and the school maintains the field and charges for its use.

Synthetic Fields

1. Rocky River, Ohio

Rocky River has 1 synthetic field that has been installed in the last 6 months (mid-2004). The field is installed on the High School Football Field. The funding was paid 40% by the Schools, 40% by the City, and 20% by funds raised by the parents. The field cost approximately \$750,000, however, the project did go over budget approximately \$100,000 due to some soil problems. Additional funds (not included in the \$750,000) were spent on a landscape architect to draw up the field specifications. The School handled all aspects of contracting for the fields and the installation though the City was aware of the process. The School maintains the fields on a regular basis and has found cost savings in maintenance. The City has a lease agreement with the Schools to use the field. The City pays the Schools approximately \$30,000 a year for use and the lease agreement outlines the number of hours and usage terms for the City. The priority of use of the field is the Schools, then the City and then other organizations. There have been no problems with the field or any environmental or health issues associated with the installation or use of the field.

2. Brunswick, Ohio

Brunswick has 1 synthetic field that has been installed for the last year and a half. The field is installed on the High School Football Field. The funding was paid 100% by the schools through a one year capital expenditure. The field cost approximately \$750,000, however, the project did go over budget approximately \$20,000 due to some soft areas on the field that needed to be addressed. The School handled all aspects of contracting for the field and installation. Before building a synthetic field, they had considered building a new stadium for soccer, however, they found the costs for the synthetic field and the new stadium were about the same and the natural grass on the fields limited their use, even with the extra dedicated soccer field. The School maintains the fields on a regular basis and has found cost savings in maintenance. The Schools charge for use of the field. The cost of use of the field depends on the type and location of the organization. Costs charged for the field include use of the scoreboard, press box, and clean up. The City is charged for use of the field. In district vs. out of district, non-profits vs. for profit organizations are charged different fees. The School estimates they made \$7,000 to \$10,000 in the one and a half years they have had the field. The priority of use of the field is the Schools, then the City or in District organizations and then other organizations. There have been no problems with the field or any environmental or health issues associated with the installation or use of the field.

3. Chardon, Ohio

Chardon has 1 synthetic field that has been installed for two years. The field is installed on the High School Football Field. The funding was paid for by fundraising and contributions from parents and the community. The School handled all aspects of contracting for the fields and the installation. The School maintains the fields on a regular basis and has found cost savings in maintenance. The Schools charge \$125 an hour for all non-school organizations to use the field

The field is used seven days a week, but mostly by the school. They do send notices to parents notifying them of possible heat conditions on the field. There have been no problems with the field or any environmental or health issues associated with the installation or use of the field.

Research Conducted on Natural Grass Turf Fields

The City of Shaker Heights Community Life Department contacted nearby municipalities to discuss their maintenance and scheduling of their natural grass/turf fields. We asked questions about the number and types of fields they have, the frequency of maintenance, and scheduling priorities. In addition, through the Ohio Parks and Recreation Connection List serve, a number of Cities responded to the City's questions about sharing fields with schools and charging fees for the use of fields by Association or other "non-City" or "non-school" organizations. In general, most cities are not charging for field use, however, some are looking into fees to help support maintenance. Almost all cities limit the use of the field to city and/or school district use only, or help maintain field conditions by only scheduling one type of sport per field.

Natural Grass Fields

1. Broadview Heights, Ohio

Broadview Heights has 11 fields (7 baseball, 4 soccer). They maintain the fields regularly after games and consider their fields in good to excellent condition. Maintenance procedures include aerification and top dressing when the budget permits. They do believe their fields are overused and there is some concern about availability of fields for use in the future. The community also believes fields are over used, but are satisfied because the field conditions are excellent. Soccer fields are for Broadview Heights programs only though associations have asked to use them. Baseball fields are rented off season or holiday weekends when nothing is scheduled. Cost for fields is \$50 for non-profit groups and \$75 for for-profit groups. Resting fields is impossible, however, fields are roated by age group to help with the healing process. Priority for field use is: City programs first, City Travel second, and Rentals last. Athletic programs are run by the City and registration fees to do not cover the cost of maintenance, however, there has been some discussion about raising fees to help with maintenance. School fields are used sometimes, and the City maintains school fields when they use the, the Schools maintain the school fields when they use them.

2. Mayfield Village, Ohio

Mayfield Heights has 6 fields (2 soccer, 4 softball). They maintain the fields daily (1-2 staff for 1-3 hours a day) during the seasons in use. They consider their fields to be in excellent condition and not overused, though, they think it would be good to have an additional soccer field for rotation. They have a master calendar for scheduling and schedule certain days for adult and youth sports. They field use is restricted to recreation department and school district use.

