



SHAKER HEIGHTS

# 2026 Capital Fund Budget November 24, 2025

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City Council & Finance Committee  
Joint Work Session

# 2026 Budget Timeline – Recap

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*The following is a recap of the timeline for the presentation of the 2026 budget (all designated as Joint Council / Finance Committee meetings).*

October 27<sup>th</sup> – 2025 General Fund (GF) projected revenues; 2026 GF revenue budget

November 10<sup>th</sup> – 2025 GF projected expenditures and transfers; 2026 GF proposed expenditure budget and transfers

**November 24<sup>th</sup> – 2026 proposed capital budget**

December 1<sup>st</sup> – 2026 proposed operating and capital budgets (review); 2026 all other fund budgets

December 15<sup>th</sup> – 2025 clean-up ordinance; adoption of 2026 budget ordinances (operating and capital)

# 2026 Capital Summary

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	<b>2026</b>
Police Department - Equipment and Traffic Improvements	\$ 1,091,000
Fire Department - Equipment	\$ 925,000
Public Works Department - Equipment	\$ 1,403,000
Public Works Department - Streets	\$ 2,515,000
Public Works Department - Sewers	\$ 2,425,000
Public Works Department - Facilities	\$ 3,689,000
Recreation Department - Equipment and Facilities	\$ 275,000
Information Technology Department - Hardware & Software	\$ 255,000
Planning Department - Capital Projects Design & Construction Match	\$ 6,324,000
<b>Total Capital Summary</b>	<b>\$ 18,902,000</b>

# Police Department

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\$350,000 – Annual Replacement of Police Cruisers

\$250,000 – Comprehensive Video Solution

\$206,000 – Ballistic Helmets (68 – one per officer)

\$120,000 – Ballistic Assault Shields (14 – one per cruiser)

\$90,000 – Speed Detection Signs

\$75,000 – Signage, Poles and Signalization Annual Maintenance

**\$1,091,000**

# Annual Replacement of Police Cruisers

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- Annual Fleet Maintenance Program for 2026
- Vehicles not transferred to other departments will be auctioned (GovDeals)
- Includes equipment, graphics and installation costs
- \$350,000



# Comprehensive Video Solution

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- Replace aging in-car and Body Worn Cameras (BWC)
- Now considered an essential piece of law enforcement equipment
- Helps with transparency and court cases
- Essential for internal investigations
- \$250,000 (Chagrin Valley Dispatch)



# Ballistic Helmets (68 – one per officer)

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- Ballistic helmets are needed due to the number of high risk situations department personnel face.
- The RIFLETECH™ helmet delivers elite-level ballistic protection. All-day comfort in a lightweight, mission-ready design.
- Developed through extensive research into traumatic brain injury prevention. Offers industry-leading impact protection and breathability. Provides rifle-rated performance with no structural weak points, maximizing survivability in high-threat environments.
- These rifle-rated helmet features ballistic performance that meets industry standards with the added ability of stopping higher velocity threats.
- \$206,000 (State Contract)



# Ballistic Assault Shields (14 – one per cruiser)

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- In high risk situations, often times quick deployment is essential for a successful resolution
- Ballistic shields will stop a 7.62 rifle round
- One shield for each SHPD cruiser
- \$120,000 (State Contract)



# Speed Detection Signs

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- The need for more traffic enforcement is the most discussed topic discussed with the Administration.
- Data collected can be used for enhanced enforcement by sworn officers
- Quick visual warning of speed
- \$90,000 (State Contract)



# Signage, Poles, & Signalization Annual Maintenance

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- Annual cost each year
- Must keep all traffic signals operating for the overall safety of the city
- Some data closets are in need of updating
- \$75,000



# Police Department

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Questions/Comments

# Fire Department

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\$500,000 – Rescue Squad (2018)

\$75,000 – Utility Light Truck (1988)

\$350,000 – LifePak Cardiac Monitors (5)

**\$925,000**

# Replacement Rescue Squad

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## Project Cost: \$500,000

- This purchase is part of our regular 5 year replacement schedule for our rescue squads. This requested purchase would replace a 2018 ambulance
- Lead time on delivery is currently 3 years



# Utility Light Truck

**Project Cost: \$75,000**

- This request is for the purchase of a pickup truck with plow and emergency light package to replace a 1988 pickup truck
- This vehicle will be utilized for:
  - Pulling our equipment trailers
  - Picking up medical equipment from hospitals
  - Utilizing the snow plow on calls during inclement weather
  - Completing misc. details in the city, alleviating the need to drive the large fire trucks



# Lifepak Cardiac Monitors

**Project Cost \$350,000**

**(5 Cardiac Monitors \$60,000 each, needed accessories and a 4 year maintenance contract)**

- This request seeks to replace the current cardiac monitors on all three rescue squads and to equip each of our frontline fire engines with a unit to enhance first response medical capabilities during periods of high call volume
- New units have increased pediatric capabilities with updated technology
- Current units have reached end of life and are obsolete



# Fire Department

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Questions/Comments

# Public Works Equipment

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## ***Parks & Public Land***

- \$275,000 – Dump Truck No. 37 (2009)

## ***Brush Collection***

- \$250,000 – Multi Hook Truck No. 68 (2011)
- \$200,000 – Tractor Trailer No. 65 (2011)

