



SHAKER HEIGHTS

2024 Capital Fund Budget November 27, 2023

City Council & Finance Committee
Joint Work Session

2024 Budget Timeline – Recap

- October 10th – Transformational and Major Capital projects review
- October 23th – 2023 General Fund (GF) projected revenues; 2024 GF revenue budget
- November 13th – 2023 GF projected expenditures and transfers; 2024 GF proposed expenditure budget and transfers
- **November 27th – 2024 proposed capital budgets by department**
- December 4th – 2024 proposed operating and capital budgets (review); 2024 all other fund budgets
- December 18th – 2023 clean-up ordinance; adoption of 2024 budget ordinances (operating and capital); adoption of Position Classification and Pay Plan for Non-Bargaining and Seasonal Part-time Employees (HR)

2024 Capital Summary

City of Shaker Heights Capital Summary

	<u>2024</u>
Police Department - Equipment and Traffic Improvements (pp.5-11)	\$ 611,000
Fire Department - Equipment (pp.12-16)	\$ 195,000
Public Works Department - Equipment (pp.17-22)	\$ 1,150,000
Public Works Department - Streets (pp. 23-24)	\$ 2,257,500
Public Works Department - Facilities (pp. 25-38)	\$ 3,553,000
Recreation Department - Equipment and Facilities (pp. 39-49)	\$ 607,000
Information Technology Department - Hardware & Software (pp. 50-58)	\$ 285,000
Planning Department - Capital Projects Design & Construction Match (pp. 59-68)	\$ 2,751,241
Total Capital Summary	<u>\$ 11,409,741</u>

Sources & Uses

	General Capital Fund	Sewer Maintenance Fund	Tree Assessment Fund	ARPA Funds	Total
Police Department	\$ 611,000				\$ 611,000
Fire Department	\$ 195,000				\$ 195,000
Public Works Department - Equipment	\$ 970,000	\$ 140,000 (B)	\$ 40,000 (C)		\$ 1,150,000
Public Works Department - Streets	\$ -			\$ 2,257,500 (D)	\$ 2,257,500
Public Works Department - Facilities	\$ 2,968,091			\$ 584,909 (D)	\$ 3,553,000
Recreation Department	\$ 607,000				\$ 607,000
Information Technology Department	\$ 285,000				\$ 285,000
Planning Department	\$ 2,751,241 (E)				\$ 2,751,241
	<u>\$ 8,387,332</u> (A)	<u>\$ 140,000</u>	<u>\$ 40,000</u>	<u>\$ 2,842,409</u>	<u>\$11,409,741</u>

(A) Funded as part of the General Fund transfer of \$11.0 million in 2023.

(B) Lease payments in Sewer Maintenance Fund for Street Sweeper and Sewer Jet Vac.

(C) Chipper (additional funds) funded out of Forestry budget within this fund.

(D) Funds for these projects will come directly from the ARPA Special Revenue Fund.

(E) This amount includes the \$610K Van Aken Bikeway & \$610K RTA Public Realm projects and those funds are already held in the Capital Fund earmarked at the end of 2022.

Police Department

- \$360,000 – Annual replacement of Police cruisers
- \$105,000 – TASERS, holsters and cartridges (Year 2 of 2)
- \$36,000 – Van Aken District Community Engagement Center
- \$35,000 – Replacement of M-4 Rifles and Shotguns (10 yr cycle)
- \$75,000 – Replace Traffic Signs, Signals and Signalization Maintenance

Annual Replacement of Police Vehicles

- Annual Fleet Maintenance Program for 2025
- Vehicles not transferred to other departments will be auctioned (GovDeals)
- Includes equipment, graphics and installation costs
- Purchase at least 6 vehicles (includes upfitting)
- \$360,000



Replacement of TASERS (Year 2 of 2)

- Only less lethal tool available that does not rely on pain compliance to control a resisting subject (muscular disruption)
 - Less lethal tool used for actively resisting subjects
- Most common less lethal tool used by law enforcement across the country
- Recommended replacement 5 year cycle
- \$105,000



Van Aken District Community Engagement Center

- Provide a space in the Van Aken District for the SHPD Community Engagement Unit
- The ability to provide a Real-Time Crime Center to monitor surveillance cameras throughout the City
- Central location in the VAD to patrol businesses and perform community engagement activities
- Location for officers to conduct bicycle patrols and foot patrols in the Eastern part of the City
- \$36,000
(desks, computers, chairs, monitors)



Replacement - M-4 Rifles & Shotguns

- Firearms are recommended to be replaced on a 10-year cycle
- Numerous firearms are approaching expiration
- Important for officer and community safety
- Replacement of 37 rifles and 30 shotguns
- \$35,000