3. Cleveland Heights, Ohio

Cleveland Heights has 5 ballfields (for softball and baseball use only), an all purpose field at Denison Park (for soccer, lacrosse, field hockey used primarily by the highschool), and an all purpose field at Forest Hill Park and Caledona. On the softball/baseball fields, they maintain their fields daily and consider their fields in excellent condition. The Denison Park field is used mainly by and quality kept high for school use. The fields at Forest Hill Park and Caledon are considered in poor condition, however, they hope to reconstruct the Forest Hill Park field with a newly passed levy. For all types of fields, priority is given Cleveland Heights Parks and Recreation programs, scholastic games, and Cleveland Heights residents. Fees are changed for participants in Cleveland Heights programs. Adult leagues and programs pay for field usage.

4. Wickliffe, Ohio

The city has 3 soccer fields and few baseball fields. The City's service department maintains all the fields although the fields are used by both City and league programs. There is some sharing of school baseball fields and the High School varsity baseball and softball play at a City park.

5. Dover, Ohio

The City of Dover does share facilities with the Schools, including fields and gyms. The School does not charge the City for the use of the gyms, and the Schools only pay any over time charges that might occur for field maintenance after the Schools use the fields. Outsiders are charged for both using the fields (\$50.00 per day) and for the School gyms (\$20.00 for 1 ½ hours).

6. Green, Ohio

The City of Green does use School fields in the summer for baseball and soccer and they maintain the school fields during the summer through the City's operating budget. The schools maintain their fields during the school year. A shared usage agreement outlines the responsibilities and terms of use for each entity. The City does charge fees to outside organizations based on weekend or daily use. The Youth Sport Organizations provide the City a donation of \$1,000.00 a year for use of fields.

7. Brecksville, Ohio

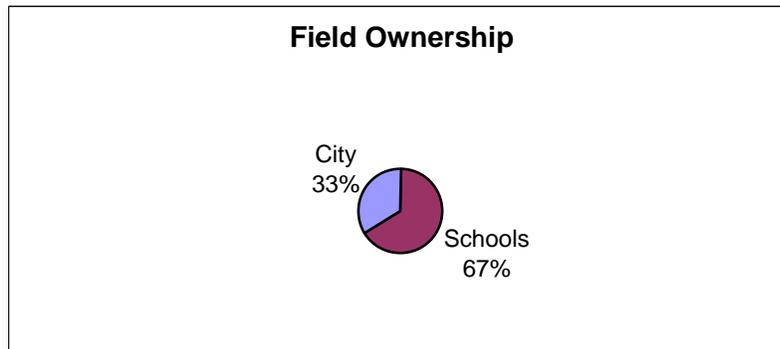
The City of Brecksville does not use any school fields for recreation programs. They do charge a rental fee to outside associations that use their baseball and soccer fields. The fee is \$25.00 per use (defined as a 2 hour time period). In addition to charging, the City only recognizes certain organizations for regular game scheduling and usage on City fields. They require that these organizations maintain a 51% Brecksville resident membership and limit the number of games/practices that they are able to schedule.