## ***Refuse Collection***

- \$100,000 – Scooters (2) (Various Years)
- \$50,000 – Pick-Up Truck No. 10 (2015)

## ***Snow & Ice***

- \$80,000 – Terex Side Plow No. 910 (2015)

## ***Streets***

- \$100,000 – One Ton Dump Truck No. 43 (2007)
- \$35,000 – 30” Road Cutting Saw

## ***Sewer Maintenance***

- \$103,000 – Jet-Vac Truck (Lease Payment)
- \$80,000 – Street Sweeper (Lease Payment)
- \$80,000 – Street Sweeper (Lease Payment)
- \$50,000 – Supervisor Pick-Up Truck

**Total: \$1,403,00**

# Public Works Equipment

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Dump/Salt Truck - Truck #37 (2009)  
\$275,000



Scooters 112 & 116 (2015)  
\$100,000



Refuse Truck No. 10 (2015)  
\$50,000



Multi-Hook Recycle Truck  
\$250,000

# Public Works Equipment

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Sidewalk Plow No. 910  
\$80,000 (2017)



Semi Tractor No. 65  
\$200,000 (2011)

# Public Works Equipment

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Street Sweeper No. 1106  
\$80,000 Lease



Street Sweeper No. 1108  
\$80,000 Lease

# Public Works Equipment

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Sewer Jet-Vac Truck No. 78  
\$103,000 Lease

Sewer Supervisor Pick-Up Truck  
\$50,000



# Public Works Equipment

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One Ton Dump Truck No. 43  
\$100,000 (2007)

30 inch Road Cutting Saw  
\$35,000



# Public Works Equipment

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Questions/Comments

# Public Works Streets

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Street Resurfacing  
Program  
\$2,450,000



Street Condition  
Assessment \$50,000



Bike Striping \$15,000

# Public Works Streets

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Questions/Comments

# Public Works Sewers

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\$2,000,000 – Sewer Improvements & Lining

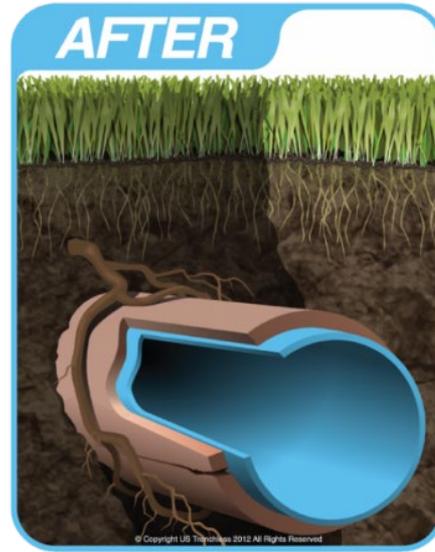
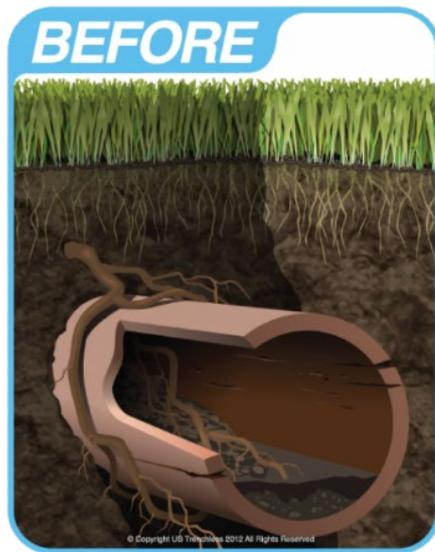
\$325,000 – Winslow / Avalon IDDE Remediation (Construction)

\$100,000 – Torrington Culvert Replacement (Design)

**\$2,425,000**

# Public Works Sewers

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Sewer Improvements & Lining – \$2,000,000



Observed Dye from 17200 Van Aken Blvd

# Public Works Sewers

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\$325,000 – Winslow / Avalon Sewer IDDE Remediation (Construction)



# Public Works Sewers

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Torrington Culvert  
Replacement and Design  
\$100,000

# Public Works Sewers

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Questions/Comments

# Public Works Bldg. Maintenance

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## ***General Building Maintenance and Repair***

- \$300,000 – City Facility Repairs and Renovations / \$175,000 – City Facility Furniture and Equipment / \$8,000 – Consulting Engineer

## ***City Hall***

- \$750,000 – Addition – Phase 2 Design and Construction (Addtl Funds) / \$250,000 – Exterior Repairs (Roof, Cupola & Entrance – Addtl Funds) / \$80,000 – Domestic Water Lines / \$40,000 Lobby – Interior Lighting LED Conversion / \$30,000 – Exterior Lighting Repairs

## ***Police / Court***

- \$100,000 – Remodel Firearms Range / \$60,000 – Main Entrance Masonry / \$50,000 – Courtyard Build Out & Expansion (Design Phase 1) / \$30,000 – Exterior Lighting retrofit / \$25,000 – South Lot Security Fence (Design) / \$15,000 – Rooftop Exhaust Units / \$8,000 – Exit Lighting LED Conversion

# Public Works Bldg. Maintenance

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## ***Fire Station #1***

- \$150,000 – HVAC RTUs Replacement (Addtl Funds) / \$25,000 – Interior Lighting LED Conversion / \$5,000 – Exit Lighting LED Conversion