Signs, Signals, Signalization Maintenance

- Replenish depleted inventories in signs and signalization parts
- Sign posts need replacement to comply with MUTCD
- Replenish traffic sign inventories (Stop, Speed, No Parking, etc.)
- Replenish signalization parts (Controllers, Conflict Monitors, Loops)
- Miscellaneous tools
- \$75,000



Police Department

Questions/Comments

Fire Department

- \$60,000 – Fire Department Vehicle (2017)
- \$125,000 – Lucas CPR Devices on each squad (x3)
- \$10,000 – Fire Hose and Nozzle Inventory (Year 3 of 3)

Replacement Fire Department Vehicle

- This project will serve to replace one of the administrative vehicles in the fire department fleet further enhancing the readiness of these vehicles.
- These vehicles are utilized daily to perform administrative duties, along with responding on emergency calls for medium to larger incidents.
- **Project Cost: \$60,000**
(includes upfitting)



Lucas CPR Devices

Project Cost: \$125,000 – 5 Total Devices

- The Lucas Device ensures that quality CPR is continuously and consistently being provided without interruption to a patient in cardiac arrest
- The consistent and uninterrupted CPR provided by the Lucas Device significantly increases the chances of survival for these patients
- The Fire Department has 3 existing Lucas Devices, one on each Rescue Squad, which were placed in service in 2007 and are nearing end of life
- We are requesting to add 1 of these devices to both of our first responding Fire Trucks. Adding a unit to the Fire Truck is necessary; many times these trucks are first on scene to medical calls during times of high call volume



Replacement of Fire Hoses & Nozzles

- The Fire Department maintains a large inventory of front line and reserve fire hose and nozzles. These hoses and nozzles are critical tools in fire suppression.
- The inventory is maintained and tested annually according to NFPA 1962. Much of this inventory is aging out of usable life; the oldest hose in service dates back to 1997.
- This capital project will replace old hose and nozzles in order to maintain an up-to-date standing supply of fire hoses and nozzles to place on our fire apparatus.
- **Project Cost: \$10,000 (Year 3 of 3)**



Fire Department

Questions/Comments

Public Works Equipment

Parks & Public Land

- \$80,000 – Pick-up Truck No. 17 (2012) / \$80,000 – Pick-Up Truck No. 48 (2013)
- \$26,000 – Mower No. 408 Ex Mark (2007) Electric

Refuse Collection

- \$50,000 – Scooter 104 - Diesel (2012)

Snow & Ice

- \$265,000 – Dump Truck Tandem No. 32 (2010) / \$22,000 – Two Snow Plows (2012)

Streets

- \$225,000 – Dump Truck No. 53 (2005) / \$80,000 – Street Sweeper (Lease) / \$60,000 – Sewer Jet-Vac Truck (Lease)

Building Maintenance

- \$200,000 – Bucket Truck No. 16 (2002)

Central Garage

- \$22,000 – Hoist/Lift (1997)

Tree Maintenance

- \$40,000 – Chipper No. 702 (2000) additional funds

Public Works Equipment



Replace
2007
Mower with
electric
mower
\$26,000

Replace 2012 &
2013 Pick Up
Trucks \$80,000
each



Electric
Mower



Replace
2012
Diesel
Scooter
\$50,000



Public Works Equipment

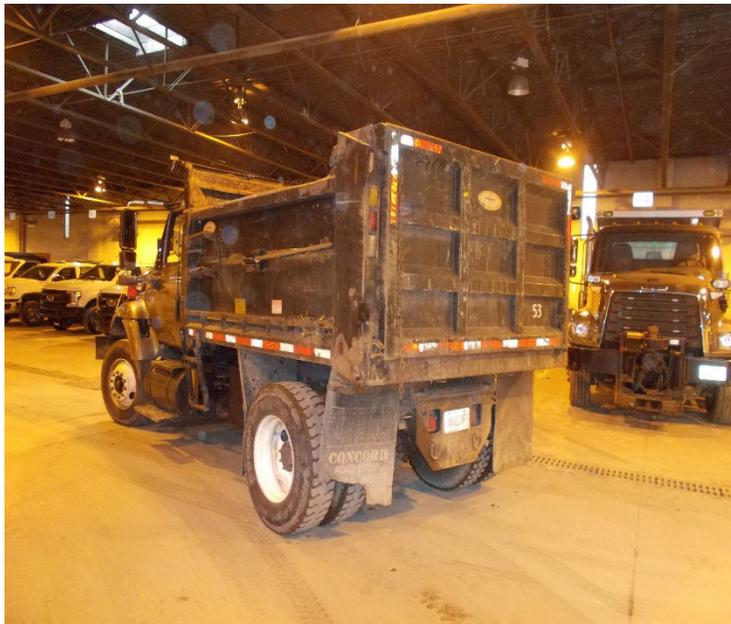


Replace 2 Snow Plows (2012) \$22,000



Replace 2010 Dump Truck
Tandem No. 32
\$265,000

Public Works Equipment



Dump Truck No. 53 (2005)
\$225,000



Bucket Truck No. 16
\$200,000

Public Works Equipment



Hoist/Lift (1997)
\$22,000



Chipper No. 702 (2000)
\$40,000 (additional funds)