Appendix G: Field Data

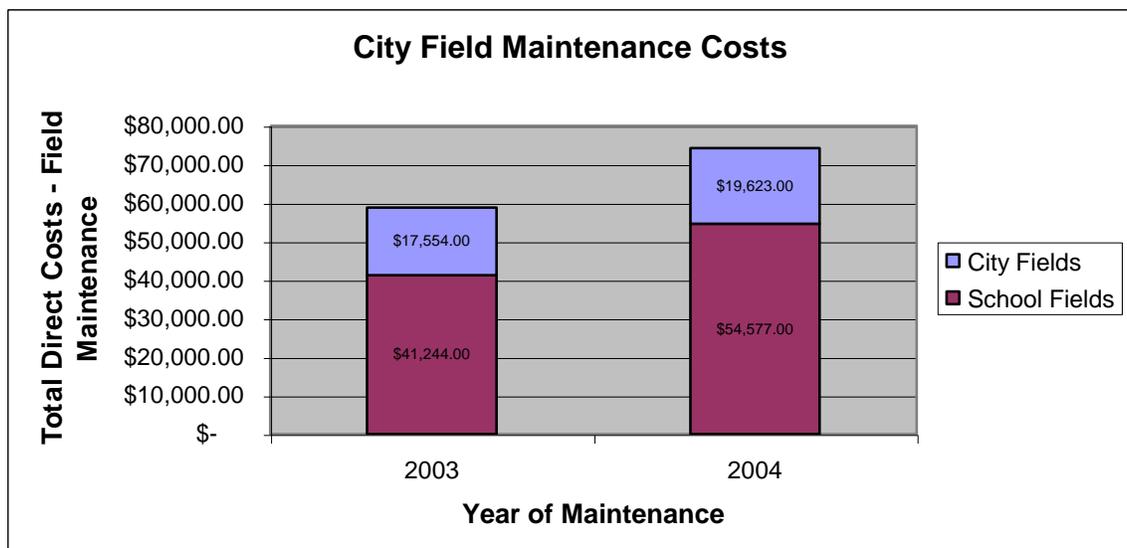
Use of Fields in Shaker Heights

Introduction

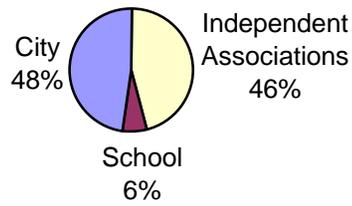
In response to the public meetings and desire for new and improved fields, the City looked at the current usage of fields by the three main user groups: City Programs, Schools, and Independent Associations (including Shaker Youth Soccer and Shaker Baseball/Softball). The 2004 schedule was used to create the charts.



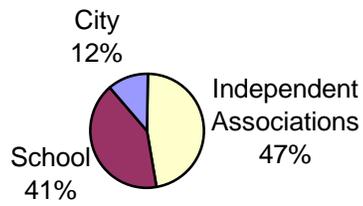
Schools = 10 fields	City = 5 fields
Boulevard	Chelton
High School Baseball Fields (I & II)	Chesterton
High School Football Field	Courtland
Lomond	Shaker Towne Center
Ludlow	Sussex
Mercer	
Middle School Lower	
Middle School Upper	
Onaway	
Woodbury	

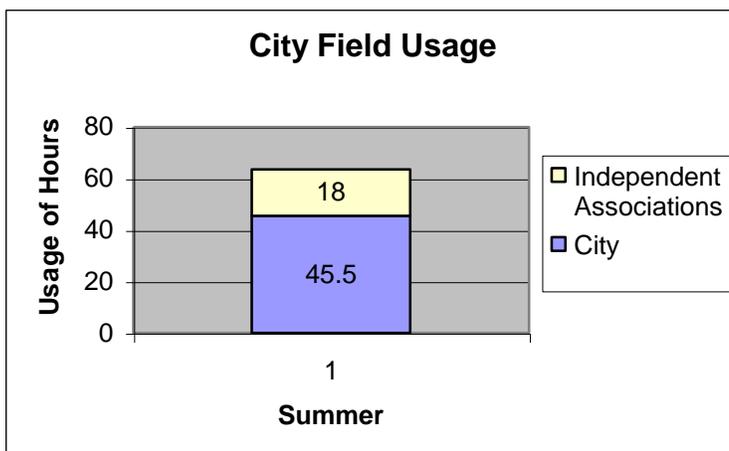
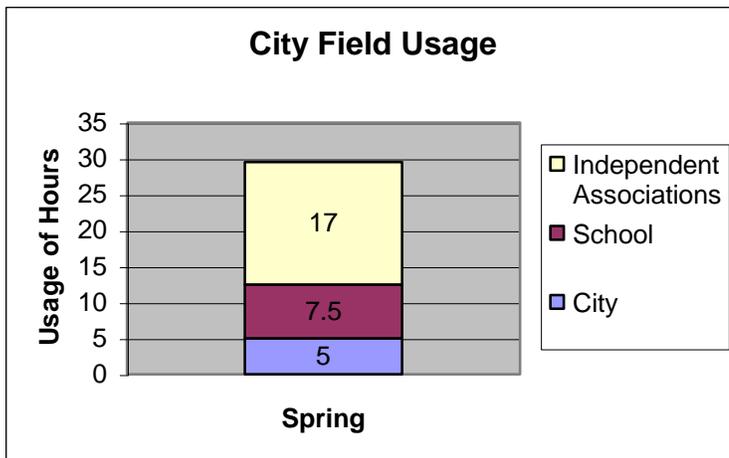
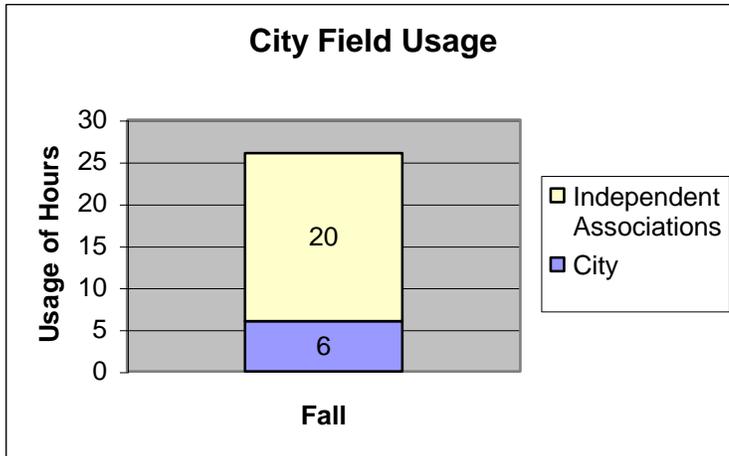