## ***Fire Station #2***

- \$50,000 – Retaining Wall Railing / \$15,000 – Interior Lighting LED Conversion / \$5,000 Exit Lighting LED Conversion

## ***Service Center***

- \$250,000 – Building Sewer Lines / \$250,000 – Replace Diesel Storage Tank / \$75,000 – Interior Lighting LED Conversion / \$30,000 – Heating Plant Repairs / \$15,000 – Office Area Painting / \$8,000 – Exit Lighting LED Conversion

# Public Works Bldg. Maintenance

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## ***Stephanie Tubbs Jones Community Building***

- \$150,000 – Water Meter Vault Replacement

## ***Shaker Family Center***

- \$250,000 – Wood Windows Replacement

## ***The Dealership (SHDC)***

- \$285,000 – Roof / \$5,000 – Exit Lighting LED Conversion

## ***Miscellaneous***

- \$75,000 – City Facilities Condition Assessments / \$50,000 – City Safety Assessment / \$30,000 – City Hall EV Chargers Replacement (Addtl Funds) / \$25,000 – Streetlight Conversion Study / \$20,000 – Hildana Park Lighting Replacement LED

**Total: \$3,689,000**

# General Building Maintenance & Repair

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City Facility Repairs and Renovations  
\$300,000



Consulting Engineer  
\$8,000



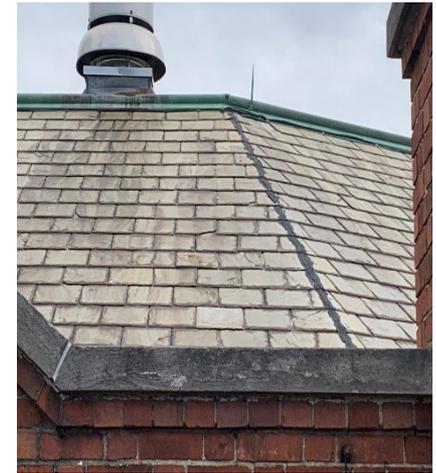
City Facility Furniture and Equipment  
\$175,000

# City Hall

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Addition – Phase 2 Design and Construction  
\$750,000



Exterior Repairs - Roof, Cupola and Entrance  
\$250,000

# City Hall

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Domestic Water Lines  
\$80,000



Interior Lighting  
LED Conversion  
\$40,000

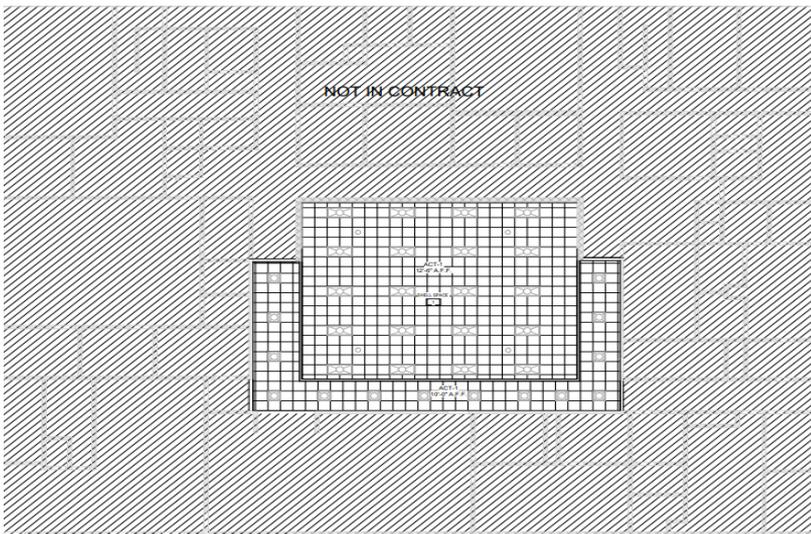


Exterior Lighting  
LED Conversion  
\$30,000

# Police / Court Building

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Courtyard Build Out & Expansion  
Phase 1 Design  
\$50,000



Main Entrance Masonry  
\$60,000

# Police / Court Building

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Rooftop Exhaust Replacement  
\$15,000



Exit Lighting LED Conversion  
\$8,000

# Police / Court Building

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Exterior Lighting LED Retrofit  
\$30,000



South Lot Security Fence Design  
\$25,000

# Police / Court Building

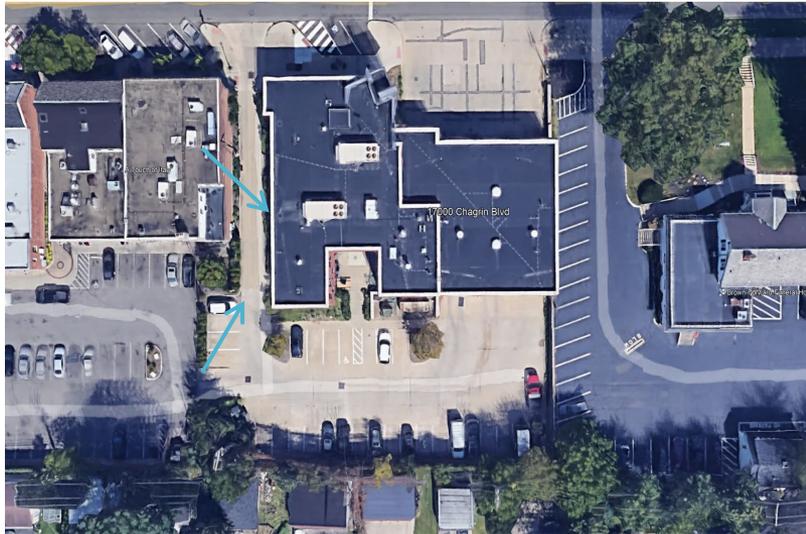
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Range Renovation  
\$100,000