Public Works Equipment

Questions/Comments

Public Works Streets



Street Resurfacing Program
\$2,250,000



Bike Striping \$7,500



Public Works Streets

Questions/Comments

Public Works Bldg. Maintenance

General Building Maintenance and Repair

- \$50,000 – Furniture and Equipment / \$8,000 – Consulting Engineer

City Hall

- \$450,000 – Security Upgrades; \$175,000 – Windows; \$60,000 – Boiler Room Water Service Repairs

Police/Court Building

- \$550,000 – Enclose Courtyard; \$80,000 – Fire Alarm - Addtl Funds; \$25,000 – Court Administration Painting; \$25,000 – Replacement of Jail Sound System

Fire Stations

- \$300,000 – Roof (Fire Station #1); \$30,000 – Exterior Painting & Gutter Repairs (Fire Station #2); \$25,000 – Dormitory Redesign (Fire Station #2)

Public Works Bldg. Maintenance

Service Center

- \$300,000 – Backyard Rehabilitation (Year 1 of 2); \$150,000 – Fire Alarm System; \$150,000 – Restroom Renovation - 1st Floor Men's ; \$30,000 – Ludgate Yard Gate; \$30,000 – Restroom Update Convert to Women's; \$30,000 – Re-Key

Shaker Family Center

- \$25,000 – Wood Doors & Window Replacement

Parking Lots

- \$750,000 – City Hall & Wood Fence

Miscellaneous

- \$290,000 – City Departments Video Surveillance Systems Replacement

General Building Maintenance & Repair

Consulting Engineer
\$8,000



Furniture \$50,000



City Hall



Security Upgrades
\$450,000



Windows
\$175,000 (additional funds)



Boil Room Service Repairs
\$60,000

Police/Court Building



Enclosed Courtyard- Design & Build Out
\$550,000

Court Administration Painting
\$25,000



Police/Court Building



Fire Alarm - \$80,000 (additional funds)



Replacement of Jail Sound System
\$25,000

Fire Station #1



Roof - \$300,000

Fire Station 2



Exterior Painting & Gutter Repairs
\$30,000



Private Quarters Design
\$25,000

Service Center



Backyard Rehabilitation
\$300,000



Ludgate Yard Gate
\$50,000



Re-Key
\$30,000

Service Center



Fire Alarm System
\$150,000



Restroom Renovation- 1st Floor
\$150,000



Convert to Women's Restroom
\$30,000

Shaker Family Center



Wood Window & Door Replacement - \$25,000

Parking Lots



City Hall Parking Lot & Wood Fence- \$750,000

Miscellaneous



City Departments Video Surveillance
System Replacement
\$290,000

Public Works Bldg. Maintenance

Questions/Comments

Recreation Department

Thornton Park

- \$100,000 – Farnsleigh Parking Lot and Drive / \$40,000 – Office Light Fixtures (LED)

Ice Rink

- \$25,000 – Sound System (2005) / \$20,000 – Exterior Building and Door Painting / \$3,000 – Automatic Skate Sharpener (2015)

Pool

- \$50,000 – PVC Piping in Pool Building (2007) / \$11,000 – ADA Lift Chair (2007)

Parks

- \$50,000 – Annual Park Repairs and Renovations / \$23,000 – Courtland Oval Field Improvements (Year 2 of 2) / \$20,000 – Sussex Tennis Recoating & Crack Sealing / \$10,000 – Lakes to Lakes Trail Improvements

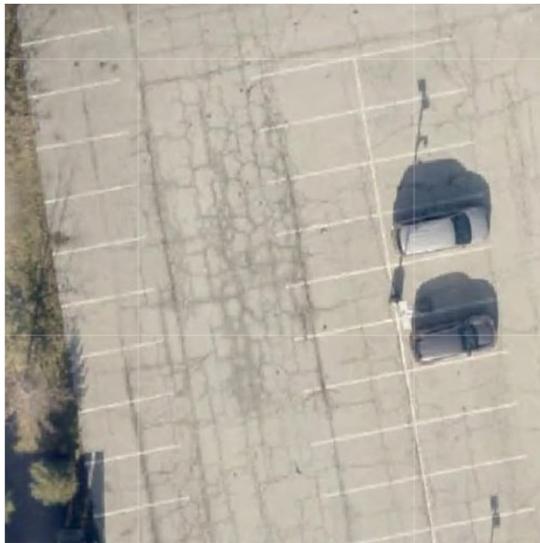
Vehicles (Replacements)