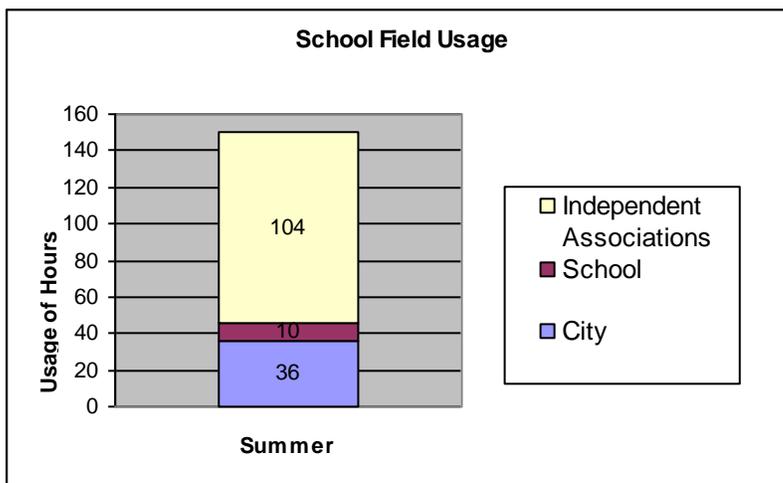
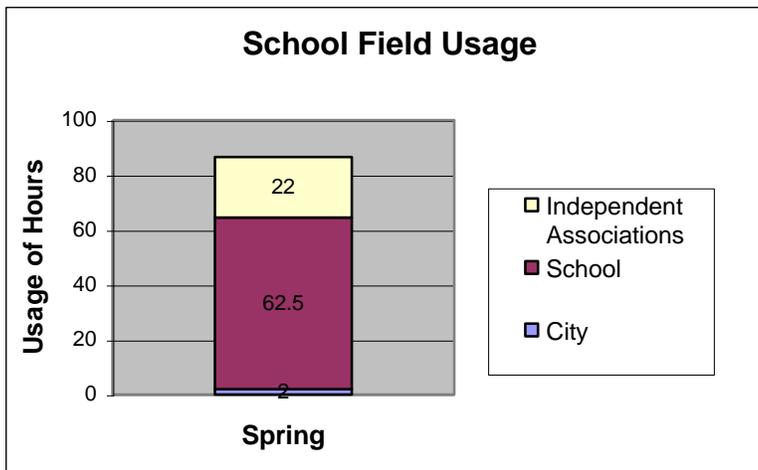
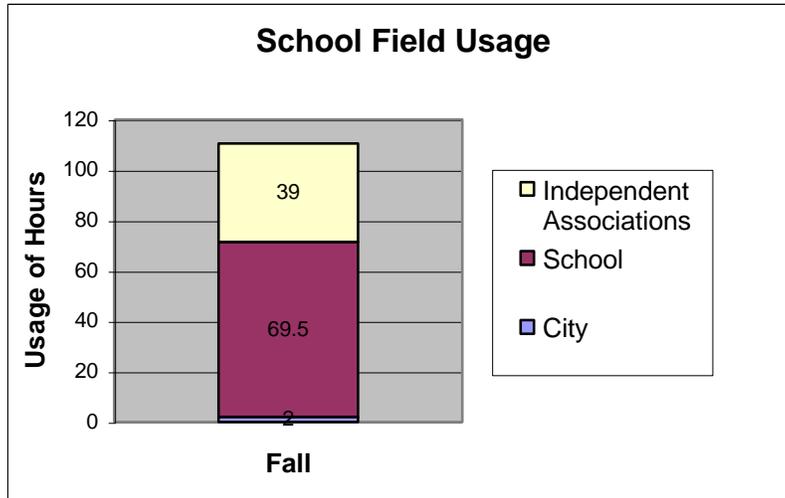
Use of City Fields