# Fire Station #1

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HVAC RTUs \$150,000



Exit Lighting LED Conversion \$5,000

# Fire Station #1

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Interior Lighting LED Conversion \$25,000

# Fire Station #2

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Retaining Wall Railing  
\$50,000



Exit Lighting LED Conversion  
\$5,000



Interior Lighting LED Conversion  
\$15,000

# Service Center

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Interior Lighting LED Conversion  
\$75,000



Heating Plant Repairs  
\$30,000



Exit Lighting LED Conversion  
\$8,000

# Service Center

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Building Sewer Lines  
Replacement  
\$250,000



Office Area Painting  
\$15,000



Replace Diesel Storage Tank  
\$250,000

# STJ Community Building

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Water Meter Vault Replacement  
\$150,000

# Shaker Family Center

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Wood Window Replacement \$250,000 (Year 1 of 4)

# The Dealership (SHDC)

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Front Roof Replacement  
\$285,000



Exit Lighting LED Conversion  
\$5,000

# Miscellaneous

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City Hall EV Chargers Replacement  
\$30,000



Street Light Conversion Study  
\$25,000

# Miscellaneous

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Hildana Park Lighting Replacement LED  
\$20,000



City Facilities Condition Assessments  
\$75,000



City Safety Assessment  
\$50,000

# Public Works Bldg. Maintenance

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Questions/Comments

# Recreation Department

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## ***Thornton Park***

- \$15,000 – Thornton Picnic Tables / \$10,000 – Painting of Lobby, Restrooms and Locker Rooms

## ***Ice Arena***

- \$45,000 – Compressor 1 Overhaul (2021) / \$35,000 – Total Glycol Replacement (2019) / \$20,000 – Roof Repairs / \$5,000 – Concrete Slab Painting

## ***Pool***

- \$30,000 – Small Pool Slide / \$20,000 – Pumps and Motors (2008) / \$20,000 – Diatomaceous Earth Filter Repair (2020) / \$15,000 – Tot Pool Feature

## ***Parks***

- \$50,000 – Park Repairs & Renovations / \$10,000 – City Soccer Goal Upgrades

**Total: \$275,000**

# Recreation – Thornton Park

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## **Picnic Tables**

Purchase of additional picnic tables to accommodate increased usage and birthday party rentals: \$15,000



# Recreation – Thornton Park

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## Painting – Lobby, Restrooms, and Locker Rooms

Painting has not been done in many years,  
is in great need of fresh coat: \$10,000



# Recreation – Thornton Park Ice Arena

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## Compressor 1 Overhaul

Recommended to replace inner components to increase efficiency: \$45,000

## Total Glycol Replacement

Total replacement is recommended every 5-6 years, last replaced in 2019: \$35,000



# Recreation – Thornton Park Ice Arena

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## Ice Rink Roof Repairs

Roof over ice and surrounding area has multiple leaks. Recommended to be repaired before it becomes more severe: \$20,000



## Concrete Slab Painting

Can only be done when ice is removed, which will be scheduled in 2026: \$5,000



# Recreation – Thornton Park Pool

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## Pumps and Motors

All pumps and motors are in need of service to evaluate internal components and possible repair: \$20,000



## Diatomaceous Earth Filter Repair

This filter is the main pool filter and has multiple parts in need of repair: \$20,000

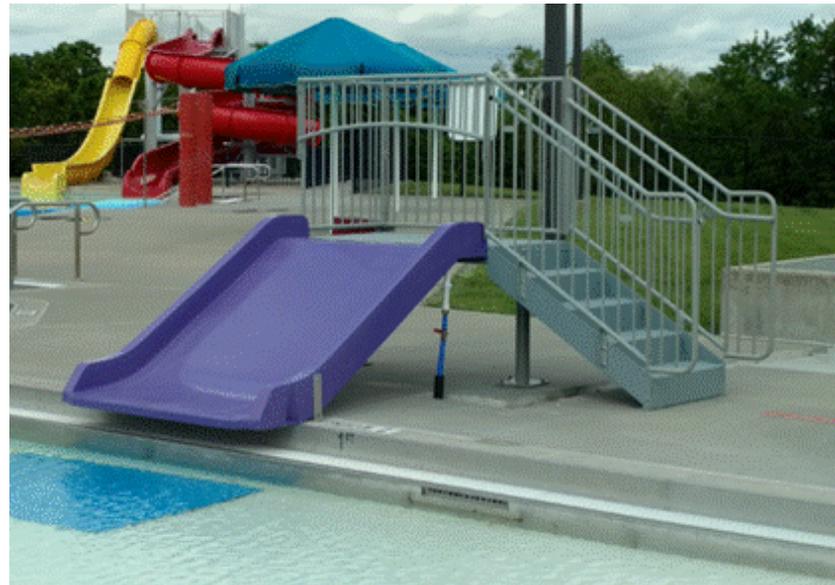


# Recreation – Thornton Park Pool

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## Small Pool Slide Replacement

Current small slide is cracked and safety is of concern. Replacement is recommended to provide an updated, more safe design: \$30,000



# Recreation – Thornton Park Pool

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## Tot Pool Feature Replacement

Current water feature (turtle) is aging and structure is peeling and cracking.