- \$175,000 – Zamboni (Electric) (1985) / \$50,000 – Field Lining Equipment / \$30,000 – Scooter Utility Vehicle (2014)

Recreation – Thornton Park

Farnsleigh Parking Lot and Drive: \$100,000

- Poor condition of facility lot and driveway
- Extend useful life of parking lot
- Prevent water intrusion and continued deterioration



Office Light Fixtures (LED): \$40,000

- Replace fluorescent light bulbs in the administrative offices with LED.



Recreation – Ice Rink

Sound System: \$25,000

- End of useful life
- Difficult to replace parts
- Increased volume of service calls



Automatic Skate Sharpener: \$3,000

- End of useful life
- Used for 100s of rental skates as well as individual skates
- Heavily used machine



Recreation – Ice Rink

Exterior Building and Door Painting: \$20,000

- Increasing amount of flaking paint
- Extend useful life of facility
- Poor appearance of building exterior



Recreation – Pool

PVC Piping in Pool Building - \$50,000

- End of useful life
- Increased volume of leaking
- Repairs are no longer effective



ADA Lift Chair - \$11,000

- End of useful life
- Necessary for ADA accessibility
- Increased need to service machine



Recreation – Parks

Repairs & Renovations: \$50,000

- Ensure health and safety of park visitors
- Unpredictable deterioration, damage or failure of park and recreation facilities
- Projected 2024 Projects
 - Thornton Park Entrance Bird Screening
 - Replacement of Sprayground Jet Caps
 - Replace Ice Arena Entryway Lighting



Recreation – Parks

Courtland Oval Field Improvements (Year 2 of 2): \$23,000

- Repair turf damage from 2023 field drainage improvements
- Field expansion to accommodate youth soccer activities



Recreation – Parks

Sussex Tennis and Pickleball Court: Recoating & Crack Sealing: \$20,000

- Increased quantity of cracking
- Resident complaints about court surface
- Moved up from 2025 due to deteriorating condition
- Extend useful life of courts



Lakes to Lakes Trail Improvements: \$10,000

- Repair root encroachment
- Repair surface cracks
- Prevent further deterioration



Recreation – Vehicles

Field Lining Equipment: \$50,000

- Improved staff efficiency
- End of useful life
- New and improved technology makes set up less arduous



Scooter (Kubota): \$30,000

- End of useful life
- Replace with electric if available
- Heavily used for park and field maintenance

Recreation – Vehicles

Zamboni (Electric): \$175,000

- Electric will improve air quality in rink
- Increased frequency of repairs
- Primary Zamboni to become back-up Zamboni to extend useful life of machine
- End of useful life



Recreation Department

Questions/Comments

Information Technology Department

- \$80,000 – Computer Workstations
- \$50,000 – Servers – Virtual Infrastructure
- \$40,000 – Network Firewalls
- \$60,000 – Software Replacement and Upgrade Assurance
- \$27,000 – Antivirus Software Protection
- \$22,000 – Time & Attendance Software Implementation Services
- \$6,000 – Energy Cap Software (Sustainability)