Usage of School Fields



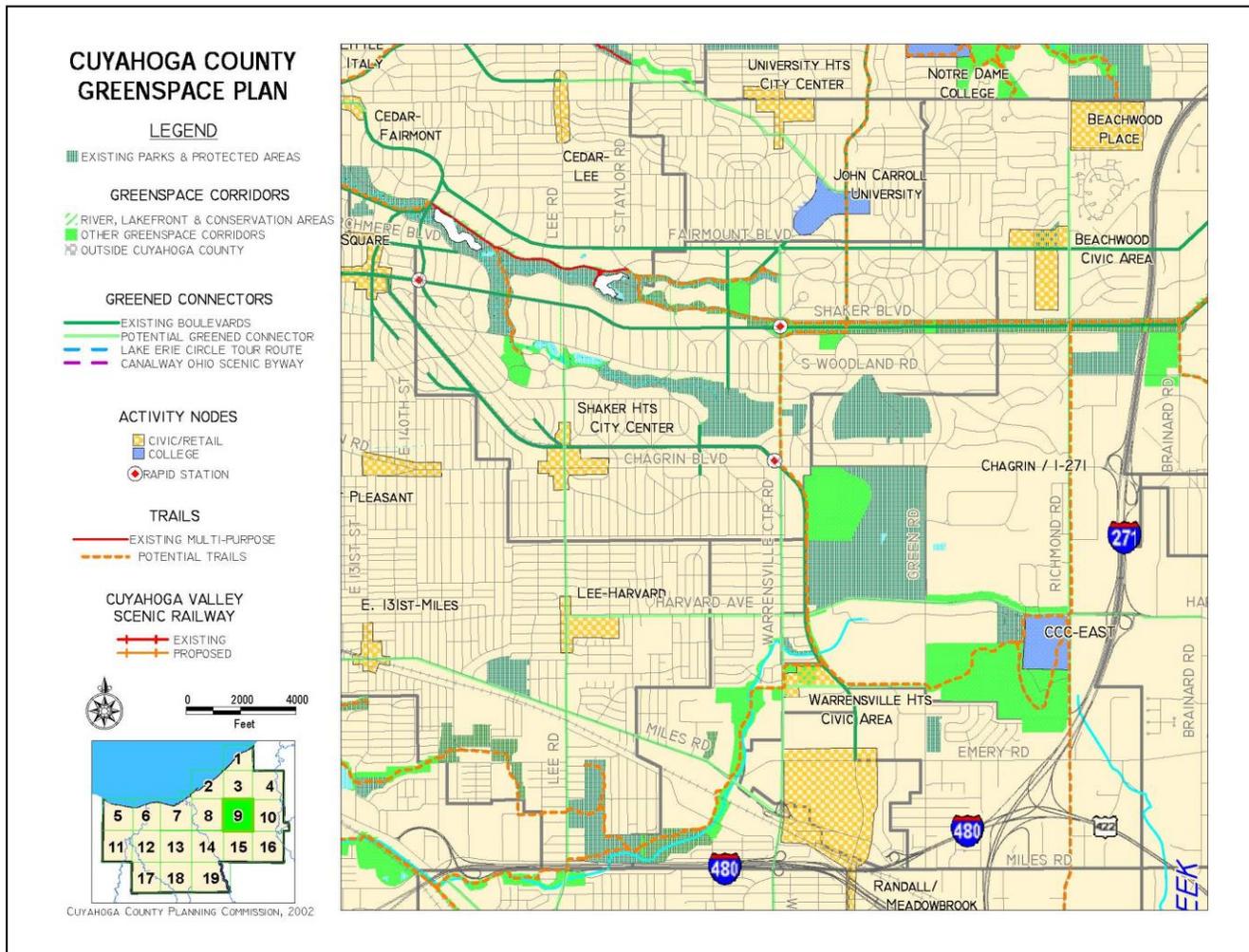




Appendix H: Cuyahoga County Greenprint

Introduction

At the public workshops, Shaker residents ranked the improvement of trails and parks as one of their highest priorities. The Cuyahoga County Planning Commission has been working on a plan to both increase and enhance the quality of green space in the County. They have created a Greenspace Working Group that includes residents and government officials from various parts of the County. In addition, the County has created the Greenprint that outlines existing green space, parks, and trails, and documents the potential locations for new parks, trails, and connections throughout the County. Below is a copy of the Greenprint map that focuses on Shaker Heights. More information on the County Planning Commission's efforts can be found at <http://planning.co.cuyahoga.oh.us/green/>.



Appendix I: Thornton Park Pool Survey

Introduction

During the summer of 2004, the Community Life Department conducted a survey of pool users to determine the various amenities they might like to see in a redesigned pool. The results of the survey are documented below followed by the blank survey form.

Pool Survey Results

Here are some of the key findings from the survey of 139 Thornton Park users.