Replacement for a new, safer, and functional feature (slide) is recommended: \$15,000



# Recreation – Parks

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## Repairs & Renovations: \$50,000

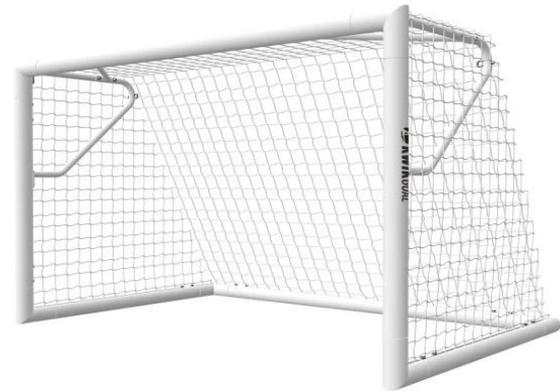
- Ensure health and safety of park visitors
- Unpredictable deterioration, damage or failure of park and recreation facilities
  
- ***Projected 2026 Projects***
  - Renovation of fencing at Courtland Oval soccer fields
  - Repair of rollers on roller slide at Sussex playground
  - Updated trash and recycling receptacles
  - Update and/or replace park rules signage

# Recreation – Parks

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## City Owned Soccer Goal Upgrades

Purchase of at least one set of goals so the Recreation Department can utilize our own equipment for our youth soccer programs: \$10,000



# Recreation Department

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Questions/Comments

# Information Technology Department

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## *Hardware*

\$85,000 – Computer Workstation Replacements

\$50,000 – Cyber Security Projects

\$20,000 – Servers (Kace Servers)

\$20,000 – Internet Monitoring System

\$5,000 – Copiers & Printers

## *Software*

\$70,000 – Upgrade Assurance and Software Replacement

\$5,000 – Email Software Project

**Total \$255,000**

# Computer Workstation Replacements

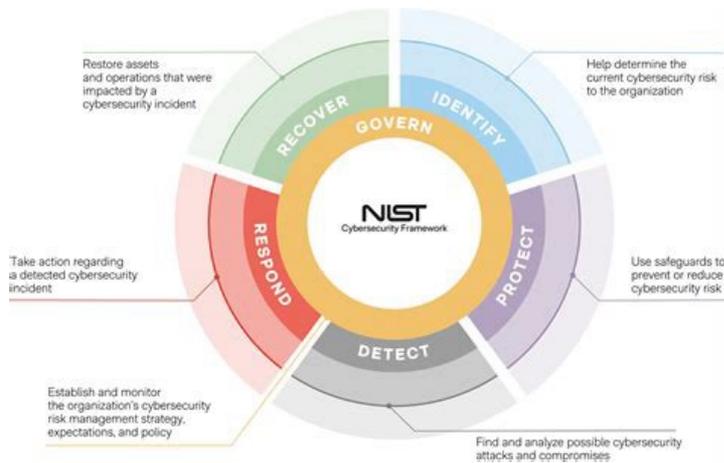
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- \$85,000: The City has 180+ desktop computers on this Workstation Replacement Program, 40-45 replaced under this year's project.
- The PCs are replaced after 5 years and purchased with 5 yr. warranty coverage.
- A failed computer requires 4-10 hours of labor to replace. It is cost-efficient to buy quality systems. Hardware support significantly reduces repair time.
- Leverage State Cooperative Purchasing programs for aggressive pricing.
- Laptop computers for office work are acquired with an office docking setup to provide for increased mobility and facilitate remote work.



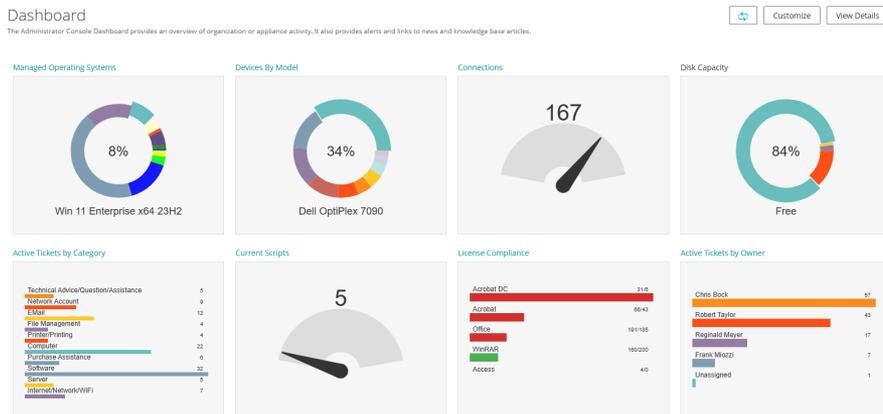
# Cyber Security Projects

- \$50,000: Cyber Security initiatives safeguard the City's information technology resources and data. New standards created by the State of Ohio will identify additional security initiatives. This project provides funding as may be needed for new initiatives to enhance network security.