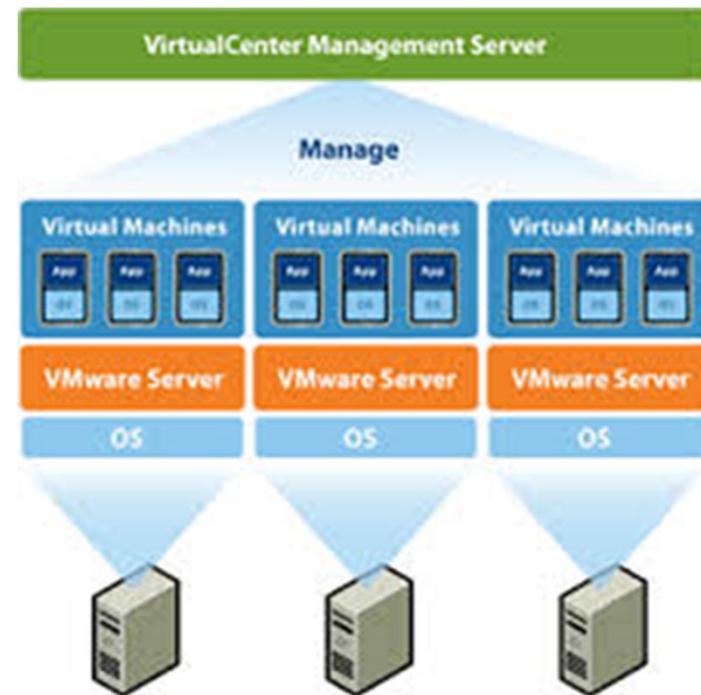
Computer Workstation Replacements

- \$80,000: The City has 200 desktop computers on this Workstation Replacement Program. (an additional 60 systems are on other replacement programs)
- 40 Systems are scheduled for replacement in 2024.
- The PCs are replaced after 5 years and purchased with 5 yr. warranty coverage.
- A failed computer requires 4-10 hours of labor to replace. It is cost-efficient to buy quality systems. Hardware support significantly reduces repair time.
- Leverage State Cooperative Purchasing programs for aggressive pricing.
- Laptop computers for office work are acquired with an office docking setup to provide for increased mobility and facilitate remote work.



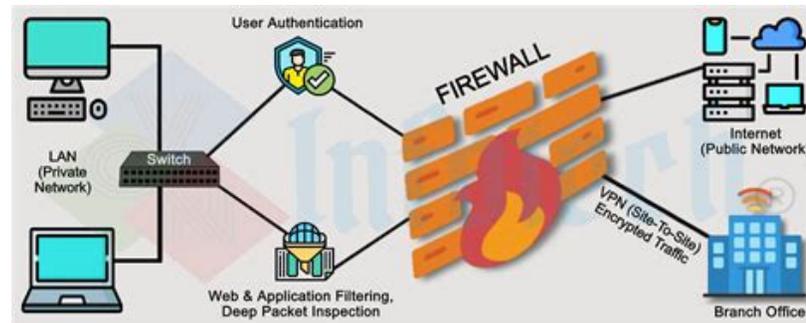
Servers – Virtual Infrastructure

- \$50,000: This project provides for the replacement of the physical servers which provide the processing and memory requirements to emulate the entire city server environment. Through server virtualization, dozens of servers are replaced by just a few. Further, new servers can be online in a matter of hours or days as compared to the extensive lead time for buying new hardware.



Network Firewalls

- \$40,000: This project provides for the replacement of two devices which ensure secure internet/cloud access as well as remote network access for the City and Municipal Court network. With the continued shift to more cloud services, the devices must be replaced by units capable of supporting the increased use. Additionally, the critical function of these devices mandates high-availability dual unit configuration.



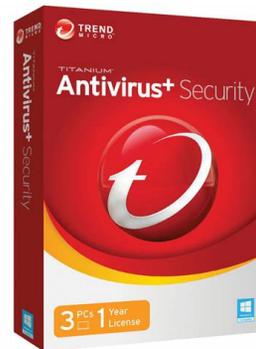
Software Replacement, Upgrades and Maintenance

- Software licensing and maintenance for standard Microsoft applications utilized in every department, thus supporting every City function.
- Server software, including:
 - Windows Server and Windows Server client licenses
 - Exchange Server, User and Device client licenses
 - SQL Database Server SQL client licenses
- Desktop Computer Software, including Microsoft Word, Excel, Access, PowerPoint, Outlook, OneNote, Windows
- Virtual Meeting Software - Zoom
- Multi-Factor Authentication licensing
- \$60,000



Antivirus Software Protection

- \$27,000: Provides funds for the renewal of the software maintenance for 3-5 years. This software secures 300 computers and servers from malware and must be kept up to date to address evolving cybersecurity threats.



Time & Attendance Software Implementation Services

- Additional professional implementation services provided by Time & Attendance Software vendor, Tyler Technologies (MUNIS).
- Automated time and attendance software solution for all City departments that will integrate directly with the MUNIS accounting system. Current process includes manual keying of employee time into Munis and paper-driven workflow of time off.
- Project began prior to pandemic but did not get fully implemented due to staffing changes within Finance and outside departments. Additional funds are necessary to re-initiate project to be completed in 2024.
- \$22,000



Energy Cap Software (Sustainability)

- Provide for software for direct feed to track energy use, needed for data aggregation for LEED Certification and potential energy efficiency project tracking.
- Currently there is no central repository for utility consumption data, which leads to manual data collection and entry when this data is required (as it is for the LEED certification process). Departments also have little insight into the electric, natural gas, and water consumption, data which could help manage costs and justify efficiency improvement projects that will lead to savings.
- \$6,000

ENERGYCAP[®]



Information Technology Department

Questions/Comments

Planning Department

Lee Road Corridor

- \$1,200,000 – Lee Road Reconfiguration Engineering & Associated Costs
- \$50,000 – School Bus Depot Relocation Feasibility Study
- \$40,000 – Lee Road Zoning Study and Code Revision

Van Aken District

- \$610,000 – Van Aken Bikeway Construction Match and CMCI
- \$610,000 – RTA Public Realm Construction Match and CMCI