Sample statistics:

73% Season Pass Holders

23% Use pool at least every day

44% Use pool once a week

16% Lap users only

67% have kids under 18

42% have kids under 6

Mean year of birth=1959

Substantive Findings

10% would like to see NO changes made at Thornton.

On a 5 point scale, where 1 means they strongly prefer no change and 5 means they strongly prefer a change, respondents expressed the following:

- a. Maintain maximum 12 ft. depth with diving boards VS. Eliminate diving boards, change to a 5 ft. maximum, and add slide attraction: **1.84, 7% strongly prefer alternative**
- b. Maintain L-shape of pool VS. Enhance L-shape by adding amenities to shorten or lengthen lap lanes as needed: **2.65, 15% strongly prefer alternative**
- c. Maintain current method of pool entry VS. Have a graduated entry: **3.11, 29% strongly prefer alternative**
- d. Maintain baby pool VS. Incorporate baby pool with graduated entry and add play amenities: **2.06, 12% strongly prefer alternative**
- e. Maintain pavillion & tennis courts VS. Change area for different usage: **2.40, 6% strongly prefer alternative**

Conclusion: Thornton park users are resistant to changing the features of the pool, but are most interested in zero depth entry. Their least favorite idea was to eliminate the diving boards.

Lap Users: Lap lane users were slightly more supportive of the adjustable lap lane (2.82 vs. 2.65 overall). They were much less supportive of making changes to the baby pool and the pavillion/tennis court area.

Parents with children under 6: Parents with young children were more supportive of change on all measures, but were significantly more supportive of the zero depth entry than those without young children (mean of 3.45 vs. 2.86 for those without young kids). While they were more supportive of the baby pool idea (2.33) than those

without young children (1.88), their support was not as strong for this as it was for the general graduated entry idea. They were also significantly more supportive of changing the land use for the tennis courts/pavillion than were those without young children (2.78 vs. 2.12).

Overall conclusion: Graduated entry seems to be the most universally accepted improvement to the park. The other options may not have as strong support among the general constituency.

Thank you for providing your opinions on how Thornton Park pool facilities could be improved.

1. Please indicate how strong your preference is within each of the following pairs of options being considered for Thornton Park.

<i>Maintain maximum 12 ft depth with diving boards</i>			<i>Eliminate diving boards, change to 5 ft. maximum, and add slide attraction</i>	
<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Strongly prefer	Somewhat prefer	No opinion	Somewhat prefer	Strongly prefer

<i>Maintain existing L-shape of pool</i>			<i>Enhance L-shape of pool by adding special amenities to shorten or lengthen lap lanes as needed</i>	
<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Strongly prefer	Somewhat prefer	No opinion	Somewhat prefer	Strongly prefer

<i>Maintain current method of pool entry (steps, ladders)</i>			<i>Have a graduated entry that is accessible to all ages</i>	
<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Strongly prefer	Somewhat prefer	No opinion	Somewhat prefer	Strongly prefer

<i>Maintain existing baby pool</i>			<i>Incorporate baby pool with main pool with a graduated entry and add play amenities</i>	
<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Strongly prefer	Somewhat prefer	No opinion	Somewhat prefer	Strongly prefer

<i>Maintain existing pavilion and omni tennis courts</i>			<i>Change area for different usage</i>	
<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Strongly prefer	Somewhat prefer	No opinion	Somewhat prefer	Strongly prefer

2. Please provide information about your pool usage.

a. Are you a season pass holder?

- Yes
- No

b. How often did you visit Thornton Park Pool this summer?

- Several times a day
- Every day
- A few times a week
- Once a week
- A few times a month
- Only a few times over the summer

c. What facilities or services do you usually use at Thornton Park Pool? (Mark all that apply to you)

- Lap lanes
- Swim lessons
- Slides
- Diving boards
- Baby pool
- Locker room
- Concession stand
- Picnic facilities

3. Please provide information about yourself.

a. Year you were born

--	--	--	--

b. Number of children under 18 in your household

- 0
- 1
- 2+

c. Number of children under 6 in your household

- 0
- 1
- 2+

d. Which of the following best describes your race or ethnicity?

- Black/African American
- Asian
- Hispanic or Latino
- White
- Other

4. Please provide any additional recommendations for how Thornton Park pool facilities could be improved.

Appendix J: Skateboard Park Working Group Report

Introduction

The City Council convened a Skateboard Park Working Group in May of 2003 to respond to residents' requests for a skateboarding facility in Shaker Heights. The results of that process and the final recommendations are included in the Memo below sent from the workgroup to the Mayor and City Council.