# Servers (Kace Server)

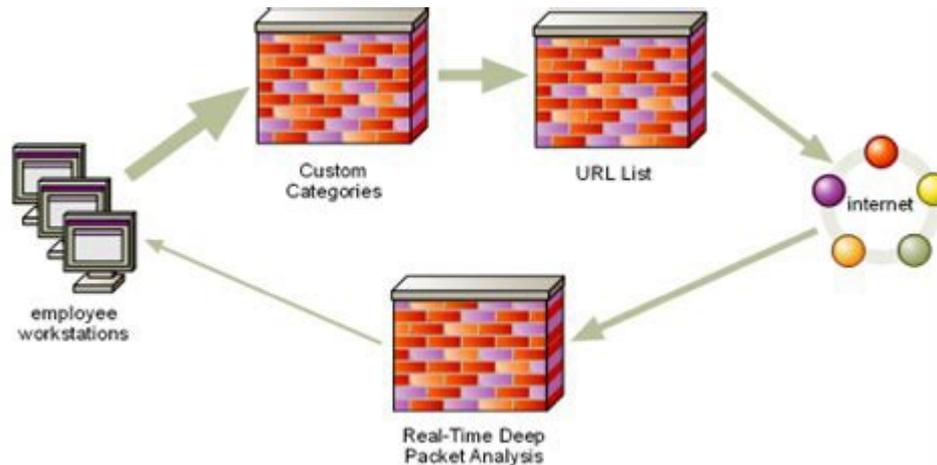
- \$20,000: This computer network management system is a virtual server providing functions which include hardware and software inventory, software patching and installation and a user Help Desk ticketing system. This project provides for the renewal of the licensing and support for 3-5 years.



# Internet Monitoring System

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- \$20,000: This network appliance is used to secure internet traffic on the City network for City and Shaker Municipal Court. User privileges are grouped based upon access needs and website URLs are inspected to reduce chances for inadvertent access of malicious websites. This project provides for the appliance and software maintenance.



# Copiers & Printers

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- \$5,000: This project provides for the replacement of five aging department workgroup printers, which supplement the digital copier fleet.



Argely

# Upgrade Assurance & Software Replacement

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- Software licensing and maintenance for standard Microsoft applications utilized in every department.
- Server software, including:
  - Windows Server and Windows Server client licenses
  - Exchange Server, User and Device client licenses
  - SQL Database Server SQL client licenses
- Desktop Computer Software, including Microsoft Word, Excel, Access, PowerPoint, Outlook, OneNote, Windows
- Virtual Meeting Software - Zoom
- Multi-Factor Authentication licensing
- \$70,000



# Email Software Project

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- \$5,000: This project provides for professional services to assist with the migration of the Email Server software. Major updates are typical every 3-5 years. Microsoft's software for email is transitioning to new subscription edition. Experienced assistance helps to ensure successful migration of the this critical communications function.



# Information Technology Department

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Questions/Comments

# Planning Department

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## ***Lee Road Corridor***

- \$650,000 – Lee Road Construction Match / \$300,000 – Lee Road Construction Mgmt & Inspection (CMCI) Match / \$100,000 – Right-Of-Way (ROW) Purchase

## ***Traffic / Signalization***

- \$96,000 – Safe Streets and Roads For All (SS4A) Plan Match

## ***Trails / Parks***

- \$4,700,000 – Horseshoe Park (Shaker Heights share of amenities)

## ***Transit / Transportation***

- \$470,000 – Bus Depot Design

## ***Public Art***

- \$8,000 – Public Art Maintenance

**Total: \$6,324,000**

# Lee Road Complete Street Construction Match

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**Request: \$650,000**

- Construction to include:
  - Road reconstruction & road diet
  - Signalization
  - Off-road multipurpose path
  - Streetscape
  - Lighting
  
- Implements *Lee Road Action Plan*



# Lee Road Complete Street Construction Inspection (CMCI)

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Request: \$300,000\*

- Inspection services to be provided by Cuyahoga County Public Works and billed to the City
- Inspection services will also cover the construction of new sewer and water lines (construction cost from separate sources)
- Implements *Lee Road Action Plan*

\* \$1M will be requested in the 2027 budget, total estimated cost is \$1.3M.



# Lee Road Complete Street Right-of-Way Purchase

Request: \$100,000

- ROW purchase for:
  - Road Diet
  - Streetscape
  - Multipurpose path
  - Access management
  
- Implements *Lee Road Action Plan*



# Safe Streets and Roads For All (SS4A) Plan Match

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**Request: \$96,000**

**Total Project Cost: \$584,000**

- Grant match for Comprehensive Safety Traffic Study
- Assess city streets and recommend safety improvements
- Recommendations for traffic calming
- Demonstration project(s)

Grant application for \$584,000 with required 20% local match – \$96,000 cash match and \$50,000 in-kind match.



# Trails / Parks

## Horseshoe Park – City Construction Match

Request: \$4.7M

Total Project Cost: \$31M

Shaker/Cleveland Hts. Cost: \$7.2M

- Request is 65% of cities' \$7.2M cost which is shared with Cleveland Heights
- City's share for amenities including:
  - Trails and circulation
  - Landscaping
  - Hardscape
  - Sensory Garden
  - Lounge Swing
  - Nature Play area
  - Doan Brook overlook
  - Wetland observation terrace
  - Gateways
  - Vehicle gateway
- Re-imagines 60-acre parkland to remove dam, restore stream, and add amenities for public benefit.
- Implements NEORSD pre-design and detailed design process, which included 6 public forums held from Summer 2022 to Summer 2025.