Trails / Parks

- \$130,000 – Recreation Strategic Plan
- \$103,241 – Lower Lake Trail (construction match)

Public Art

- \$8,000 – Public Art Maintenance

Lee Road Reconfiguration Engineering

Request: \$1.2M

Total Project Cost: \$25.8M

(total project costs are prefunded with \$17.7M in grants leaving a city match of \$8.1M)

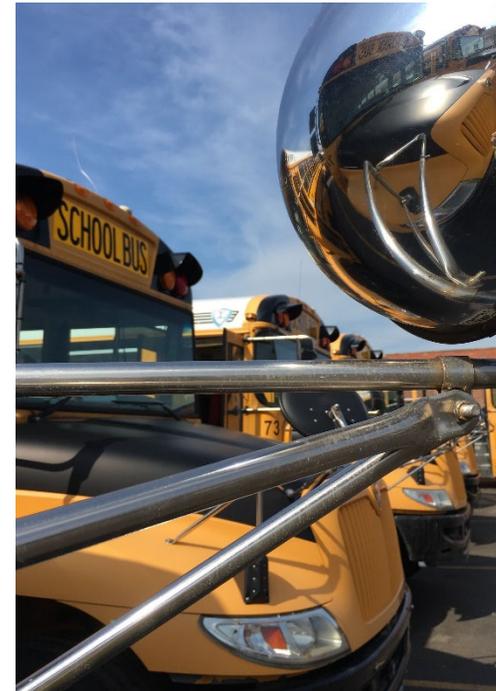
- Engineering for:
 - Road Diet
 - Streetscape
 - Multipurpose path
 - Signalization
 - Lighting
- Coordinates with Lee Road Action Plan



School Bus Depot Relocation Feasibility Study

Request: \$50,000

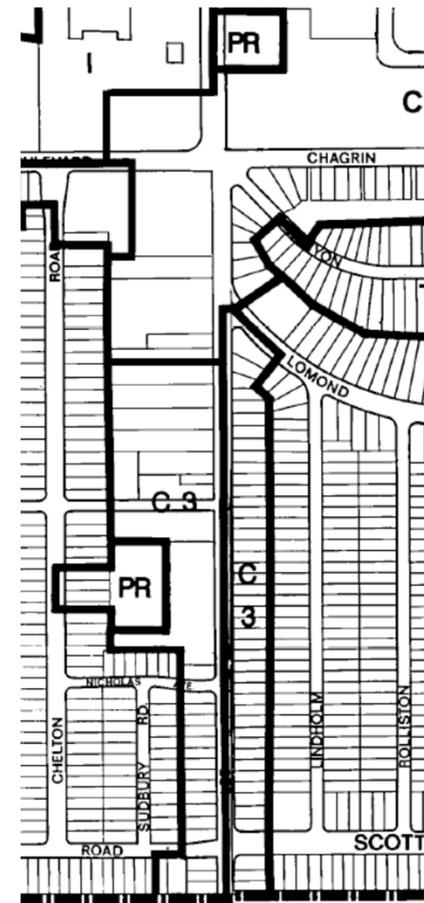
- Investigation and analysis of relocation factors and options:
 - Site feasibility
 - Costs
 - Locations and real estate
 - Operational options
- Coordinates with Lee Road Action Plan, vision for economic development and Chelton Park site



Lee Road Zoning Study & Code Revision

Request: \$40,000

- Review existing zoning
- Prepare Zoning and Land Use updates that:
 - Align with neighbor and business owner feedback
 - Set stage for Lee Road Action Plan implementation
 - Promotes economic development
 - Supports Transit Oriented Development (TOD)



Van Aken Bikeway

Request: \$610,000

Total Project Cost \$2.36M



➤ **2024 Construction/CMCI:**

- \$1.5 million NOACA Transportation Alternative Program (TAP) grant
- \$610,000 City match (2024 Capital)

Van Aken District Public Realm

Request: \$610,000

Total Project Cost \$2.36M



- 2024 Construction/CMCI:
 - \$1.5 million NOACA Transportation Alternative Program (TAP) grant
 - \$610,000 City match (2024 Capital)

Recreation Strategic Plan

Request: \$130,000

- Community Engagement/
Needs Assessment
- Existing State of Recreation
- Recreation Strategic Plan for up to 6 sites:
 - Shaker Middle School
 - Thornton Park
 - Chelton Park/Shaker School District Bus Depot
 - Stephanie Tubbs-Jones
Community Building/Colonnade and Surrounding Area
 - Up to 2 additional sites