Recommended Site for Skate Park in Shaker Heights

TO: Mayor Judy Rawson
Members of City Council

FROM: Skate Park Working Group
Brian Gleisser, Chair

DATE: January 22, 2004

COPY

SUBJECT: **Recommended Site for a Skate Park in Shaker Heights**

The Skate Park Working Group respectfully submits its site recommendation for a Shaker Heights Skate Park.

Purpose of the Skate Park Working Group

In June 2002 City Council was presented with a petition of approximately 200 signatures from Shaker Heights citizens supporting the creation of a city-owned skate park. At the time this group was suggesting a site at the bottom of the sledding hill at Thornton Park as that area was under construction by the Sewer District. Council raised several issues regarding the skate park in general and specific to the suggested Thornton Park site: was there support from residents throughout the community including residents in the Thornton Park area; what is the noise level of a skate park; what is the safety level of the sport for insurance purposes; and what is the popularity of the sport.

On February 24, 2003 skate park advocates returned to City Council with answers to the earlier questions. A noise meter reading conducted by the former Director of Safety at TRW showed skate parks to be the same as or quieter than swimming pools when comparing decibel levels. Articles from the New York Times were presented showing skateboarding to be one of the safest sports when protective gear is worn. It was also reported that there are 16 million skateboarders in the U.S. compared to nine million registered Little Leaguers. Between June 2002 and February 2003 skate park advocates met with PTO groups and neighborhood associations across the community regarding the skate park proposal. In addition a petition with 304 signatures, including signatures from Thornton Park area residents, in support of "building an in-line skating/skate boarding park for the children of the city of Shaker Heights," was presented to City Council (attachment 1).

On the basis of this request, City Council set aside \$70,000 at its March 10, 2003 budget work session to be considered for building a skate park if a site could be identified. A working group comprised of city

council members and citizen members was to be formed to identify a site. It was recommended that at least two citizen members be from the Thornton neighborhood given the concern by some Thornton neighborhood residents of locating a skate park in the Thornton Park recreation area.

The Skate Park Working Group was convened in May 2003 to consider sites for a proposed skate park in Shaker Heights and to recommend a site to the Mayor and City Council. The Working Group was comprised of six members: the four citizen members were Kara Girvin and Stan Holloway from the Thornton neighborhood, Valerie Jones, and Amy Shahinian and from City Council, Brian Gleisser and Ken Kovach. The Working Group met five times in 2003 (May 22, June 3, July 1, October 21 and November 3) and held one open community meeting on July 30 which was attended by approximately 100 people.

Process Followed by the Working Group

At the first meeting of the Working Group we agreed on the definition of a skate park as a flat concrete or asphalt surface approximately 120 feet by 70 feet in size (though a skate park can range in size from 60 by 70 feet up to 150 by 100 feet and larger as seen in attachments 2-6) that could hold a variety of ramps, rails, and other equipment for use by skaters. It was also assumed that the skate park must be secured, monitored and accessible only by purchasing a pass.

At the first meeting the Working Group also agreed upon a set of 13 site consideration factors to be used in evaluating any potential site. These factors included:

- *Lot size:* is the site large enough to accommodate a skate park;
- *Impact on adjacent properties:* what are the adjacent land uses and what is the proximity of the site to these uses;
- *Parking on-site:* is there currently parking on the site;
- *Visibility/security:* is the site visible for security and monitoring purposes;
- *Safety:* is the site safe in terms of location and access;
- *Existing monitoring/supervision:* is there currently supervision on the site;
- *Site availability:* is the site actually available or are there restrictions such as deed, zoning, flood plain or other such restrictions which could prevent construction;
- *Cost of site preparation:* how developed is the site;
- *Proximity of public transit:* how accessible is the site;
- *Availability of restrooms:* are restroom currently on site;
- *Availability of food and water:* is there food and water available on site or nearby for children and parents;
- *Landscaping buffer:* can the site be shielded from neighboring uses;
- *Seating area for spectators:* Is there currently seating available for use by parents or observers.

At the second meeting, the Working Group applied these site consideration factors to a list of 28 city owned properties, supplied by the Shaker Heights Planning Department, which were either vacant or used as parking lots (attachment 7). It was decided that only city-owned parcels would be considered, thus sites that were privately owned or owned by the Shaker Heights School District were not included for evaluation. In addition, the Horseshoe Lake park area was not included due to the property being owned by the city of Cleveland and the accompanying deed restrictions on that property. After applying the site consideration factors to the 28 parcels, a short list of nine possible sites was created and further evaluated at the third meeting of the Working Group (attachment 8).