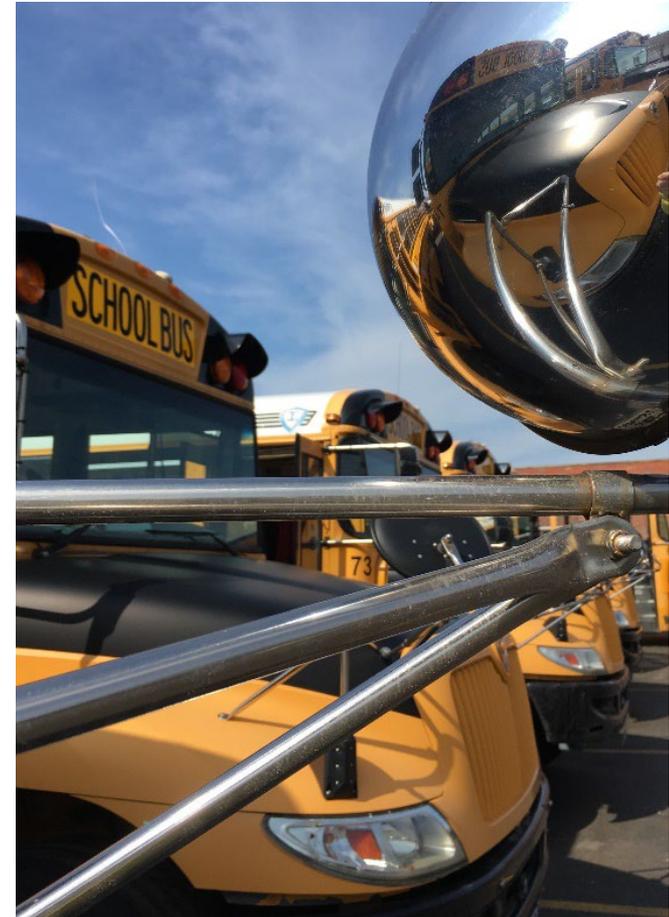


# School Transportation Center Design & Engineering

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**Request: \$470,000**

- Design & engineering for new transportation center facility
- Coordinates with *Lee Road Action Plan* vision for a new Neighborhood Center
- Economic development opportunities
- Chelton Park expansion



# Public Art – Maintenance

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**Request: \$8,000**

- Maintenance of existing public art



Example of planned use of 2024-2025 maintenance funds



# Planning Department

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Questions/Comments

# Sources & Uses

	<u>General Capital Fund</u>	<u>General Capital Fund Reserve</u>	<u>Sewer Capital Fund</u>	<u>Sewer Maintenance Fund</u>	<u>Economic Development and Housing Fund</u>	<u>Total</u>
Police Department	\$ 1,091,000					\$ 1,091,000
Fire Department	\$ 925,000					\$ 925,000
Public Works Department - Equipment	\$ 1,220,000			\$ 183,000 (B)		\$ 1,403,000
Public Works Department - Streets	\$ 2,515,000					\$ 2,515,000
Public Works Department - Sewers	\$ -		\$ 2,425,000 (C)			\$ 2,425,000
Public Works Department - Facilities	\$ 3,689,000					\$ 3,689,000
Recreation Department	\$ 275,000					\$ 275,000
Information Technology Department	\$ 255,000					\$ 255,000
Planning Department	\$ 1,054,000	\$ 4,700,000 (E)			\$ 570,000 (D)	\$ 6,324,000
	<u><u>\$ 11,024,000</u></u> (A)	<u><u>\$ 4,700,000</u></u>	<u><u>\$ 2,425,000</u></u>	<u><u>\$ 183,000</u></u>	<u><u>\$ 570,000</u></u>	<u><u>\$ 18,902,000</u></u>

(A) Funded as part of the General Fund transfer of \$12.7 million in the 2025 budget.

(B) Lease payments in Sewer Maintenance Fund for Street Sweeper and Sewer Jet Vac.

(C) Funded through 2026 borrowings (Bond Anticipation Notes) with debt service paid through sewer fees.

(D) \$100K for Right-Of-Way Purchase for the Lee Road Corridor Project and \$470K for the Bus Depot design work, both funded through the ED & Housing Fund.

(E) Appropriated from the General Capital Fund Earmarks.

# Capital Fund Reconciliation

## Capital Fund - Sources

Capital Fund Balance - Jan 1, 2025	33,667,964
Grant Revenues / Transfers Received Year-To-Date	890,132
Grant Revenues Awarded but Not Yet Received	587,411
<i>Capital Fund - Sources Subtotal</i>	<b>35,145,507</b>

## Examples

## Capital Fund - Uses

Expenditures 2025 Year-To-Date (projects previously appropriated in 2025 or before)	(2,790,052)
Encumbrances 2025 Year-To-Date (projects previously appropriated in 2025 or before)	(11,220,756)
Funds Committed (appropriated but not yet encumbered for approved projects)	(14,545,621)
<i>Capital Fund - Uses Subtotal</i>	<b>(28,556,429)</b>

PW roof and solar project expenses, dump trucks, etc.  
 Open Purchase Orders for capital purchases and capital projects  
 Previous year capital budget items not yet purchased or projects not yet completed