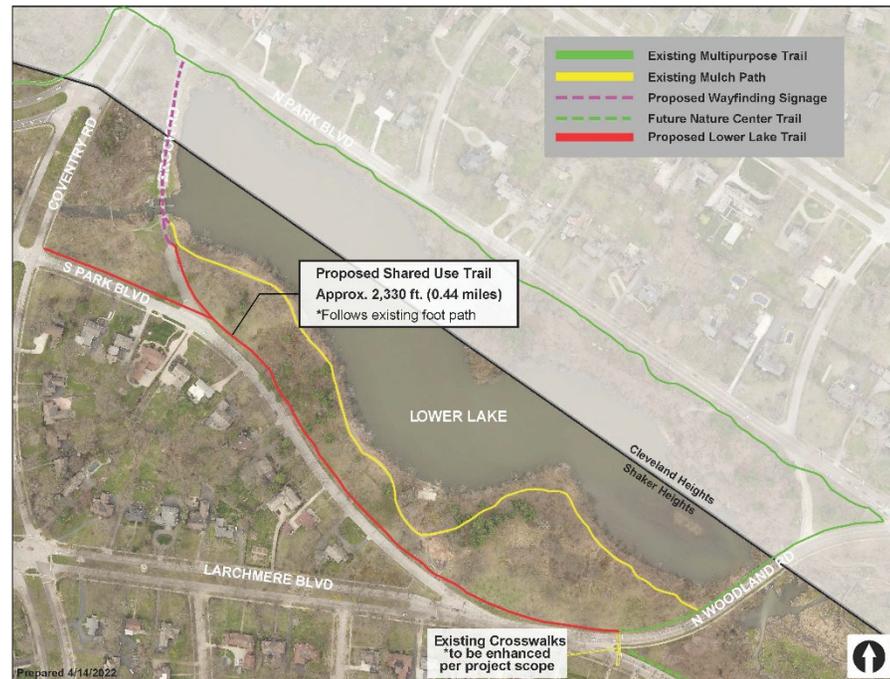


Lower Lake Trail

Request: \$103,241

Total Project Cost: \$412,962

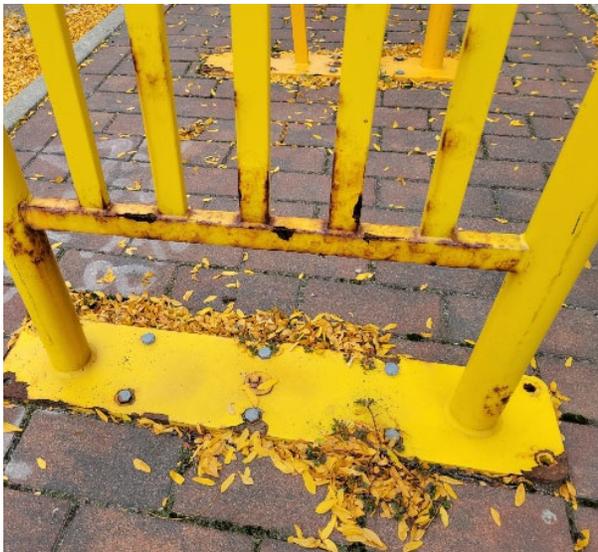
- 10' asphalt path on south side of Lower Lake
- Request is 25% match for engineering & construction



Public Art Maintenance

Request: \$8,000

- Maintenance of existing public art



Planning Department

Questions/Comments

Capital Fund Reconciliation

Capital Fund Sources (grant funds)

Capital Fund Balance - Jan 1, 2023	21,806,493
Grant Revenues Received Jan 1, 2023 to June 30, 2023	1,163,194
Grant Revenues Awarded but Not Yet Received	535,663
<i>Capital Fund Sources Subtotal</i>	<u>23,505,350</u>

Uses (expenditures, encumbrances, and funds committed)

Expenditures 2023 Year-To-Date (projects previously appropriated in 2023 or before)	(2,894,864)
Encumbrances 2023 Year-To-Date (projects previously appropriated in 2023 or before)	(6,522,435)
Funds Committed (appropriated but not yet encumbered for approved projects)	(8,784,368)
<i>Capital Fund Uses Subtotal</i>	<u>(18,201,667)</u>

Capital Fund Unencumbered Balance - June 30, 2023	<u>5,303,683</u>
--	------------------

Capital Fund Emergency Reserve (leave in Capital Fund)	(1,000,000)
--	-------------

Capital Fund Unencumbered Reserve Balance - June 30, 2023	<u>4,303,683</u>
--	------------------

Capital Fund Unencumbered Reserve Balance - June 30, 2023 (above)	4,303,683
--	-----------