On July 30 an open community meeting was held at Shaker Heights City Hall to hear comments regarding the nine possible sites on the short list. The community was notified through notices sent to neighborhood associations and through publicity in the Sun Press. A “full house” filled City Council chambers as residents and business owners expressed their concerns regarding specific sites for almost an hour and a half. Residents from the Thornton, Lomond, Moreland, Malvern, and Mercer neighborhoods attended to comment on sites in their respective neighborhoods, as did representatives from Sunrise Assisted Living, Ohio Savings Bank and the RMS owned shopping center between Warrensville Center Road and Farnsleigh Road. While there was general agreement that recreation programs are needed for older children in Shaker Heights, two major concerns became apparent with respect to locating a skate park: (1) a serious concern as to the level of noise produced by a skate park and its detrimental impact on nearby residences or businesses and (2) the potential problems of loitering, control, and security when attracting significant numbers of children between the ages of 10 and 18. Having sufficient parking to serve a skate park was also mentioned. In addition there was a general concern regarding the City making a decision on a skate park prior to the citywide recreation assessment scheduled to occur in 2004. Residents commented that any decision on a skate park should occur within the context of the overall recreation assessment.

In terms of public comment, it should also be noted that 29 letters were received opposing certain specific locations for a skate park, including letters from the Executive Director of Sunrise Assisted Living on Chagrin Boulevard, the Property Manager of the Van Aken Towers Condominium Association at 16300 Van Aken Boulevard and the Managing Member of the owners of the Continental Luxury Apartment at 3341 and 3351 Warrensville Center Road. Of the 29 letters received 19 came from residents in the Thornton Condominiums located at 3333 Warrensville Center Road, adjacent to Thornton Park. (Attachment 9 lists the addresses of the letters.) A copy of a letter sent to the Sun Press opposing building a skate park at the base of the Thornton Park sledding hill, signed by 77 residents of the Thornton neighborhood, was also received (attachment 10).

Recommendation

Based on the site consideration factors and concerns voiced by residents and businesses, the Working Group recommends that **an enclosed skate park be built as an extension of the Thornton Park ice skating rink building on property currently occupied by tennis courts.**

The Working Group identified an enclosed Thornton Park site adjacent to the ice skating facility as the best location for a skate park for the following reasons:

- There is adequate space on the existing footprint of the tennis courts to accommodate the dimensions of a skate park;
- Enclosing the skate park eliminates noise impacts on adjacent property owners, similar to the enclosed ice skating rink;
- There is existing parking serving Thornton Park (and more parking could be added in the unused green space alongside the western parking lot if needed);
- An enclosed skate park would be secure as part of the ice skating rink facility;
- An enclosed skate park would be monitored and supervised as part of the ice skating rink facility;
- User fees for the skate park could be generated in much the same way fees are currently generated for the ice skating rink and pool at Thornton Park;

- The site is available as it is city owned and already used for recreation purposes, though it would require the relocation of tennis courts; and
- Restrooms, food and water are currently available at the ice skating rink facility.

When compared with the other possible sites, only the Thornton Park site had the parking, on-site monitoring and supervision, and restrooms, food and water already in place.

Other Observations

While it is recognized that enclosing a proposed skate park significantly increases the cost of a skate park, it also increases the usage of such a facility in that it allows for year round use of this recreation investment by Shaker residents. Presumably equipment would also have a longer life as it would be protected from the weather effects of Northeast Ohio. As to relocating the existing tennis courts, it was felt that (1) most neighborhood groups would not object to tennis courts given their relatively low intensity usage and (2) relocating tennis courts to school properties would seem to be a feasible joint City/School recreation program given the precedent that tennis courts already exist at school facilities.

An enclosed skate park at Thornton Park would provide much needed recreation programming for an age group (10 to 16 years old) that currently has relatively few recreation possibilities in Shaker Heights while eliminating the two major concerns most often voiced by residents and businesses – noise and uncontrolled use of a skate park by unsupervised children. While the investment would be higher for such a facility, the return on usage, longevity, and programming quality would also be greater.

Acknowledgements

The Skate Park Working Group appreciates the assistance provided by Ms. Jeri Chaikin and her staff in arranging for meetings at City Hall and Ms. Joyce Braverman and her staff for providing city property information. In addition the Work Group appreciates the interest of the many Shaker Heights residents who participated in the community meeting and who also took the time to send in their comments and concerns.

Thank you for the opportunity to participate in this community discussion.

Appendix K: Horseshoe Lake Master Plan

Introduction

During 2004 the City undertook a public participation process and devised a Horseshoe Lake Master Plan. Input from residents was gathered at 2 public meetings as well as during the Recreation and Leisure public workshops. The final plan will be available in 2005. The 2 maps shown in this section depict the plan which show an interior and exterior multipurpose trail; a picnic area; a play area; the water front area with boat docks and promenade; and an historic area.