## **GENERAL CAPITAL FUND - Unencumbered Reserve Balance June 30, 2025**

**6,589,078**

2025 Budgeted Transfer to General Capital Fund (for 2026 Capital)	8,950,000
2025 Projected Surplus - Proposed Additional Transfer to General Capital Fund	3,790,000
2026 Capital Budget (discussed at 11/24/25 Budget meeting)	(15,724,000)
General Capital Fund Emergency Reserve	(930,078)

Approved within the 2025 Capital Budget for 2026 Capital  
 2025 Surplus being moved to Capital Fund for 2026 Capital  
 Includes Horseshoe Park, Lee Road, other Departmental Requests

## **GENERAL CAPITAL FUND - Unencumbered Reserve Balance - December 31, 2025**

**2,675,000**

Earmarked for Recreation Plan Implementation	(2,675,000)
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## **GENERAL CAPITAL FUNDS AVAILABLE**

**0**

# Transformational Projects

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- ***Horseshoe Park Improvements & Amenities  
(2026-2027)***
- ***Lee Road Public Infrastructure Improvements  
(2026-2027)***
- ***Recreation Plan Implementation  
(2026-TBD)***
- ***Bus Depot Relocation & Future Neighborhood Center  
(2026-2027) (TBD)***

# Horseshoe Park Improvements & Amenities

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- **Description:** Over the next several years, the Northeast Ohio Regional Sewer District, as part of its Stormwater Management Program will remove the dam at the former Horseshoe Lake and restore the Doan Brook to its natural state, while also creating a new 60-acre public park.
  
- **Cost (Shaker share): \$5.0M**
  - \$315K Design – paid in 2024
  - \$4.7M Construction – **appropriated in the 2026 Capital Budget**

# Lee Road Public Infrastructure Improvements

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- **Description:** In 2023, City Council adopted the Lee Road Action Plan, a community-driven plan that creates a vision to comprehensively transform Lee Road south of Van Aken Boulevard into a thriving commercial and mixed-use district that is attractive, walkable, bikeable, and transit-friendly.
  
- **Cost:** *Total Project Cost: \$30.5M / City Match (out of pocket) \$3.0M*
  - Thanks to increased grants awarded, the City's match and construction shortfalls have been reduced.
  - If successful with 1 new grant we are applying for, match could be reduced.
  
- **Funding Source:**
  - 2025 Capital Budget: \$689K Engineering (ARPA) & \$250K Right Of Way (ROW)
  - 2026 Capital Budget: \$100K Addtl ROW & \$650K Construction Match & \$300K Construction Mgmt & Inspection (CMCI)
  - 2027 Capital Budget: \$1.0M Construction Mgmt & Inspection (CMCI)

# Recreation Plan Implementation

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- **Description:** The City has completed a Recreation Strategic Plan that will set the stage for future recreation investments throughout the city. The Plan will focus on key locations for future recreational facilities or amenities: Shaker Heights Middle School, Thornton Park, Chelton Park/Shaker School District Bus Depot, and the Stephanie Tubbs Jones Community Building/Colonnade area. We are also making improvements at Hildana Park.
  
- **Cost:** *TBD*
  - Hildana Park Total Cost \$290K with City Match of \$90K
  - Hildana Park Funding Source – \$200K CDBG & CDSG grants / City match funded through Capital Fund
  
- **Funding Source:**
  - There is \$2.7M earmarked in the General Capital Fund toward initial funding for near term recreation amenities.

# Bus Depot Relocation & Future Neighborhood Center

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- **Description:** The Lee Road Action Plan contemplates the creation of a new Neighborhood Center as a central development initiative, which calls for creating an active community hub with new mixed-use development built around an improved Chelton Park. Establishing the Neighborhood Center requires relocating all of the existing Shaker Schools' Buildings & Grounds and Transportation Department facilities currently located east of Chelton Park on Lee Road, including the outdoor parking area for school buses.
  
- **Estimated Cost of New Transportation Center: TBD**
  - 2024 Capital Budget: \$50K Bus Depot Feasibility Study
  - 2026 Capital Budget: \$470K for Design & Engineering – Transportation Center
  - Transportation Center Construction – TBD
  
- **Funding Source:**
  - Potentially the 725 TIF Fund Balance in 2031 less any Shaker Schools contribution

# Major Capital Projects

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- ***Service Center Roof & Solar Project  
(2025)***
- ***City Hall Addition  
(2026)***
- ***Fire Station #2 Renovations & Improvements  
(2026-TBD)***

# Major Capital Projects

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- **Service Center Roof & Solar Project (2025)**
  - Estimated Total Cost \$4.2M (Direct Pay Reimbursement ~\$416K)
  - 2025 Capital Budget: \$1.8M appropriated
  - 2025 General Capital Fund shortfall of \$2.4M – made “whole” by 2025 surplus additional transfer from General Fund
  
- **City Hall Addition for Relocation of HR & IT Departments (2026)**
  - Estimated Cost \$1.8M
  - 2025 Capital Budget: \$1.0M appropriated
  - 2026 Capital Budget: \$0.8M to be appropriated
  
- **Fire Station #2 Renovations & Improvements (2026-TBD)**
  - Estimated Cost: TBD
  - 2025 Capital Budget: \$1.2M appropriated

# Prior Budget Meeting Follow-up

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- **Youth Services**
- **Human Services**
- **Other Items**



SHAKER HEIGHTS

## Questions/Comments

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