2023 Budgeted Transfer to Capital Fund (for 2024 Capital)	6,000,000
---	-----------

2023 Projected Surplus - Proposed Additional Transfer to Capital Fund	5,000,000
---	-----------

2024 Capital Budget (discussed at 11/27/23 Council Meeting)	(8,387,332)
---	-------------

Capital Fund Unencumbered RESERVE Balance - December 31, 2023*	<u>6,916,351</u>
---	------------------

**to be earmarked for Transformational & Major Capital Projects*

Transformational Projects

- **RAYE** (formerly known as the Farnsleigh Apartments) – \$4M Conditional Grant from General Fund (\$2M) and Economic Development & Housing Fund (\$2M)
 - *City Goals: Economic Development; Quality Housing; Financial Health & Stability*
- **Doan Brook Improvements** – Design \$315K & Construction \$2.6M (both at 65%)
 - *City Goals: Greenspace and Public Spaces; Recreation; Environmental Sustainability*
- **Lee Road Public Infrastructure Improvements** – \$8.1M (City match)
 - *City Goals: Economic Development; Quality Housing; Environmental Sustainability*
- **Lee Road Future Neighborhood Center** – Bus Depot Relocation Study \$50K; Land Costs; Current Sitework Remediation & Demolition; Design & Engineering; Construction (all TBD)
 - *City Goals: Greenspace and Public Spaces; Economic Development; Recreation*
- **Recreation Facilities & Amenities** – Plan \$130K; Design, Engineering, Construction (TBD)
 - *City Goals: Greenspace and Public Spaces; Recreation*

Major Capital Projects (Upcoming)

- **Thornton Park Ice Rink Rebuild** – Design \$300K; Construction \$2M
 - *City Goals: Recreation*
- **City Facilities Major Repairs & Renovations** – Design, Engineering & Construction (TBD)
 - *City Goals: Human Capital & Talent; Environmental Sustainability*

Proposed Capital Fund Earmarks

- At end of 2023 the Unencumbered Capital Fund Reserve is projected to be approximately \$6.9 Million.

- Administration proposes the following earmarks on this amount:
 - \$2.6M – Doan Brook Improvements
2025 Construction Estimate (at 65%)

 - \$4.3M – Lee Road Public Infrastructure Improvements
2025 City Match of Associated Costs (\$500K)
2027 City Match of Construction (\$3.8M)

Still To Fund...

- **RAYE** – \$2M Economic Development & Housing Fund contribution to the Conditional Grant
 - Use Construction and new tenant Income Tax Receipts and pay back in 2025
- **Lee Road Public Infrastructure Improvements**
 - 2027 CMCI (City match) – \$2.6M
- **Lee Road Future Neighborhood Center**
 - Land Costs; Current Sitework Remediation & Demolition; Design & Engineering; Construction (TBD)
- **Recreation Facilities & Amenities**
 - Design, Engineering, and Construction (TBD)
- **Thornton Park Ice Rink Rebuild**
 - Design \$300K; Construction \$2M
- **City Facilities Major Repairs & Renovations**
 - Design, Engineering & Construction (TBD)

Doan Brook & Lee Road Funding Summary

Doan Brook Improvements		Lee Road Public Infrastructure Improvements	
Project Costs (at 65%):		Project Costs:	
Design*	\$ 315,000	Total Project Costs (100%)	\$ 25,800,000
Construction	<u>\$ 2,600,000</u>	Grants Awarded or Received To Date	<u>\$ (17,700,000)</u>
Total Project Costs	\$ 2,600,000	Subtotal City Match	\$ 8,100,000
 		Reconfiguration Engineering**	\$ (1,200,000)
Proposed Capital Fund Earmarks	<u>\$ (2,600,000)</u>	Proposed Capital Fund Earmarks	<u>\$ (4,300,000)</u>
Still To Fund	\$ -	Still To Fund	\$ 2,600,000
*Appropriated in 2023		**2024 Capital Budget	

Known Funding Needs by Year

Project Name	Estimate	Year
Lee Road - Engineering (City Match)	\$1,100,000	2024
Lee Road - Associated Costs (City Match)	\$100,000	2024
Lee Road - Bus Depot Relocation Study	\$50,000	2024
	<u>\$1,250,000</u>	
RAYE - Payback ED Fund Conditional Grant	\$2,000,000	2025
Doan Brook - Construction (65%)	\$2,600,000	2025
Lee Road - Associated Costs (City Match)	\$520,000	2025
Ice Rink Rebuild - Design & Engineering	\$300,000	2025
	<u>\$5,420,000</u>	
Ice Rink Rebuild - Construction	\$2,000,000	2026
	<u>\$2,000,000</u>	
Lee Road - Construction (City Match)	\$4,300,000	2027
Lee Road - CMCI (City Match)	\$2,100,000	2027
	<u>\$6,400,000</u>	



SHAKER HEIGHTS

Questions/Comments
